



MONITORING AND EVALUATION REPORT

Foundation for Partnership Initiatives in the Niger Delta

Quarter One: January – March 2017

April 2017



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ACRONYMS

ADVANCE	Advocacy, Awareness and Civic Empowerment
ANDD	Advocacy for Niger Delta Development
ATED	Appropriate Technology Enabled Development
AT	Appropriate Technology
BMO	Business Membership Organization
BSP	Business Service Provider
BSF	Bio-sand Filter
CAFAN	Catfish Farmers' Association of Nigeria
CAPABLE	Capacity Building for Local Empowerment
CAWST	Centre for Affordable, Water and Sanitation Technology
CMADI	Coastal Marine Areas Development Initiatives
CNL	Chevron Nigeria Limited
CSO	Civil Society Organization
CBO	Community Based Organization
DSP	Digester Screw Press
EDC	Economic Development Centre
F2F	Face-to-face
FFA	Fish Farmers' Association
IP	Implementing Partners
IPDU	Integrated Peace Development Unit
LCBP	Local Capacity Building Project
LCC	Local Community Contractor
LGA	Local Government Area
LGC	Local Government Council
MD	Market Development
MSDF	Morgan Smart Development Foundation
NAEC	Nigerian Agricultural Enterprise Curriculum
NDDF	Niger Delta Development Forum
NDPI	Niger Delta Partnership Initiative
NGO	Non-Governmental Organization
P4P	Partners for Peace
PBP	Peace Building Program
PLACE	Peaceable Livelihood and Community Engagement
POP	Package of Practice
RDC	Regional Development Councils
LSP	Local Service Providers
SACE	USAID Civil Society Program
SDF	Social Development Fund
SME	Small and Medium Scale Enterprise
SSPE	Small Scale Processing Equipment
UPFFA	Ugboro Progressive Fish Farmers' Association
UUFFA	United Ufoma Fish Farmers' Association
SSTAC	Strengthening Support to Trade Associations and Cooperatives
MAH	Mechanical Adjustable Harvester
MARKETS II	Maximizing Agricultural Revenue and Key Enterprises in Targeted Sites
LEAD	Leadership Empowerment Advocacy Development
WAD	West African Development
LFM	Life Flour Mills
HQCF	High Quality Cassava Flour
LPO	Local Purchase Order
CCIDESOR	Citizens Centre for Integrated Development and Social Rights
SHERDA	Self Help and Rural Development Association



Background

The Foundation for Partnerships Initiative in the Niger Delta (PIND) is a Nigeria-based non-profit foundation providing support for socio-economic development programs in the Niger Delta region of Nigeria. PIND is the Nigerian counterpart of the United States based NDPI (Niger Delta Partnerships Initiative) Foundation Inc. that was established by Chevron Corporation in 2010. Initial funding by Chevron was USD 50 Million over a five-year period from 2010 to 2014 to which NDPI and PIND were able to bring a further \$50M from donor partners including bilateral and multi-lateral aid donor agencies, Federal and State government agencies in Nigeria, private companies and foundations. A second, five-year phase of funding of \$40M commenced at the beginning of 2015 and will last until the end of 2019.

PIND's goal is to act as a catalyst for the establishment of an enabling environment for socio-economic growth in the Niger Delta region, through sustainable multi-stakeholder partnerships. The goal of these partnerships is to reduce poverty and increase welfare benefits by implementing interventions that result in stability and equitable increase in employment and incomes of beneficiaries in nine (9) target States: Rivers, Bayelsa, Delta, Abia, Akwa Ibom, Cross River, Ondo, Edo, and Imo. To deliver on this goal, PIND established four (4) program areas after conducting several comprehensive market assessments and studies. These program areas are inter-related, with reinforcing effects:

1. **Economic Development Program:** Focuses on generating opportunities for market development, poverty reduction and employment generation
2. **Capacity Building Program:** To build the service delivery and engagement capacity of government, civil society and communities.
3. **Peace Building Program:** To strengthen conflict resolution mechanisms for enabling integrated peace and economic growth.
4. **Analysis and Advocacy Program:** Seeks to improve analysis and understanding of systemic constraints to growth in the Niger Delta region

Strategic Plan Targets

For the second phase, Foundation for PIND aims to achieve the following targets:

1. Through PIND and its partners, at least 300,000 poor people (PIND- 50,000; MADE- 150,000; MARKETS II- 100,000) in the Niger Delta increase their incomes by 40% or more by the end of 2019
2. PIND and its partners facilitate the creation of at least 20,000 new jobs (Temporary, Seasonal, new, additional) in the Niger Delta region by the end of 2019
3. At least 10,000 people and organizations from all nine States of the Niger Delta learn conflict mitigation tools and apply them towards the mitigation and prevention of conflicts in the Niger Delta by 2019
4. PIND to influence at least \$40M spend by Federal, State governments/agencies, private sector, and other agencies (e.g. INGOs/Development) in new activities that reduce conflict and poverty in the Niger Delta by 2019

Introduction: 2017 Q1 M&E Report

This Q1 (January – March 2017) report, is intended to serve three (3) purposes that are linked to the needs of key stakeholders:

The Sponsor: That is, Chevron- to keep them informed on Program results, establish the business value of the investment in PIND, and showcase the causal link between PIND impact and hostile more stable operating environment.

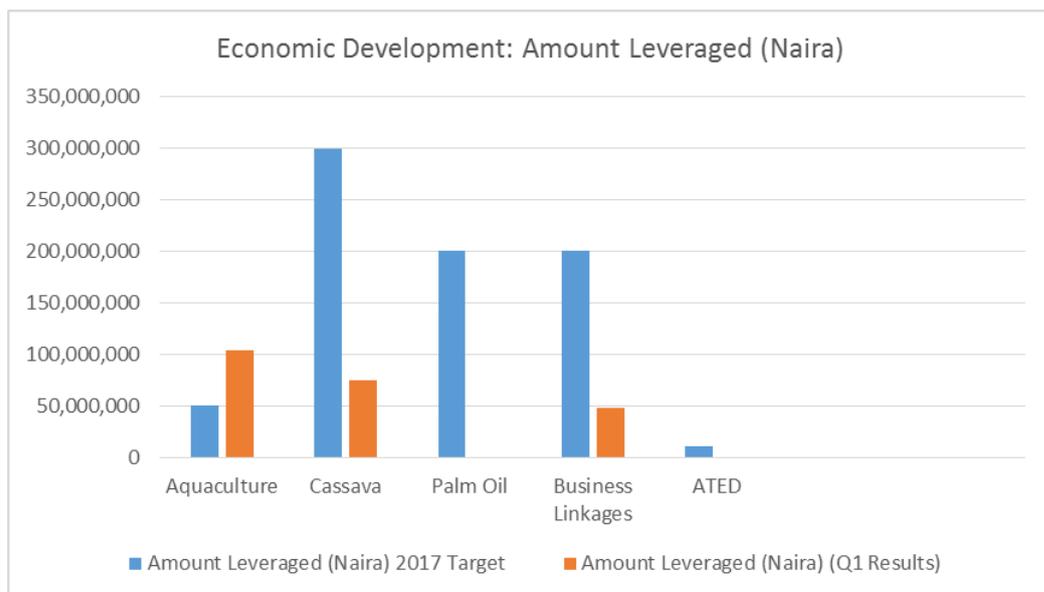
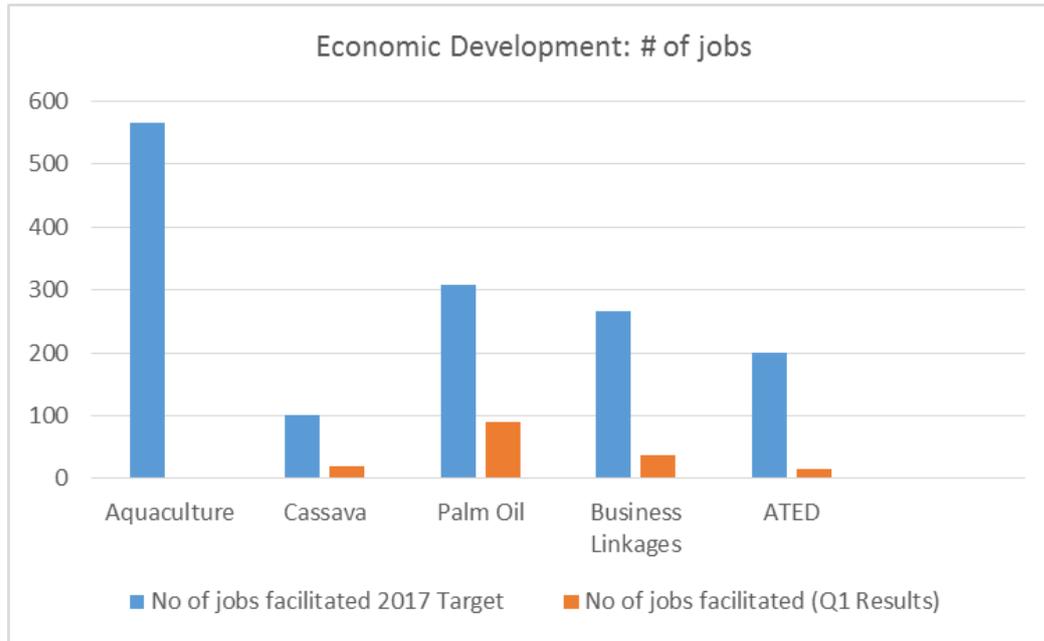
Program Implementers: That is, Niger Delta Partnership Initiatives (NDPI) and PIND- that is, its Board of Trustees (BoT), Monitoring and Evaluation (M&E) committee, Partners, and Program managers- to keep all parties aware of project achievements and constraints; share lessons learned, and seek deeper level of collaborations.

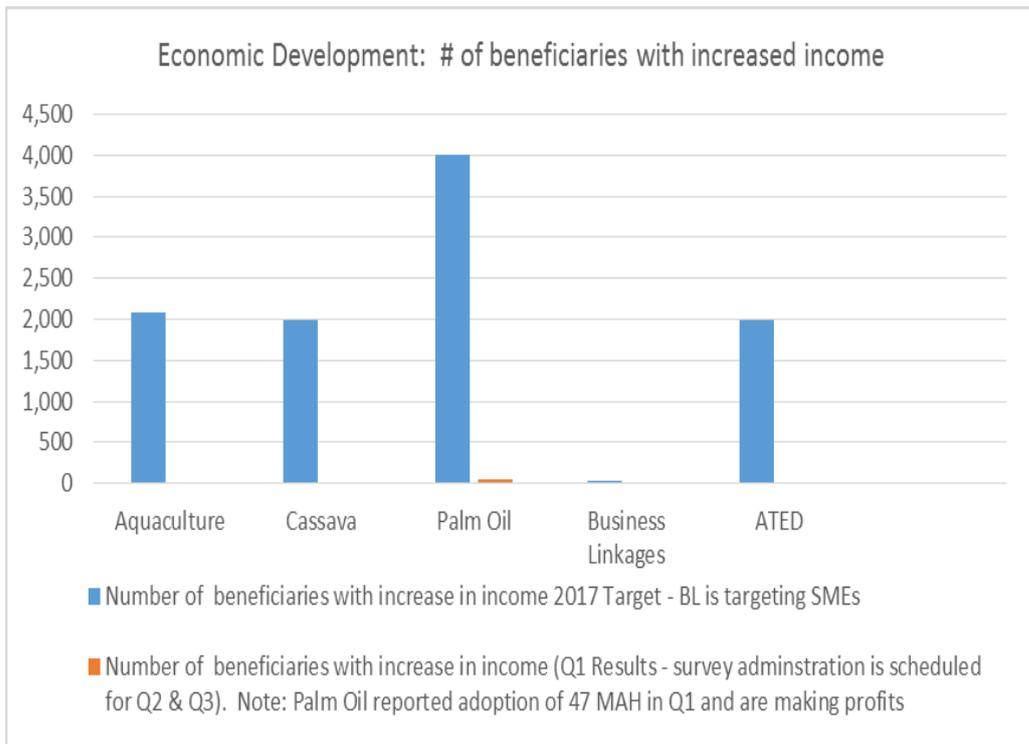
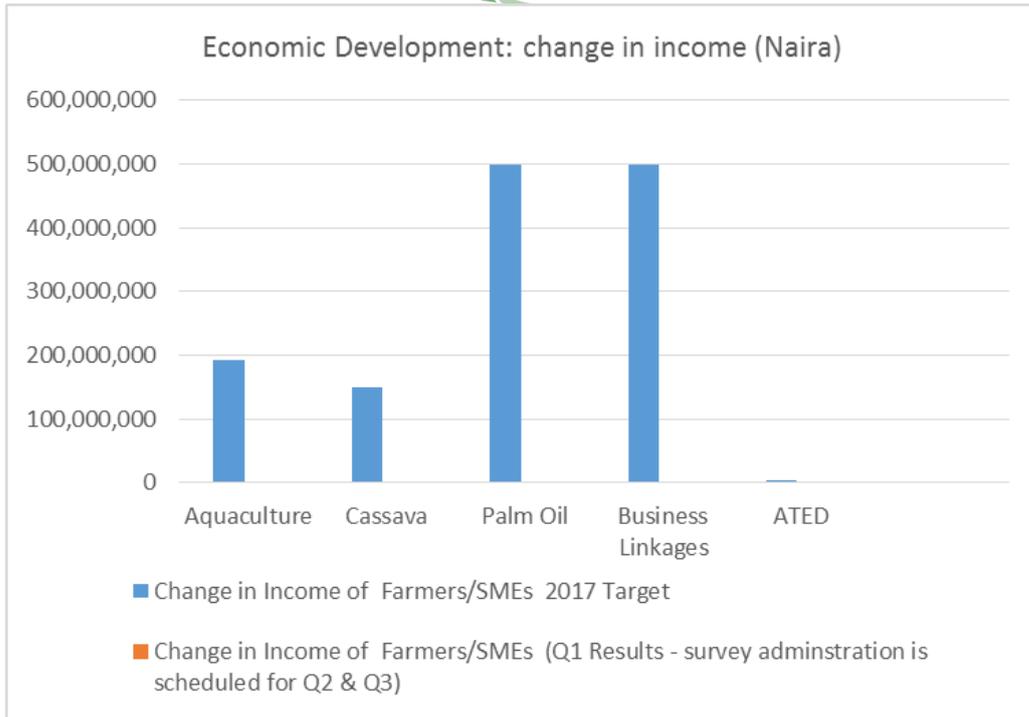
Project Partners: That is Strengthening Advocacy and Civic Engagement (SACE) program; and MARKETS II; to share successes and challenges for learning and for further collaborations.

1 EXECUTIVE SUMMARY RESULTS (Q1)

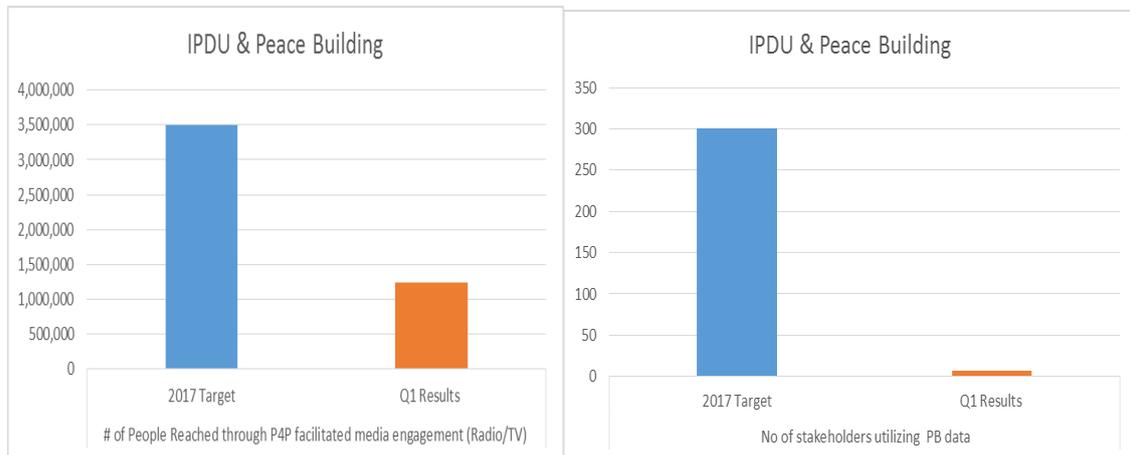
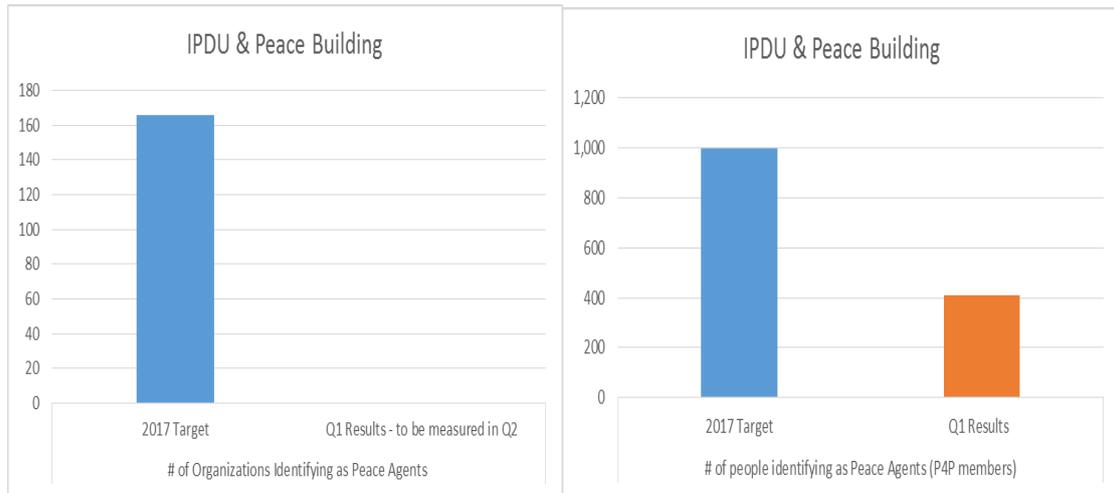
This section provides a progress tracker view of achievements in the first Quarter of 2017 against 2017 targets for each project.

1.1 Economic Development: Results

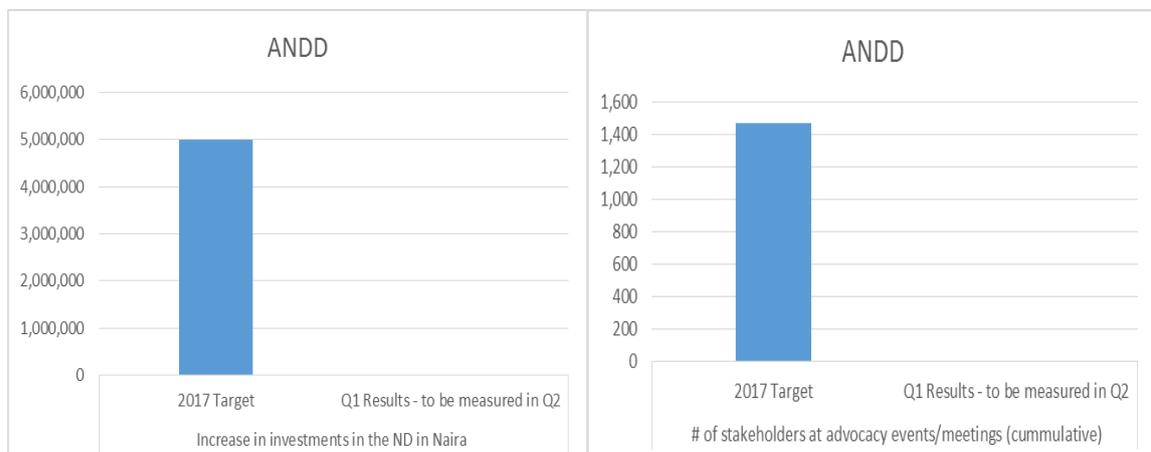


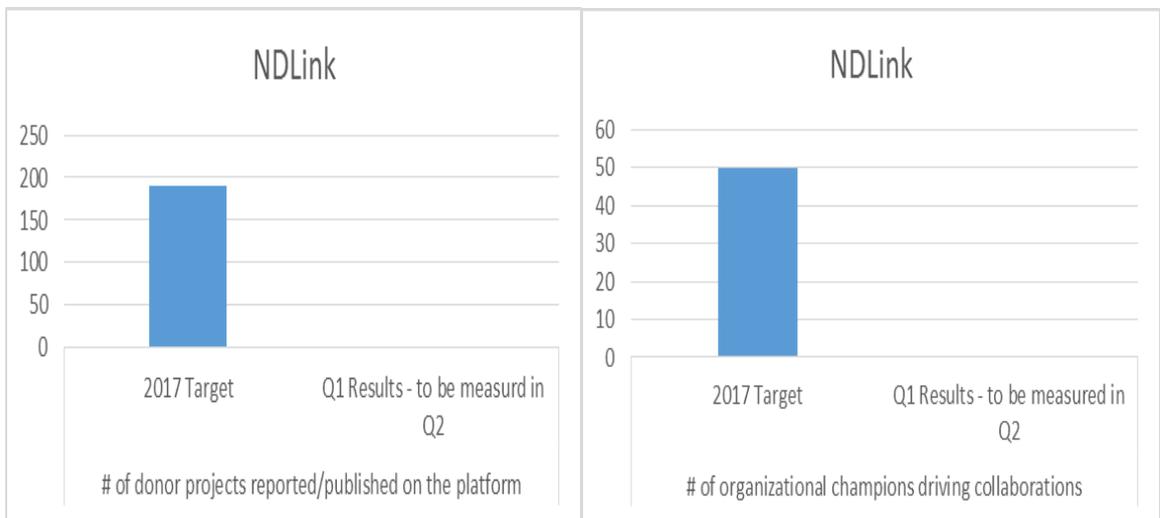
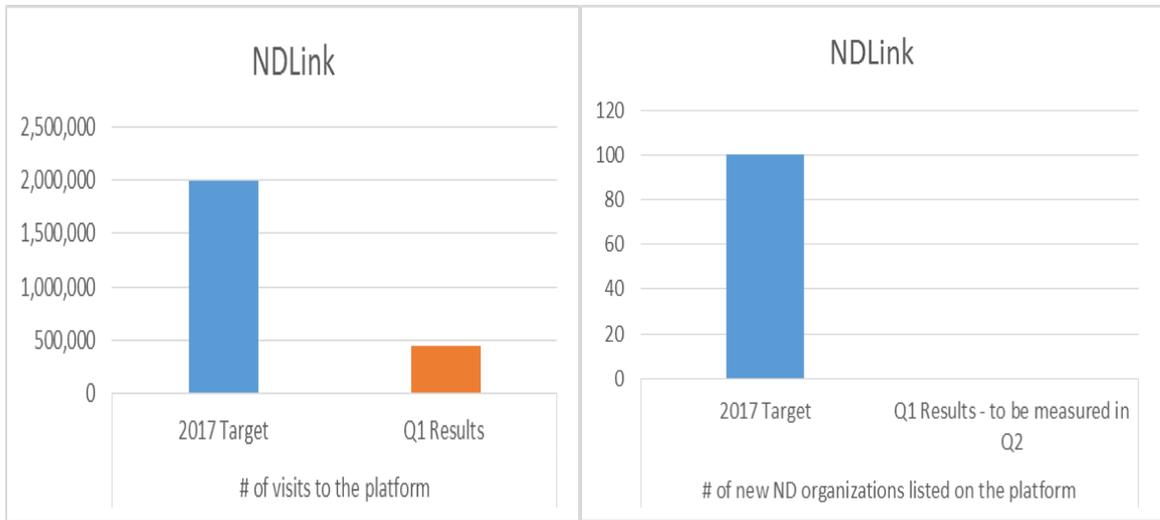
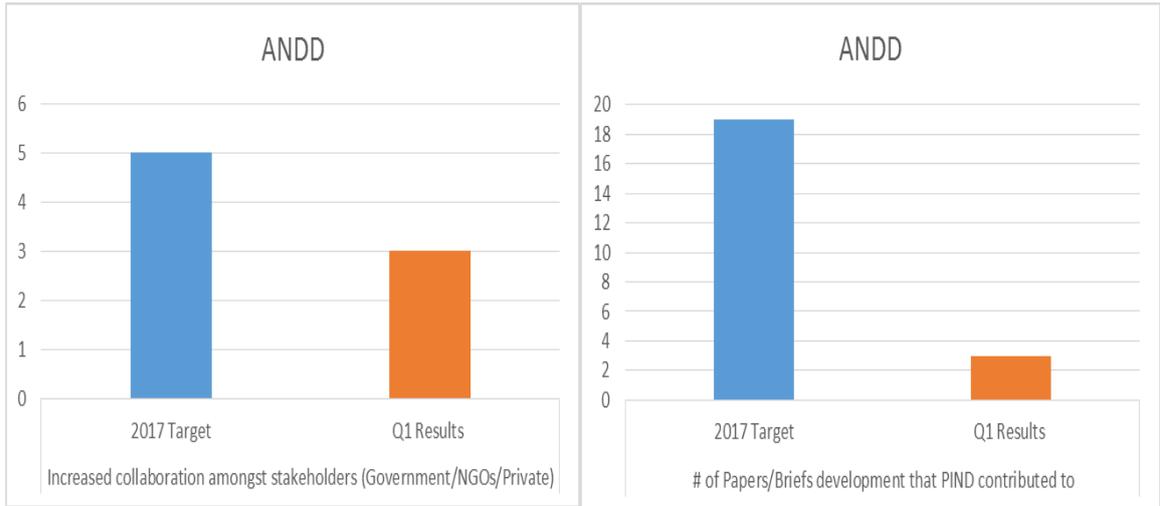


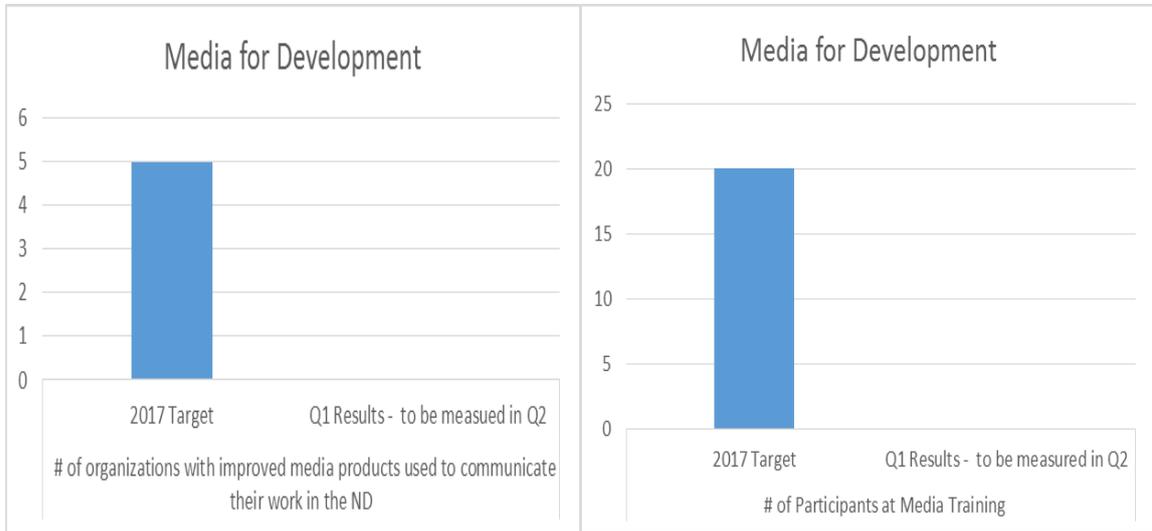
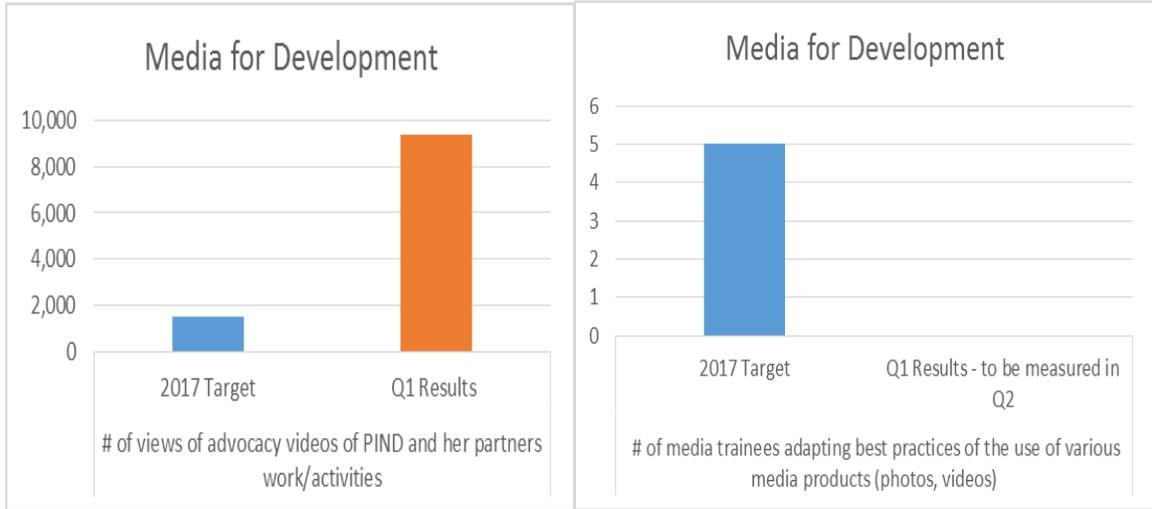
1.2 Peace Building: Results



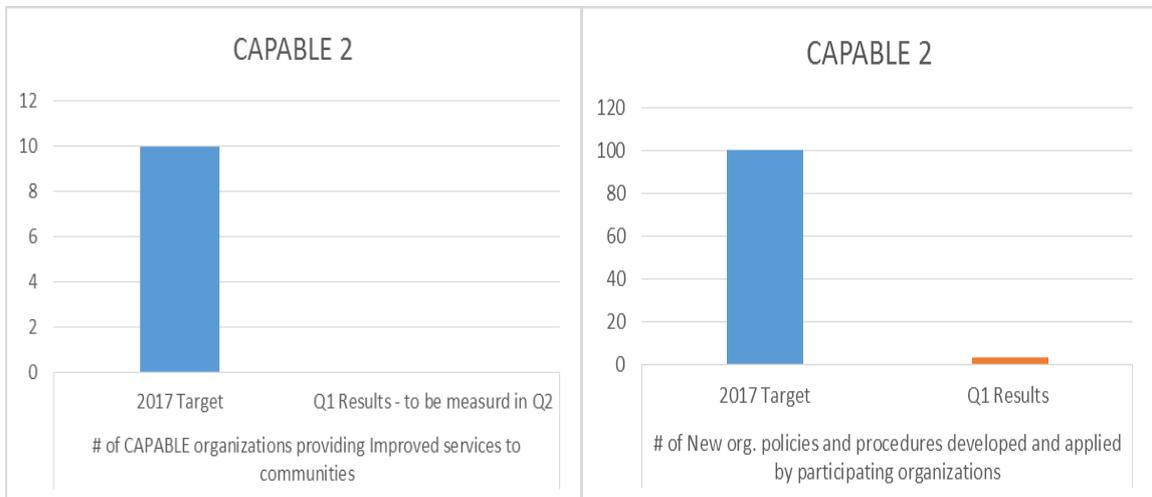
1.3 Advocacy and Analysis: Results

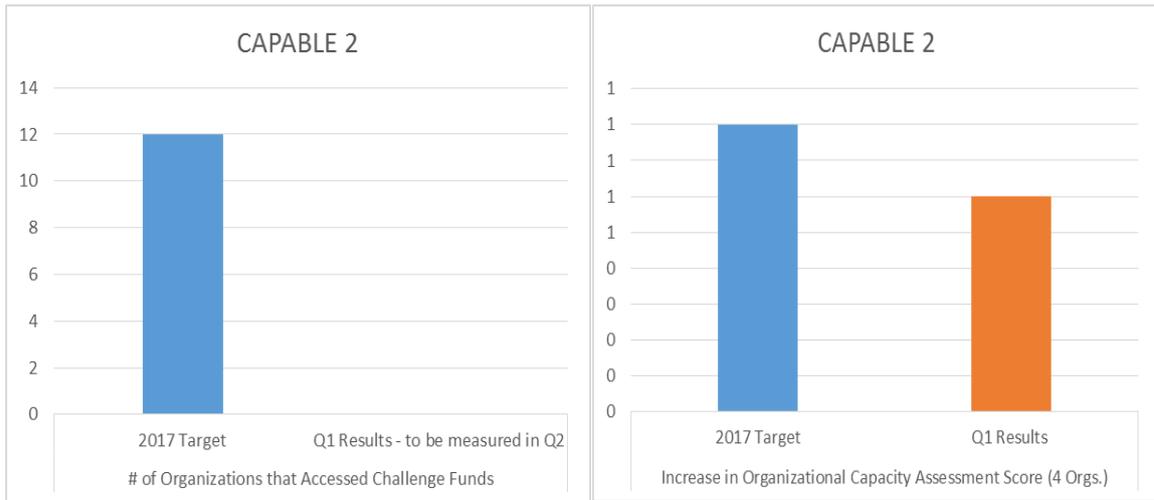




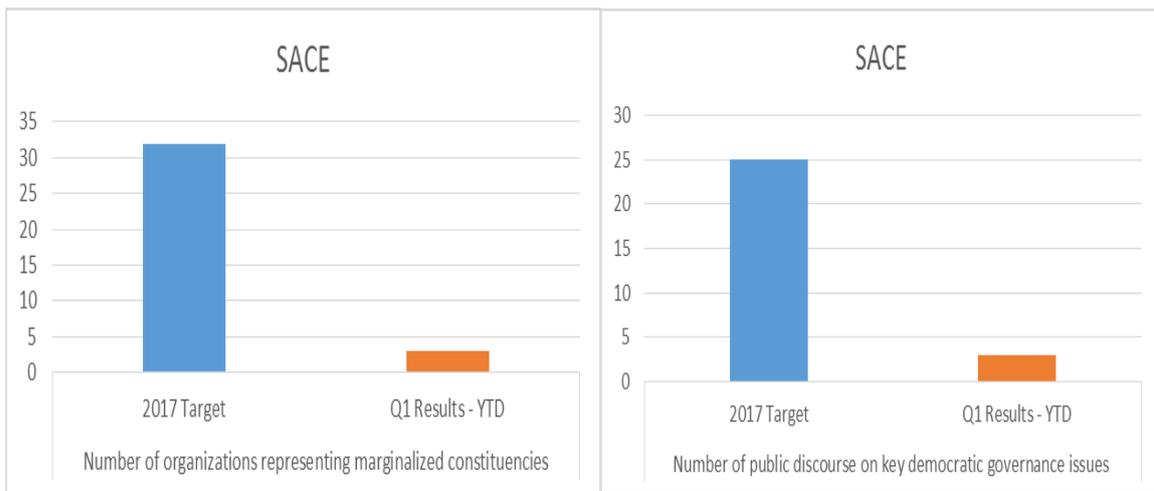


1.4 Capacity Building: Results





1.5 SACE



2 ECONOMIC DEVELOPMENT PROGRAM

The Economic Development Program of PIND contributes to Goals 1,2,6,7 and 8 of the Global Sustainable Development Goals (SDGs).

Goal 1: *End poverty in all its forms everywhere.*

Goal 2: *End hunger, achieve food security, improve nutrition, and promote sustainable agriculture.*

Goal 6: *Ensure availability and sustainable management of water and sanitation for all.*

Goal 7: *Ensure access to affordable, reliable, sustainable, and modern energy for all.*

Goal 8: *Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all.*

This section shows key achievements in Q1- that is, January – March 2017 for all projects under the Market Development Project.

Market Development

2.1.1 Key Achievements- Aquaculture

Support to Aquaculture Service Providers (ASP) Driving Demonstrations of Best Practices across the Delta

In Q3 2016, grants were given to five (5) Aquaculture Service Providers (ASP) to support them in building a commercial business model that will encourage the take-off of managing demonstrations and training for farmers. The ASPs were also expected to maintain constant relationship with feed companies and other key actors in the sector. The ASPs were obliged to manage 3 cycles of demonstrations each over 18 months with a target of 500 direct farmers and 2,000 indirect farmers. In Q1 2017, the ASPs ran demonstrations in Egbokodo, Ekpan and Asaba in Delta State; Akoko in Ondo State; and Calabar in Cross Rivers State with 200 farmers benefiting directly - with an average of 800 farmers who will learn and adopt those improved practices from the farmers who are participating in the demonstrations of best practices - indirect beneficiaries.

Meanwhile, two other ASPs are, without grants, currently taking up the business model of running demonstrations for a fee in Port Harcourt, Rivers State and Uyo in Akwa Ibom reaching 60 direct farmers and an estimated 240 indirect farmers within the locations. This is an evidence that the objective of catalysing the support market for the sector is gradually being met.

Promotion of Value Addition on Cultured Fish

Also, in Q3 2016, PIND organized a sales and marketing training for selected ASPs to expand and strengthen their service offerings. Hence, ASPs are working to broker deals for the sales and installation of fish smoking kilns. Zal Limited – a business service provider in Bayelsa State on PIND's Business Linkage Intervention got a grant from the Federal Ministry of Agriculture to supply 12 smoking kilns of 100kg capacity to selected farmers in Bayelsa State. The Aquaculture Team supported Zal Nigeria Limited to design a model for selection and distribution of the kilns to the beneficiaries including training on their use. Similarly, a grant was provided for the United Ufoma Fish Farmers Association (UUFFA), Ekpan in Warri by the United States African Development Foundation (USADF) for the installation of 2 smoking kilns of a 250kg capacity each. The kilns were constructed and installed by a PIND-recommended fabricator. Additionally, another PIND - trained ASP was able to facilitate the sales of five smoking kilns of 100kg capacity each to investors in Benin City, Edo State.

2.1.2 Key Achievements- Palm Oil

Access to Improved Processing Technology

Increased awareness on the efficiency of the use of improved processing technology for milling through information sharing among farmers' groups has led to the installation of 6 additional small scale improved processing mills in Owo in Ondo State; Sabongida-Ora and Iduwenghie in Edo State; Oghara in Delta State; Ahoada in Rivers State; and Abak in Akwa Ibom State. The new mills are expected to provide palm oil milling services to an estimated number of 48 processors weekly within their respective clusters. This means a total of 300 processors will have access to improved services in the new mills.



Access to Improved Harvesting Technology

In Q1 2017, PIND collaborated with the Federal Ministry of Agriculture to facilitate the promotion and adoption of the Mechanical Adjustable Harvester (MAH) through Texmaco – an agro equipment retailer who has incentives to promote and provide support services to prospective farmers on the use of the MAH. The collaboration has led to the purchase of 40 mechanical harvesters by the Federal ministry of Agriculture from Texmaco. The harvesters will be distributed to farmers within the Niger Delta region.

PIND also facilitated loans from Lift Above Poverty Organisation (LAPO) for the purchase of seven (7) Mechanical harvesting machines by the Progressive Farmers Association, Benin, Edo State; and Ekon Agoi Progressive Cooperative Society, Ekon Agoi and Touyokake Cooperative Society, Ugep – both in Cross River States - bringing the total number of MAHs so far bought to 65.

The adoption of the MAH for harvesting will help, among others, to reduce wastage of fruits due to rotting on the trees, reduce risks associated with harvesting and increase quantity of fruits harvested daily, thereby contributing to increasing palm oil production in the region.

Best Management Practices

In Q1 2017, 127 farmers were trained in best management practices in Cross River (89 farmers), and Akwa Ibom (38 farmers) respectively. The demonstration of best management practices is being conducted in partnership with States input companies to show farmers good farming practices that will lead to increased yields from oil palm farms. The intervention fully commenced last year, with 112 lead farmers trained and 908 farmers adopting these practices.

2.1.3 Key Achievements- Cassava

Support Market Expanding:

In this quarter, agreements were reached with the following input companies: HarvestField, Notore, Candel and Indorama to scale up the improved cassava production process model - demonstration farms across Ondo, Edo, Akwa Ibom, Abia, Delta and Imo States. While HarvestField and Notore will manage cassava demonstrations in Ondo, Delta, Edo and Imo States, Candel and Indorama will do same in Akwa Ibom and Abia States. Activities commenced within the quarter with Harvest feed conducting an inception workshop and agro-dealers training in Edo State, to be followed up with field demonstrations on improved practices in the second quarter.

Loans Facilitated

During the quarter, the Mezie Umukabia Farmers Multi-Purpose Cooperative Society (with about 56 members) was linked to LAPO micro finance bank and LAPO disbursed N750, 000 to the farmers for financing their farming activities in cassava production. 8 farmers (7 males; 1 Female) from the group benefited from the first phase of disbursement.

Ere-Egwa Farms – Increased Investment Leveraged and Created New Jobs

The partnership with Ere-Egwa farms has resulted in the cultivation of 500 hectares of cassava farm with potential to establish over 5000 hectares. N75, 000,000 have so far been invested by Ere-Egwa in the cultivation of these 500 hectares. The project has the potential to reach 500 farmers as direct beneficiaries of the out-grower scheme and also stimulate economic activities in the State.

The EreEgwa out-grower scheme created 20 (FTE) jobs for people who are involved in the farming activities. These include those involved in tractor operations, spraying of agrochemicals and fertilizers, planting and other farming activities.

Youth Cassava Enterprise Project Update

40 youth farmers selected across 18 LGAs of Ondo State under the Star Deepwater/PIND/WECA Youth Cassava Enterprise Project have been trained on improved/mechanized agronomic practices in land selection and preparation, cassava stem selection and handling, planting techniques, herbicides use & fertilizer application methods and business skills using the NAEC curriculum. Each farmer has been supported to establish a minimum of 2 hectares of cassava farm. A total of 85 hectares has been established for the youth farmers. Additional half hectare planting will be completed in Q2. This will add up to 2.5 hectares cultivated for each beneficiary, bringing the total cultivated farm land for the project to 100 hectares.

Beyond the Cassava Enterprise project, 80 hectares farm land and 5,000 birds were allocated to the beneficiaries of the Youth Cassava Enterprise Project. WECA provided 2 hectares of farm land to the



each agripreneurs, 20 other beneficiaries were allocated 250 birds each to learn best practices in maize production and poultry management.

In the next months, the beneficiaries will be trained on weed control/management then harvesting will take place in August while Income assessment of the participating farmers will be carried out in October 2017.

2.1.4 Key Achievements- Business Linkages (BL)

Changes at the Firm Level: Sales and Employment generated Increased Sales by PIND supported SMEs

Four PIND-supported SMEs reported increased sales by NGN 102, 700,000 resulting from the support provided by the BL team and our partner organizations, which represents new sales by supported SMEs. These SMEs and the details are as follows:

Sunsel Nigeria Limited generated additional N22.5m from existing linkages with NNPC Cooperative and new linkages to Nigerian Gas Company facilitated by Dorbudee Integrated Concepts (DIC), BL's linkages facilitator covering the Warri axis;

Synergy Farms, one of the farms advised by DIC, also reported increased sales as a result of DIC's advisory support. Their sales grew by N11m within the quarter.

Finger Chops Enterprise has also witnessed increased sales to the tune of N60.5m. DIC provided process improvement through advisory support, training in sales, HR management and personnel recruitment, and facilitated an N15m expansion loan from GroFin. These led to Finger Chops' increased capacity utilization of the existing oven and expansion of its production capacity.

Gonchuks Nig Ltd, a Cassava Processor, also recorded an increased sales of additional 60 tons of High Quality Cassava Flour (HCQF) @ N145,000/ton to Nikseg Foods (average of 20 tons/month between January and March) amounting to N8.7m for the quarter as a result of the linkage to Nikseg Foods.

Contribution to Job Creation

Also within the first quarter of 2017, 37 full time jobs were reported as a result of expansion of Finger Chops, Providential integrated farms, Sunsel Nigeria Limited, Elohim, Nigeria Limited.

Investment leveraged and loans facilitated

The Business Linkage team leveraged investments from private enterprises worth N48m during the quarter and 2 SMEs secured loans worth N111m from GroFin and the Bank of Industry. The details are as follows:

Zada Farms Invested N13m to procure chicken processing equipment from S. Adiss Engineering in Ibadan, while SRK Farms and Produce, a new PIND-assisted poultry farm, started egg production in March 2017. The company spent about N35m in setting up a 6,000 bird capacity poultry farm, and plans to expand the capacity to about 40,000 birds. The BL team is also facilitating a linkage between SRK farms and Sizzler's Fast Goods in Warri.

PIND's Linkages facilitator in Warri, DIC Limited, supported Finger Chops Enterprises to secure a N15m loan facility from GroFin. The loan is meant for the procurement of new oven to increase their bread production capacity. Also, Wider Perspectives, BLI's Linkages Facilitator in Port Harcourt, supported UptonVille Ltd to secure a N96.5m loan from the Bank of Industry. The UptonVille's loan is meant for the procurement of equipment that will increase its gas production capacity.

MARKETS II

PIND and MARKETS II interventions in the Niger Delta

PIND's collaboration with the PIND-USAID co-funded project- MARKETS II primarily focuses on aquaculture, cassava and cocoa farmers in the region, and supports agricultural finance and agribusiness capacity building activities, which complement PIND's overall regional development efforts. Farmers networked by MARKETS II in these areas benefit from best management practices through demonstration ponds/plots; capacity building; and linkages with financial assistance, inputs, and a ready market for their products. MARKETS II and PIND activities in the Niger Delta under the aquaculture, cassava and cocoa value chains are captured in their respective sections below

Aquaculture

Demonstration of best practices in aquaculture results sharing workshop in collaboration with PIND was



held in Ondo state. Participants included PIND, MARKETS II, the Ondo State Agricultural Development Program (OSADEP), and catfish farmers in Ondo state. The PIND-supported service provider who managed the demo pond for six months was prepared to scale up in other locations in Ondo State based on demo plot success. Catfish farmers have adopted best practices such as pond preparation, pond netting, and regular feeding to increase their yield and income. MARKETS II provided technical assistance during the quarter to 7,016 aquaculture farmers from 252 groups in Delta, Ondo, Bayelsa, Rivers, Akwa Ibom, and Edo states.

Cassava

MARKETS II supported 500 cassava rapid stem producers and 1,100 small-scale women gari and fufu processors in Edo, Delta, and Cross River States during the quarter. Under the Niger Delta project extension, MARKETS II is working to expand both the supply and market for good quality cassava by increasing the availability of higher yielding cassava stems for improved planting material and to increase the productivity and profitability of small-scale gari producers to increase demand.

Cocoa

MARKETS II supported private and public sector partners and 5,549 cocoa farmers in 101 groups in Ondo, Abia, Edo, and Cross River states during the quarter to improve their productivity, adopt good farming practices, and attain certification. MARKETS II is also monitoring beekeepers that were trained as pollination service providers, which in turn increases cocoa yields and community income through pollination service revenues and honey production.

ATED

WASH Marks World Water Day

The March 22nd 2017 World Water Day was celebrated in Port Harcourt, Rivers State with key State actors: the State Universal Basic Education Board (SUBEB), State Post Primary Schools Board, State Small Town Water and Sanitation Agency, Rural Water Supply and Sanitation Agency, Ministry of Water Resources, and Non-State actors like Rotary Clubs of Port Harcourt GRA and Trans Amadi. The aim was to draw attention to the need for ensuring sustainable access to WASH facilities and services in Schools. As a build up to the event, PIND's WASH team worked with partners and stakeholders to conduct a Training of Trainers for 25 participants on Hygiene Promotion in Schools for Principals and selected teachers - who will also serve as mentors to the students/members of the school environmental health clubs. Representatives of State and Non-State actors also participated in the training.

The highpoint of the World Water Day event was the commissioning of ultra-modern toilet blocks and water facilities and the inauguration of school environmental health clubs in Government Technical College, Port Harcourt, and Okrika National Secondary School, by the Chairman of SUBEB and the representative of the Commissioner for Water Resources. These facilities and services were provided through a PIND managed partnership with funds from Procter and Gamble, Rotary Clubs (local and international), H2O for Life.

The State actors, impressed by the ability of PIND to pull partners together for this project, have begun talks with PIND's advocacy team to develop a model to provide resources for sustainable operation and maintenance of these facilities.

FUPRE Adopts Appropriate Technologies from ATED Centre

The Federal University of Petroleum Resources, Effurun (FUPRE), a collaborating partner on renewable energy is taking up the initiative to include the modelling of some of the appropriate technologies promoted by ATED Centre, such as research of the bio digester. Plans have commenced to replicate the bio digester within the university premises and consideration for the fabrication of a low cost model of the Mechanical Adjustable harvester using locally sourced materials is ongoing.

3 PEACE BUILDING PROGRAM

The Peace Building Program of PIND contributes to Objective 16 of the Global Sustainable Development Goals (SDGs).

***Goal 16:** Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.*

This section shows key achievements in Q1- that is, January - March, 2017 for all projects under the Peace



Building Program.

3.1.1 Partners for Peace – Key Achievements

Collaboration between Partners for Peace and the Market Development Yields Results

P4P State chapters continue to work towards economic development programs to generate income for themselves. The ability to leverage the economic development skill sets provided to them by PIND is becoming more successful. Abia and Imo States P4P chapters now generate income for the network through the credit and thrift cooperative. This is a way towards ensuring the sustainability of the network.

Peace Club scaled up in Ondo State

The Peace Club in Ipe-Akoko, Ondo State is gradually growing into a community. Because of its impact in the two selected schools with demonstrated responsible behavior by the pupils from testimonies by parents and community members in a forum, community interest and ownership has improved and the Peace club has been extended to three additional schools. The students are becoming more active and appreciative of the content and impact of the peace club activities both in school and out of school. The community king (Oba) requested for the establishment of peace clubs in the community for out of school youth thereby engaging a larger population. Out of school peace clubs have the potential to reduce cult activities and youthful exuberance in the community.

IPDU Early Warning and Response Briefing for CNL

PIND's IPDU has a robust Early Warning and Response (EWER) architecture that collects and analyses conflict data for use by the P4P prevent team in addressing violent conflicts. However, it is not only the Prevent team that has found IPDU's conflict data useful. Other relevant actors in the region have begun to rely on our conflict data for decision making. In Q1, PIND began to develop specific briefings for Chevron Nigeria Limited (CNL) targeted at providing a deep analysis of the emerging conflict trends in the region.

4 ANALYSIS AND ADVOCACY

Analysis and Advocacy Program of PIND contributes to objective 17 of the Global Sustainable Development Goals.

Goal 17: *Strengthen the means of implementation and revitalize the global partnership for sustainable development.*

This section shows key achievements in Q1- that is, January - March, 2017 for all projects under the Analysis and Advocacy Program.

4.1.1 Key Achievements ANDD

Delta State Government Adopts PINDs Approach in the Development of Aquaculture Sector

The Delta State government has adopted a new cluster approach for its job creation efforts resulting from series of engagements with PIND, making PIND a bedrock of the job creation efforts of the State Government. Previously, the State government supported agricultural programs by distributing starter packs on the specific value chains to beneficiaries who are scattered in different locations. An approach which made monitoring and coordination difficult.

PIND had numerous and constant advocacy engagements with State officials Steering Committee on job creation to market the benefits of the cluster approach to agricultural interventions. Based on observations, effectiveness of the cluster approach via the PIND pilot value chain projects, the State then adopted the cluster of farmers approach in its ongoing Youth Agricultural Entrepreneurs Program (YAGEP) where the beneficiaries trained in aquaculture are being clustered in different locations across the three senatorial districts of Delta State.

In two locations, PIND is supporting the government to expand already existing clusters to accommodate the YAGEP beneficiaries, while setting up new clusters in four other locations across the state. The cluster approach will help farmers in the State morph into cooperatives that can easily attract private sector investment, access finance from financial institutions for support beyond the government program, and attract the attention of extension services for shared learning and access to information. So far, over 250 farmers have been organized into these clusters.



Increased Stakeholders Collaboration on Cross Rivers State 30 Years Growth Development Strategy (GDS)

In 2016, PIND signed an MOU with the Cross Rivers State Government (CRSG) to provide development support and has consequently been providing technical support to the State government to develop a 30 year Growth and Development Strategy (GDS) which will map out a new and clear strategic direction for the State to achieve economic growth and development. The development of this strategy has become a rallying point for development stakeholders to collaborate. Seven (7) stakeholders working in the region - international bi-lateral agencies, governments and civil society organizations - have teamed up to support the PIND-led GDS formulation process. These stakeholders include the European Union (EU), BRACED Commission, DFID, USAID, Niger Delta Dialogue Committee and more recently, the Henrich Boell Foundation and the Nigeria Governors Forum (NGF). From the inception meeting by the stakeholders, plans were developed to validate baseline sector reports and an annual work plan was developed, the implementation of which will help to achieve the deliverables.

4.1.2 Key Achievements NDLINK

Participatory Partnership for Community Development (PPCD) Adopt Infographics and Improved Storytelling Techniques

There is improved infographics skills and use by the PPCD staff and partners who PIND trained on infographics and storytelling techniques in December, 2016. A follow up on the participants during Q1 to check the outcome of the training showed that many of them now use infographics in their reports and presentations. Numeric data and even narrative stories are now represented in their reports and presentations in infographics using powerpoint and other online graphics tools taught them by NDLINK team. In addition, 2 staff of New Nigerian Foundation who were trained have used the skills learnt to step down the training to other staff members of the Foundation, thereby spreading the benefit of the training to more persons.

NDLINK Website Record Sharp Increase in Membership

There was an increase of 250 registered members on the NDLINK website with 450,000 visits to the platform resulting from our various offline and online activities to create more awareness of the NDLINK platform and services by rendering other value-added services such as trainings, tweetchats/townhapps and events in Q4 of 2016 and this Q1 of 2017. These activities include the training of PPCD staff and partners on infographics, twitter chat with the Honourable Minister of Niger Delta, Pastor Usani Uguru Usani, the #NDImpact twitter townhall which led to increased number of members on the NDLINK platform, the Meet the Leaders session and tweetchat with MD of NDDC, Nsima Ekere, the social media week panel on governance in March and the social media training for the selected staff of NDDC.

This increase translates to greater engagement on all NDLINK platforms (websites, Facebook and Twitter) and increased number of persons who have access to various types of development information on the Niger Delta which is a key objective of NDLINK. More people are now informed about development information in the Niger Delta due to increased engagement on NDLINK, and a changing narrative of development within the Niger Delta as more people now show interest in learning about and 'discussing' development.

4.1.3 Key Achievements M4D- Media for Development

Increased Reach of PIND's Advocacy Video

There has been a significant increase in the number of views on advocacy videos (9,365) as against 1,666 views from 2010 - 2016 due to the addition of six new platforms for dissemination and a robust social media strategy. The platforms include Instagram, Facebook, Twitter, LinkedIn, Youtube and Vimeo while the strategies include cross-platform promotions and paid advert campaigns.

5 CAPACITY BUILDING PROGRAM AND PARTNER PROJECTS

The Capacity Building Program of PIND contributes to Objectives 5, 16 and 17 of the global sustainable development goals.



Goal 5: Achieve gender equality and empower all women and girls

Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.

Goal 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development.

This section shows key achievements in Q1- that is, January - March, 2017 for all projects under the Capacity Building program with its partner projects.

5.1.1 Key Achievements- CAPABLE II

Assessment of CAPABLE Beneficiaries.

In Q1 2017, an Organizations Capacity Assessment (OCA) was carried out on 11 CAPABLE participating organizations across the Niger Delta with emphasis on key areas like Governance, Operations/Managements Systems, Human Resource Management, financial resources, sustainability, conflict resolution/peace building and computer /social media. Preliminary findings show remarkable improvement in the structure, operations, planning and resource utilizations of the organizations assessed.

Table of Average Score of Organization Capacity Assessment

S/NO	Organization	Overall Average
1	Centre for Peace and Development Initiative	0.36
2	Coastal and Marine Areas Development Initiatives	2.68
3	Ideal Women Advancement Initiative	2.33
4	Morgan Smart Development Foundation	2.86
5	Initiative for Community Development	2.88
6	Meville Women Initiative	2.78
7	Better Living Foundation	2.41
8	Life and Peace Development Foundation	2.93
9	Centre for Information and Development	2.62
10	Community Resource Development Organization	1.67
11	Justice Development and Peace Commission	2.9
	Average Summary	2.4

*Baseline Average Summary of 1.8

Findings from the assessment also shows that mentorship and coaching are key areas where institutional support is required. Hence, the request for mentoring and coaching has been drafted to include specific organizational deliverables to guide technical assistance and support requested. The application and a competitive application process will include specific deliverables to ensure the most effective use of mentoring and coaching resources.

5.1.2 Key Achievements- SACE

Vice President Responds to SACE-Supported Citizen Report Card

SACE partner, the African Network for Economic and Environmental Justice (ANEEJ) used the opportunity of a town hall meeting in Benin, Edo State with the Vice President, Professor Yemi Osinbajo to present and discuss findings and recommendations of the SACE-supported Citizens Report Card (CRC) published in 2015 by the media. Professor Osinbajo described the CRC as comprehensive and commended ANEEJ and SACE for their oversight and advocacy to ensure the effectiveness of Niger Delta Institutions in delivering their mandates. The Vice President promised to review the issues raised in the report and to work with the NDDC and the Ministry of Niger Delta Affairs to ensure that abandoned and poorly executed projects are revisited.



Cluster Networking Increased Collaborations

Improved networking among cluster members has resulted in tracking how 'Cluster Actors' are collaborating, sharing knowledge and learning and leveraging resources around targeted advocacy issue area. Result for the quarter showed trend from October 2016 to March 2017 in which there were 341 new links across collaboration areas indicating increased engagement and collaboration. About a third of the links originated from the Accountability in Resource Management of Niger Delta Institution clusters. A 'Cluster Actor' refers to the Anchor who is SACE project partner and any collaborator who has been identified by the Anchor within the respective advocacy issue area.

SACE uses the System for Transformation and Results Network (STARNET) tool to track data of how clusters of project partners are forming new partnerships and spreading ideas and knowledge across Nigerian civil society. STARNET is a live platform where the Anchor and Cluster members have been consistently mapping their relationships.

5.1.3 Key Achievements- GENDER

International Women Day (IWD) 2017

PIND's Gender interventions garnered impressive participation from development partners and government agencies during the quarter. This did not only help to leverage in-kind and financial resources for these activities but also increased participation impact and reputation of the interventions and of the Foundation.

International Women's Day (IWD) forum in Benin on the 7th of March 2017 with the theme "Women Be Bold for Change in Adopting Agricultural Technologies". It was held in partnership with the DFID Market Development in Niger Delta (MADE) project, the USAID MARKETS II Project and the Edo State Co-operative Farmers Agency Limited. 161 participants attended the event.

Similarly, On the 29th of March 2017, IWD was held in Bayelsa with the theme "Women Be Bold for Change in Community Leadership and Peace Building". It was held in partnership with Chevron's Participatory Partnership for Community Development (PPCD) Project, Warri; the Bayelsa Community and Social Development Agency (CSDA); and the Partners for Peace in Niger Delta Network (P4P).104 participants attended the event. Some of the key recommendations are:

Key recommendations from the forums include:

- Government and Development agencies should develop comprehensive database on the characteristics associated with the highest rates of technology adoption by women to provide insight for project planners on risk thresholds of the farmers, resources available and constraints.
- Appropriate policies should be put in place by Government to ensure that farm size and land tenure systems favor women and enhance their ability to adopt improved agricultural technologies.
- Adequate provision of information on appropriate farm technologies to women farmers through community engagement by government and extension workers as well as development agencies and relevant private sector organizations.
- Government and private sector organizations should Increase access to credit by establishing more micro credit facilities with credit guarantee schemes for women.
- Government, Development organizations including civil society organizations should call women to actions in achieving Sustainable Development Goal in rural communities of the Niger Delta.
- Civil Society Organizations (CSO) should put in place activities to help increase awareness of women on laws that address gender discriminatory practices.
- Development agencies including Civil Society Organizations should create awareness and ensure implementation of the United Nations Security Council Resolution 1325 that reaffirms the important role of women in the prevention and resolution of conflicts, peace negotiations, peace-building, peacekeeping, humanitarian response.



- Development organizations including civil society organizations should continue to build capacity of women in peace building and conflict mediation.

PIND's Capacity Building and Peace Building Programs also collaborated with DFID's Nigeria Stability and Reconciliation Programmed (NSRP) during the quarter to deliver a three-day Gender and Conflict Sensitivity training to 30 members of the River State National Association of Women Journalists (NAWOJ). Key topics discussed includes Code of Ethics for Nigerian Journalists, How to Cover Trauma, Gender Mainstreaming, Gender and Development.

Following the IWD Forum in Benin, participant, the Working Fingers Initiative International (WOFII) took action to organize similar forum in Asaba also in the month of March. Sixty participants attended the Asaba forum which focused on Women Being Bold for Change in Economic Empowerment. WOFII organized the forum in collaboration with Lift Above Poverty (LAPO) a micro finance bank operating in the Niger Delta.

PIND's Engagement with NDDC

PIND participated in the Management and Partners' Retreat of NDDC that took place on the 2nd of February, 2017 at the Prodeco Camp, Onne. Rivers State. The theme of the retreat was "Collaboration for Sustainable Development" and the ED of PIND presented a paper titled – "Niger Delta Project Assessments and Opportunities – PIND's Perspectives". He also facilitated one of the break-out sessions on the Niger Delta Region Masterplan.

Also, an MOU to govern the partnership between PIND and NDDC was finalized this quarter. It is expected that the MOU will be signed early in Q2. The MOU provides for PIND to support NDDC in project identification, design, implementation, project monitoring and evaluation that will stimulate the private sector while providing sustainable approach to pro-poor economic and social development. The partnership will help facilitate market access and will catalyze the development of various agricultural value chains, especially with regards to linkages between market actors and improving access to finance. PIND will also support the NDDC in research, analysis, information gathering, in governance, advocacy, peace-building and conflict resolution; as foundational elements of economic development in the region while paying special attention to the needs of marginalized groups such as women and youths.

6 PARTNERSHIPS

Nigerian Incentive - Based Risk Sharing System for Agricultural Lending (NIRSAL)

NIRSAL is a parastatal of the Central Bank of Nigeria that has the objective of enabling the flow of affordable financing to all players along the entire agricultural value chain. It reduces the risk of financing institutions while granting agricultural loans by building the capacities of both Banks and value chain actors on good practices in Agricultural financing, loan utilization and repayment.

PIND and MADE are currently discussing the establishment of a Trust Fund with NIRSAL to jointly provide credit guarantee to secure invested funds from interested financial institutions that will be required to source funding from shareholders capital to provide loans to enterprises in select agricultural value chain; ranging from primary production through processing and marketing, within specified states of the Niger Delta. While the Trust Fund will provide 100% credit guarantee to the participating banks, they will be expected to comply with specific requirements which will make them eligible to use the guarantee. NIRSAL will play the role of the financial arbitrator and secure documented agreements from intended partner banks. Already, the idea of the Trust Fund Model has been discussed with a number of financial institutions including – Sterling Bank and FCMB.

7 PROJECT SUPPORT SERVICES (PSS)

Policy and System Update:

It is PIND's policy to generally follow the Federal Government of Nigeria travel regulations and to ensure that all expenses are consistent with the responsible use of available resources. PIND revised the Travels Policy during the quarter to reflect management decision on per diem as it affects PIND consultants and service providers.

Program Participants' Per diem



Program participants have now been classified into two categories:

- (i) Those who PIND needs value from such as during the impact assessment partners roundtable, P4P Network etc: **such participants will continue to be paid the 2016 rate due to the inflation as mentioned above.** The 25% annual reduction will not be applied.
- (ii) Those PIND is giving value to such as training participants, demonstrations participants etc: **such participants will not be paid anything at all from 2017.** The CAPABLE M4P training demonstrated this is possible as participants were not paid anything

Activity Request form

The Activity Request form was revised to include approval of supervisor as well as Management to ensure that appropriate levels of approval are contained on the form before PSS commences processing for third party engagement.

Compliance Matter

The following meetings took place during the quarter:

- PIND board meeting
- Audit and Compliance subcommittee meeting
- Project and Programs subcommittee meeting
- Leadership Meeting
- PSS made 9 reports to SCULM on qualified and Nil payments as stipulated in their compliance mandates.
- PSS shared 3 procurement moments during the quarter

Contracts Awarded

PSS provided procurement and contract administration services during the quarter ensuring that PIND procedures, processes and the use of protocols and systems are adequately utilized as per PIND policies and procedures. A good mix of PIND contracting instruments were used during the reporting period as indicated in the tables below. There were more use of Service Order as contracting instrument compared to the others. This shows that PIND activities involving third party engagement have been quite substantial during the 1st quarter. The table below present's contracts awarded during the quarter in their types, total amount and by gender

Instruments	Number processed	Total value committed				Gender	
		Naira	Dollar	Euros	Pounds	Male	Female
Professional Services Contract	8	858.8 Million				6	2
Services Orders	24	31.6 Million				16	8
Purchase Orders	9	40 Million				8	1
Master Services Contract	1	10 Million				1	0



Grants	3	450,000				3	0
MOU	8	24.8 Million				6	2
Total Amount Committed	965.65 Million					40	13

The total contract amount awarded to males is approximately NGN 100.25 Million while that awarded to females is NGN 865.4 Million. The cost of paying PIND’s consultants, drivers and office assistants salaries is included in the contract value awarded to females because the Human Resources function is provided by a company managed by a female. **PIND/NDPI Collaboration**

PIND collaboration with NDPI for off-shore procurement triggered off during the quarter with the following procurement actions initiated:

- PIND IT tools (6 Terabyte Western Digital RED Hard Drives),
- engagement of DCED consultant,
- media hub item (2 Lithium batteries s and Miller 680 16mm Handle with handle carrier
- Finance request for a multi user Sage 50 premium 2017 accounting software

8 LESSONS LEARNT/CHALLENGES

This section contains key lessons learnt and the challenges encountered by projects during implementation in the quarter.

Aquaculture

Slow uptake of the Chorkor oven technology particularly among fish farming clusters/associations laying credence to the concept that Chorkor oven may be better adopted in riverine fishing communities.

PIND successfully piloted the chokor oven at United Ufoma Fish Farmers Association Cluster in Ekpam Warri in 2014. The Chokor oven have continued to provide access to farmers on fish smoking services in the cluster. Drawing from the above model PIND sought to promote the Chorkor oven technology among fish processors/farmers across intervention sites and launched the Chorkor oven rollout grant. The objective of the grant was to support interested processors in adopt the technology for demonstration to create visibility and encourage wider uptake. While some investors have benefitted from the grant and set up their Chorkor businesses, the expected uptake has been slow considering PINDs objective to attain widespread uptake of the technology.

Compared to the improved fish smoking kilns more farmers/processors in the PIND-supported intervention sites seem to prefer the improved smoking kilns to the Chorkor despite the price differences with the kilns being more costly. There seem however to be a bigger potential for uptake of the Chorkor ovens among fish smokers in riverine communities where majorly process captured fish from the wild. This needs to be properly investigated in Q2.

The scenario above justifies the need for in-depth demand analysis before promoting any technology in the market.

CAPABLE

Lesson Learned: During the administration of the Organization Capacity Assessment (OCA) Tool, Community Based Organizations (CBOs) indicated that donor and/or implementing partners had conducted a similar exercise to determine the strength of their organizational platform as a pre-requisite for grants, contracts, and or some other type of engagement previously. Those partners however did not provide the report on the final result of the assessment conducted. In many ways this is a lost opportunity for CBOs to glean a better understanding of where the weaknesses of those organizations lie. There is no need to ‘reinvent the wheel’. Make available reports of assessment to other development partners



if requested to help build on existing investment. In same vein, PIND should first enquire to know if there were previous assessment and reports to take advantage of previous efforts.

PIND can take a leadership role in promoting the sharing of assessment results with the assessed organizations. It will go far in not only ensuring an appropriate flow of information between the assessed and the assessors, it will reinforce the need to apply the CAPABLE skills transferred to ensure organizational sustainability, other donors and implementing partners support.

Peace Building

Lesson learned: As some P4P state chapters begin to integrate economic development activities to address their needs for sustained peace in the Niger Delta, more technical expertise engagement is recommended for sustainability.

Analysis and Advocacy

M4D : Lesson Learnt: Developing a master contract for select support vendors that can be initiated by a service order will be more efficient for routine tasks than repetitive bidding exercises.

9 GOVERNANCE AND MANAGEMENT

Programs and Projects Subcommittee Meeting

The 1st quarter programs and projects subcommittee meeting was held on 23rd March 2017. The following were highlights of key points.

- All PIND programs to participate in the PMRS demonstration prior to training on the use of PMRS
- P,M&E to review and update 2017 indicator targets
- P,M&E to plan for 2017 mid-year review
- A&A handbook to be reviewed to align with PINDs advocacy strategies

Audit and Compliance Subcommittee Meeting

The 1st quarter audit and compliance subcommittee meeting was held on 23rd March 2017. The following were highlights of issues deliberated upon.

- Summary of the internal review report and measures that have been put in place to address issues that were raised.

Summary of contracts awarded in 2016 by gender and location are as follows

- .10 male and 4 female headed organizations were awarded service order.
- FCT, Lagos and Rivers topped locations of purchase orders in 2016 with 5, 3 and 2 respectively.
- PIND had MoU with 9 males and 6 females headed organizations

M&E Committee Meeting

The M&E committee of the board of trustees met on the 30th March 2017, the day before the full BOT meeting. The following were recommendations from the meeting.

Recommendations by the Committee

- Gender: PIND, in its interventions, should continue to consider cultural sensitivity issues affecting Women participation in the communities and also encourage further participation of Women.
- Electricity VC: The committee discussed extensively about PIND's role in the Electricity Value Chain, and Dara clarified that PIND has no intention to invest in the Electricity project. The purpose of the study is to facilitate investors interested in Power projects to take on the investment opportunities at the three sites.
- ATED: Invite a local university (University Benin or Federal University of Petroleum Resources, Effurun (FUPRE) to partner with the University of California participating in the assessment of the energy efficiency at the demonstration Centre.
- LEAD Project: While the LGA issues faced in Rivers State remain a major concern, the committee noted the importance of a well-functioning LGA system, and recommended that PIND should carry out more analysis on how it can improve local governance as follow on to the LEAD project instead of the plan to extend the DFID GEMS3 project to other States.

BoT Meeting



Meeting was held on 31st March 2017. Key outcomes are as follows:

- BoT approval of 2017 Operating Plan and budget
- Appointment of new Managing Director of Chevron Nigeria Limited, Jeff Ewing, as new Chairman of the PIND Board
- Appointment of Dara Akala as a Trustee of the PIND Board
- Appointment of Tunji Idowu as Secretary to the PIND Board

10 APPENDIX

This section provides link to detailed information on results reported in this document as well as what activities were completed during the quarter that led to these results. For sustained results and project implementation, as it was in 2016 are linked to the 2017 Annual Work Plan.

The newly created Evidence Bank serves as a repository for supporting documents for results that are reported. This is one of the processes that PIND adopts as it moves towards a much more robust evidence-based monitoring and evaluation approach to Program management.

This link only works for people with access to PIND's Google drive. Upon request, access can be shared with partners and other stakeholders:

<https://docs.google.com/spreadsheets/d/1z1X3OpymAUC8oeNSsSyPHbjhbuhn9d0SdKLmxpIjXk/edit#gid=1738307174>