



2012

Quarterly Report: July - September



Foundation for  
Partnership Initiatives in  
the Niger Delta

## Acronyms

<b>ADVANCE</b>	Advocacy, Awareness and Civic Empowerment
<b>ATED</b>	Appropriate Technology Enabled Development
<b>AT</b>	Appropriate Technology
<b>AQVC</b>	Aquaculture Value Chain
<b>CAPABLE</b>	Capacity Building for Local Empowerment
<b>CEFE</b>	Competency-based training through the Formation of Enterprises
<b>CSO</b>	Civil Society Organization
<b>CVC</b>	Cassava Value Chain
<b>DAI</b>	Development Alternatives Inc.
<b>DFID</b>	UK Department for International Development
<b>EDC</b>	Economic Development Center
<b>EWB</b>	Engineers Without Borders
<b>EWBN</b>	Engineers Without Borders Nigeria
<b>GFA</b>	Grants, Finance and Administration
<b>GIZ</b>	German International Cooperation
<b>GMOU</b>	Global Memorandum of Understanding
<b>KII</b>	Key Informant Interview
<b>LCBP</b>	Local Capacity Building Project
<b>LGA</b>	Local Government Area
<b>LGC</b>	Local Government Council
<b>MoNDA</b>	Ministry of Niger Delta Affairs
<b>SME</b>	Small and Medium Enterprise
<b>NACETEM</b>	National Centre for Technology Management
<b>NDDC</b>	Niger Delta Development Commission
<b>NDPI</b>	Niger Delta Partnership Initiative
<b>NGO</b>	Non Governmental Organization
<b>P4P</b>	Partners for Peace
<b>PMC</b>	Project Management Committee
<b>PSD</b>	Private Sector Development
<b>RDC</b>	Regional Development Council
<b>RSSDA</b>	Rivers State Sustainable Development Agency
<b>SRGP</b>	Small Research Grants Program
<b>TAG</b>	Technical Assistance Grant
<b>TOR</b>	Terms of Reference
<b>USAID</b>	United States Agency for International Development
<b>VCA</b>	Value Chain Analysis
<b>VC</b>	Value Chain
<b>WASH</b>	Water, Sanitation, and Hygiene
<b>WASRAG</b>	Water and Sanitation Rotarian Action Group

## Executive Summary

The Foundation for Partnership Initiatives in the Niger Delta (PIND) achieved the following significant milestones during the quarter of July – September 2012:

- ✓ PIND signed a Memorandum of Understanding (MoU) with the Rivers State Sustainable Development Agency (RSSDA).
- ✓ PIND received a Niger Delta Achievers' Merit Award (NDAMA) for the Foundation's work in partnerships to promote economic growth and development within the Niger Delta.
- ✓ In partnership with the Crown Agents Foundation, the first CAPABLE series of training modules was completed with twenty participants representing 10 Civil Society Organizations (CSOs).
- ✓ A MoU was signed between PIND and the Brookings Institution's Africa Growth Initiative (AGI) to partner on the Models of Development and Experiential Learning (MODEL) project.
- ✓ A Project Manager was engaged to run PIND's Partners for Peace (P4P) program based out of PIND's new EDC in Port Harcourt. The P4P network, an association established as a part of P4P's sustainability strategy, was also officially incorporated under Nigerian Law.
- ✓ PIND's ATED program successfully piloted the bio-sand filter in the Niger Delta's Dodo River community. PIND will now be scaling up the technology to continue improving community members' access to clean water.

Cover Page Photo: PIND's first class of CAPABLE program participants completed their training in September, 2012. The program seeks to build the skills of participants working for local development organizations within the Niger Delta.



PIND and RSSDA Representatives at the MoU signing event. From left to right: Mina Ogbanga, PIND Trustee, Noble Pepple, RSSDA Executive Director, and Dennis Flemming, PIND Project Director.



Members of PIND's Media Production Hub traveled to the Dodo River community to document the application of the bio-sand filter.



PIND's Deputy Project Director awarding a CAPABLE participant from Engineers Without Borders, Nigeria his certificate of course completion.

## Economic Development

The economic development program aims to promote opportunities for pro-poor market development and employment generation.

### Economic Development Center

On September 25<sup>th</sup>, PIND and the Rivers State Sustainable Development Agency (RSSDA) signed a Memorandum of Understanding (MoU) to jointly plan, implement, and coordinate programs and projects focused on economic development and capacity building in Rivers State. A key outcome of the new partnership is the establishment of an Economic Development Center (EDC) within the Rivers State Partners for Sustainable Development office in Port Harcourt. Like its counterpart in Warri, Delta state, the EDC in Port Harcourt will serve as a resource and coordination hub to develop and implement projects aimed at reducing poverty in the Niger Delta by improving incomes and creating jobs.

### Aquaculture Value Chain Analysis

Throughout the Q3, PIND made progress working within the aquaculture sector by focusing on three strategic intervention areas – improving fish farming through knowledge sharing about better practices and use of feed, strengthening Business Membership Organizations (BMOs), and improving fish farmers' access to new technology and markets for their products. In July, PIND and representatives from the USAID Maximizing Agricultural Revenue and Key Enterprises in Targeted States (MARKETS II) project brought together an array of stakeholder groups at PIND's EDC to bridge the coordination gap between individuals and organizations within the aquaculture sector. PIND representatives also met with fish feed companies to discuss potentially partnering on a project to create catfish demonstration ponds. The ponds will show farmers how to improve their fish farming practices by sharing knowledge about the usage of feed and cost efficient production techniques. Two local fish feed companies have confirmed their willingness to sponsor feed for the

ponds which will be mutually beneficial for both fish farmers and the feed companies. The companies will be able to showcase their products to a variety of potential buyers while the farmers will be able to better compare, understand, and access their products.

### Cassava Value Chain Analysis

PIND's cassava pilot projects aim to improve the coordination and interaction between actors in the value chain to increase cassava productivity and generate more income and jobs for those involved in the sector. PIND's pilot projects are focusing on increasing two aspects of cassava production in particular, High Quality Cassava Flour (HQCF) and cassava starch. To improve coordination, PIND worked throughout Q3 to connect cassava producers with processors. Members of PIND's Economic Development team met with various cassava flour mills across the region including in Calabar, Cross River State, and Port Harcourt. The mills expressed willingness to buy HQCF from Small & Medium Enterprises (SMEs) in Delta State which would enable them to have a consistent demand for their product. To boost the capacity of non-performing SMEs in the region, PIND's cassava team has been in discussion with Thai Farms in Ososa, Ogun State to study their successful business model. Findings on key success factors within the model will then be shared with lower-performing enterprises to increase their productivity and output.

### Palm Oil Value Chain Analysis

PIND's palm oil pilot projects are focused on improving the sector by promoting coordination amongst value chain actors and upgrading the technology palm oil processors use to produce a high grade product that commands a premium price. In August 2012, PIND facilitated a stakeholder workshop in Owerri, Nigeria to improve coordination and understanding between those involved in the value chain including farmers, processors, banks and government representatives. Participants left the workshop with not only a deeper understanding of the palm oil sector, but with stronger connections to other actors who influence and impact the market. In addition, PIND representatives have also been visiting

companies that manufacture high quality palm oil processing equipment. Once the most viable companies are selected, PIND will work to connect those manufacturers with the processors that would benefit from using the more advanced technology the manufacturers sell. PIND is also working with large processing companies that are operating at below capacity because of unmet demand in Special Palm Oil (SPO), seeking to connect them with small scale primary processors that could greatly benefit from having the opportunity to meet such demand.

### Business Linkages Project

PIND's Business Linkages project promotes Local Community Content (LCC) by seeking to build the capacity of local firms to better compete for business opportunities with large companies in the Niger Delta's Oil and Gas sector. By developing a stronger local supply base, the project aims to enhance the ability of large companies to identify and procure higher quality, lower cost products and services from local businesses. In the Q3, PIND conducted value chain analyses on various sectors to determine those with the highest growth potential. Data and analysis showed Nigeria's marine and catering sectors, specifically poultry and boat fabrication, as potential areas to target for pilot projects.

### Media Production Hub

By capturing and documenting research analysis, lessons learned and outcomes produced, the Media Production Hub continues to play a critical role in supporting PIND's programs and telling the story of the Niger Delta. The Media Hub captured several key activities in the Q3 including the CAPABLE training, the aquaculture stakeholders workshop, and the deployment of the bio-sand filter pilot project. Filming and production was also completed for an overview video on Value Chain Analysis (VCA) which will act as a training supplement to share knowledge about VCA as an effective economic development approach. The Production Hub team was also instrumental in helping generate the photos for the 2013 Appropriate Technology Enabled Development (ATED) advocacy calendar.



Actors in the palm oil value chain develop action points in a breakout session during the stakeholders' workshop.



PIND is working to facilitate the introduction of improved palm oil processing equipment. The whole bunch stripper pictured above will enable millers to process palm oil more efficiently and thereby generate more income.



PIND's Aquaculture Marketing Development Officer (MDO) shared findings from the aquaculture scoping study completed during the Q3.

## Appropriate Technology Enabled Development (ATED) Program

PIND's ATED program is focused on enabling development by sourcing and sharing existing or new appropriate technology (AT) solutions that meet the needs of communities and small businesses in the Niger Delta.

### Chorkor Oven Implementation

Fish smoking is an integral part to the lives of many within the Niger Delta. Traditional methods for fish smoking though are inefficient and often result in health problems caused by smoke inhalation and burns. PIND's ATED program is working with Keffes Regional Development Council (RDC) to implement the Chorkor Oven within eight Niger Delta communities to help improve fish smoking efficiency, thus enabling community members to smoke more fish in less time and generate a greater income for themselves and their families.

### Highlighting the Biosand Filter: Providing Clean Water to Communities

Lack of access to clean water is a widespread and pervasive challenge in the Niger Delta. The bio-sand filter, a simple technology, addresses this problem by removing 99% of water's impurities. PIND recently piloted this inexpensive and easy to maintain technology in the Dodo River community within the Niger Delta. Feedback on the filter was overwhelmingly positive from community leaders and members alike. PIND is currently working on developing an entrepreneurship model to scale up access to bio-sand filters and provide clean water to more people across delta communities.

### Partnering with Schlumberger to Promote Education Development

The ATED team worked with Schlumberger in evaluating school applicants for the Schlumberger Excellence in Education Development (SEED) program in Port Harcourt and Owerri, and assisted in the process of selecting four schools to receive computer labs, two years of internet connection, and computer training for teachers as part of the program.



The bio-sand filter is an example of an appropriate technology. It is inexpensive to build and is 99% effective at removing pathogens from water. This simple and effective device can make water from a shallow dug well safe for human consumption and produce enough clean water each day for a family.



A community member demonstrating how to use the bio-sand filter. Unsafe drinking water is poured into the container and filtrated.



The bio-sand filter removes impurities leaving the water safe and ready to drink.

## Capacity Building

The focus of the capacity building program is to build the service delivery and engagement capacity of government, civil society and communities.

### Capacity Building for Local Empowerment (CAPABLE) Project

The CAPABLE project, implemented in partnership with the Crown Agents (CA) Foundation, officially commenced in June 2012. Under the project, 60 individuals from 30 CSOs will take a three-module course to enhance their business and communication skills. By the end of Q3, the first 20 participants, representing 10 Civil Society Organizations (CSOs), had completed all three modules of the course. The second module, conducted in July, focused on training participants on how to work with computers in a business environment and information and communication technologies. The third course, completed in September, offered budgeting and financial management and reporting training. In addition to improving their professional skills, participants also had the opportunity to expand their networks and create contacts throughout the training. By doing so, participants left the training with a list of development professionals to turn to for future collaboration, problem solving, and potential partnership.

### Capacity Building for United Ufuoma Fish Farmers Association (UUFFA)

The Ufuoma Fish Farmers Association (UUFFA) is a large cooperative farm in Warri, Delta state with 500 registered small scale commercial fish farmers and more than 2,000 ponds. Because of its size and ability to positively affect the aquaculture sector, PIND identified the UUFFA as a strategic Business Membership Organization (BMO) and is seeking to build the Association's capacity and ability to engage more constructively with its stakeholders and the public. In the Q3, PIND supported the UUFFA in finalizing its strategic/sustainability plan. Furthermore, under PIND's partnership with

Enhancing Nigerian Advocacy for a Better Business Environment (ENABLE), a project supported by the UK's Department for International Development (DFID), a forum was held to review the report of the advocacy and governance strengthening workshop facilitated by ENABLE in August. PIND and ENABLE will continue to work with the association to help them more effectively advocate and engage successfully in public/private dialogue.

### Engineers without Borders, Nigeria

PIND is focused on building the institutional and technical capacity of its local partners. Engineers without Borders (EWB) USA is currently partnering with PIND on the Appropriate Technology Enabled Development (ATED) program. In the Q3, PIND facilitated a capacity assessment to evaluate gaps within the organizational structure and processes of EWB, USA's Nigeria-based affiliate organization, EWB-Nigeria (EWBN). The assessment examined ways to improve EWBN's institutional, financial, and administrative capacity. As a result gaps were identified that, if improved, will enable the EWBN to better serve its beneficiaries and members.

### Local Capacity Building Project (LCBP)

PIND, in partnership with Accord for Community Development, a local non-profit organization, and the German Protestant Agency for International Development, commenced the Local Capacity Building Project (LCBP) in May 2011. The project, which ended in September 2012, was designed following the establishment of a partnership initiative in February 2011 between the Niger Delta Development Commission (NDDC) and Local Government Areas (LGAs) within the region. Under the partnership, the NDDC was to provide N1.3 billion of funding for community infrastructure projects within 45 LGAs. The LCBP was created to help build the skills of the government officials within those LGAs, to enable them to work with community representatives to better select and implement economically viable and sustainable development projects within their communities.

## Impact and Evaluation of the LCBP

Under the LCBP, 43 government officials, including 13 women and 30 men, were trained on how to select sustainable development projects, helping them to understand tools and strategies for designing and managing projects for community improvement. The project also established Project Management Committees (PMCs) comprised of community and council members to help ensure the project's were properly implemented and maintained. Establishing the PMCs was therefore a step towards achieving sustainable infrastructural development in LGAs.

A team, comprised of representatives from PIND and Accord, visited various LGAs to evaluate the LCBP's impact from community members' perspectives. The team first met officials and community members in Abonema, in Akuku Toru Local Government Council Secretariat (AKULGA). The evaluation team was told that local Government officials, in consultation with community stakeholders, identified an abandoned poultry farm as a project for NDDC funding that if functional, could employ 20 jobseekers. The evaluation team also visited Emuoha LGA and met with members of the community, local government, and legislative council during a town hall forum. In total, nearly 300 individuals attended the forum. The broad turnout demonstrated the positive feedback and extensive awareness the project created, showing the LCBP's ability to mobilize community members and government officials to work together on local development projects.

*In total, nearly 300 individuals attended the evaluation forum who expressed that the LCBP created awareness among community members on the need for their active participation in decision making on development issues.*



PIND's Capacity Building officer and consultants facilitated a capacity assessment of Engineers Without Borders Nigeria (EWBN) to identify areas that could be improved upon to build the organization's capabilities.



PIND's team led by the Capacity Building officer and staff of Accord for Community Development conducted community visits to evaluate the LCBP.



LGA officials and community members provided feedback on the LCBP project during the evaluation team visits.

## Analysis and Advocacy

The goal of the analysis and advocacy program is to improve understanding of systemic constraints to growth in the Niger Delta region.

### Models of Development and Experiential Learning (MODEL)

In July 2012, a Memorandum of Understanding (MoU) was signed between PIND and the Brookings Institution Africa Growth Initiative (AGI), based in Washington, D.C. to partner on the MODEL project. The project aims to identify and share development models that promote better practices, strategies, and approaches that can be replicated in the Niger Delta. To launch the project, PIND facilitated a workshop in July with representatives from AGI and the project's local implementing partner - the Nigerian Institute for Social and Economic Research (NISER). During the workshop, development models were assessed and evaluated with three models eventually being selected that will be researched and analyzed throughout the project's life cycle. PIND is continuing to work with AGI and NISER in preparation for the research and data collection on each of the selected models to begin. The finalized report that will be disseminated to stakeholders is scheduled for completion in 2013.

### Small Research Grants Program (SRGP)

To promote research and information sharing on the Niger Delta, PIND awarded small research grants of US \$25,000 each to two organizations in 2011 — Aries Concept Nigeria Limited and the South-South office of the National Center for Technology Management (NACETEM), an agency of the Federal Ministry of Science and Technology. With its research grant, NACETEM used technical skills mapping in Bayelsa, Delta and Rivers states to identify the capacity for technology-based socioeconomic development. The research was specifically designed to:

- Identify the role that education, technical and vocational education play in fostering socio-economic development in the Niger Delta.

- Provide a better understanding of how basic infrastructure and social capital enhances development.
- Provide a better understanding of the technical and vocational skills training gaps in the Niger Delta, and how to integrate those findings into capacity building development.

In July, PIND organized a workshop for NACETEM to present their research findings.

### ATED Advocacy Campaign

A significant information gap exists in the Niger Delta, particularly in regards to technologies that can benefit the most poor in the region. A number of technological solutions for alternative energy production for cooking, heating, access to improved water and sanitation, agricultural production and processing, housing construction, transportation, etc. are developed but have yet to be effectively implemented in communities. PIND's ATED Advocacy campaign is seeking to address these issues by promoting successfully tested Appropriate Technology (AT). To develop the campaign, in the Q3 PIND established relationships with various organizations and agencies for potential collaboration on the project. The objectives of the advocacy project are to:

- Inform and influence public policies and practices that support development of and applicable appropriate technology for the poor in the Niger Delta.
- Increase awareness and understanding of AT and the right processes in delivering it.
- Increase access to technology that is beneficial and appropriate to rural community needs for self-reliance and economic growth.
- Demonstrate the impacts appropriate technology has had in improving communities within the Niger Delta.

### Youth Advocacy Campaign: Impact of the TAG Award

As part of the 2012 Youth Advocacy Campaign, PIND awarded Technical Assistance Grants (TAG) to the youth groups highlighted in the 2012 Youth Advocacy

calendar. The calendar was designed to generate awareness and interest in the issues, needs, and aspirations of the Niger Delta youth. One of the youth groups, Umuokanne Youth Transport Association, is based in Imo state. They generate income for themselves and their families by providing transportation services to fellow community members on their motorcycles. In the Q3, PIND followed up with Forward Africa, a local nonprofit organization, which PIND partnered with to implement the Youth Advocacy Campaign to monitor the impact the assistance grant has had on the members of the Umuokanne Association which used the grant funding to purchase three additional motorcycles.

Chinwe Ahuama, of Forward Africa, noted that, “With the motorcycles they have been able to empower their colleagues. Out of the proceeds from the three motorcycles they purchased they have been able to buy two more. That has brought so much excitement.” Chinwe went on to state that the revenue generated by these motorcycles and the additional transportation the Umuokanne members now have has further reduced joblessness in the community. The TAG award not only afforded the Association material resources though but also a sense of unity. “It has brought cooperation amongst them,” said Chinwe, “It has improved their relationship with one another and has reduced the rate they loiter about. They obey the membership rules more because they don’t want to be kicked out.”

*“There’s an increase in income within the association. I’m sure some of them will want to keep the calendar for many more years to remember that this group of people came and improved their lives.” – Chinwe Ahuama, Forward Africa*



Participants at the MODEL workshop examined case studies of development models used in Africa and other parts of the world for aspects of success and elements of progress that could be replicated in the Niger Delta.



ATED’s Project Manager teaches Dodo community members how to use a simple appropriate technology called a “Tippy Tap” for hand washing as part of the ATED advocacy campaign.



Members of the Umuokanne Youth Transport Association during the TAG award presentation. The grant has enabled the association to generate more income and foster a new sense of cooperation.

## Peace Building

The objective of the peace building program is to strengthen conflict resolution mechanisms for enabling integrated peace and economic development.

### Partners for Peace (P4P)

Following the planning and inception phases of Partners for Peace (P4P) in early 2012, the program has since progressed significantly in identifying, establishing, and building a network of organizations and individuals committed to promoting peace and reducing conflict in the Niger Delta. The program's three interlocking components - Voices, Network, and Action – are together seeking to identify, establish, and strengthen grass roots conflict resolution initiatives within the Niger Delta.

- **Voices** - Through a range of avenues, including media production, focus groups, and key informant interviews, P4P is identifying and recognizing existing peacebuilding efforts and gathering local perspectives on peace and conflict in the Niger Delta.
- **Network** - Using social media, marketing, and documentaries, P4P is linking individuals and institutions into a network for detecting and assessing conflict early, sharing learning and working collectively to address conflict issues. The Voices component of P4P sparks the interest of individuals and groups in peacebuilding while the Network provides the infrastructure for everyone to get involved.
- **Action** - PIND is planning to implement a small grants program to scale up or replicate promising peace building efforts and build the capacity of local organizations in conflict mitigation.

### Incorporation of the P4P Network

As part of P4P's sustainability strategy, the P4P Network was officially incorporated as an association under Nigerian Law. P4P will now begin identifying peacebuilding chapters, clubs, and sponsors that

could help their initiatives grow and evolve through the network's infrastructure. P4P will provide support to help facilitate the development of these chapters and clubs and if the chapter or club proves to have commitment to their cause and effectiveness, they may be eligible for more support. The Network will seek to spur the development of wider regional peace efforts and help in identifying potential communities that would benefit from other PIND programs and activities.

### P4P Project Manager

In light of P4P's significant progress in the past several months, a Project Manager was engaged to run and help continue the program's considerable growth. Collins Imoh, who assumed the position, is based at PIND's new EDC in Port Harcourt.

### International Conflict and Peacebuilding Working Group

Informal partnerships have been established with two working groups of peacebuilding experts, the Council on Foreign Relations' Nigeria Security Tracker based in Nigeria and UNLock in Washington, D.C. The P4P program will engage both groups to regularly review the most recent conflict data and analysis P4P is compiling. These quarterly discussions will promote better communication and collaboration among the donor community and others working on peaceable livelihoods in the Niger Delta.

### Website

Work continued on building a highly interactive P4P website where individuals across all key stakeholder groups in the Niger Delta can exchange information and collaborate on peace building initiatives. The website will provide a virtual forum for individuals and organizations to meet, exchange information, and organize their peace building efforts. In September, the first mockup of the website was completed and work commenced on the interactive Webmap that will be housed within the website. The Webmap will present data on conflict drivers and incidents throughout the region. Data for the Webmap is currently being compiled from various sources including, NigeriaWatch, UNLock, Nigeria Security Tracker, and P4P's own network of peacebuilding experts. The data set of conflict

incidents and risk factors for the Webmap is already extremely rich, with over 1,800 reports compiled to date by location, category, date, and source of the incident. By housing a substantial amount of conflict data and analysis, the Webmap will allow those in the Niger Delta's peacebuilding community to keep abreast of the latest trends in risk factors and opportunities to mitigate such risk.

*The data set of conflict incidents and risk factors for the Webmap is already extremely rich, with over 1,800 reports compiled to date by location, category, date, and source of the incident.*

### Facebook

Since its establishment only a short time ago, the P4P Facebook page has already garnered 200 followers. Social media continues to be a core element to the communication strategy for P4P, helping to engage P4P network participants, promoting P4P activities, and expanding the network for peacebuilding advocates. For more information and to join the P4P Facebook network please visit [www.facebook.com /partners4peace](http://www.facebook.com/partners4peace).

### Community Engagement

To more effectively promote peaceable livelihoods in Egbokodo/Ubeji, the two communities neighboring PIND's Economic Development Center (EDC), PIND's peacebuilding program has began the process of collecting data to provide a deeper understanding of the development needs and priorities for both communities. A desktop assessment has been completed which will be followed by a community-wide quantitative survey and final report. Analysis based on the data collected will inform the approach PIND takes in engaging with the members from both communities. The reports will also enable PIND to better understand what opportunities are present that could potentially be helped through PIND's support to promote economic development and peace within the areas.



Project Manager for the Partners for Peace (P4P) program, Colins Imoh, is now based out of PIND's Port Harcourt EDC.



The number of "fans" for P4P's Facebook page doubled in the Q3. The page plays a critical role in expanding the program's network for peacebuilding advocates.



A street scene from the Egbokodo/Ubeji communities. PIND's peacebuilding program continues generating data and analysis on the the social and economic pressures that lead to conflict in both areas.

## Partnering for Progress: PIND Receives Niger Delta Achievers' Merit Award

Since its establishment, partnership has remained a core tenet of PIND's approach to development. For this commitment to working through multi-stakeholder partnerships to drive economic growth and development in the Niger Delta region, PIND received an award at the 3<sup>rd</sup> Annual Niger Delta Achievers' Merit Award (NDAMA). NDAMA awards are presented to non-profit organizations and private sector companies committed to improving the Niger Delta and enabling its community members to improve their livelihoods and achieve sustainable self-reliance. PIND, along with other organizations, emerged as winners through a public voting system and were presented awards at the September 20<sup>th</sup> ceremony hosted in Abuja.

Receiving the award on behalf of PIND at the award ceremony, Sam Daibo, PIND's Deputy Project Director noted that, "It really says a lot that PIND is receiving the award after only two years since its establishment in October 2010," adding that, "it just shows people are watching what you do." He went on to express PIND's gratitude for the many local and international partners and stakeholders who are committed to working with the Foundation and who made winning the award possible through their partnership.

*PIND strongly believes that it is by working together with diverse stakeholders that true collaborative synergies can be created that will generate the innovation and creativity required to produce sustainable solutions to the development challenges of the Niger Delta.*



PIND's Deputy Project Director Sam Daibo accepting the NDAMA Merit Award on behalf of the Foundation.



Mr. Daibo thanking PIND's international and local partners for their commitment to working with the Foundation.



Following the Award ceremony members of PIND were congratulated by NDAMA representatives.

## Stakeholder Engagement

### Nigeria-United States Bi-National Commission

PIND's Deputy Project Director, Sam Daibo, presented on public-private partnerships and PIND's model for partnership on October 16<sup>th</sup> at the Nigeria-United States Bi-National Commission as part of the Niger Delta Working Group. Mr. Daibo emphasized the importance of working together with a diverse range of non-traditional partners to promote development within the region. Attendees at the meeting included U.S. Ambassador to Nigeria, Rivers State Governor, Nigeria's Minister of Agriculture and the Rural Development, Department of State, Conflict and Stabilization Operations (CSO) Principal Deputy Assistant Secretary.

### Providing Support to the Delta State Government

In July, PIND's Deputy Project Director and members of PIND's Economic Development team met with representatives of the Delta State Government including the Honorable Commissioner of Commerce in Asaba in regards to the government's plan for establishing four fish feed mills across the state. During the meeting, PIND highlighted the importance of understanding the market system before designing an intervention project to avoid market distortion during the project's implementation.

### Engaging with Nigeria's Minister of Women's Affairs

PIND is a member of the Development Partners Group on Gender (DPGG), a committee comprised of various development organizations, both national and international, for supporting and implementing gender focused programs and projects in Nigeria. The DPGG aims to serve as a platform for coordination, information sharing and dissemination on gender issues. In July, PIND's Analysis and Advocacy and Capacity Building Officers attended a meeting with Nigeria's Minister of Women's Affairs along with other members of the DPGG including ActionAid, UN Women, UNICEF, UNDP, McArthur Foundation, and the World Bank to discuss how the DPGG will work

with the Ministry to review the country's National Gender Policy which is due for revision by the end of 2012. PIND will continue to work with the DPGG to help advocate for a greater degree of gender equality in Nigeria.

### Workshop with the United Nations Development Program and Rivers State Sustainable Development Agency

PIND presented findings from the palm oil scoping study during a workshop with the United Nations Development Program (UNDP) and the Rivers State Sustainable Development Agency (RSSDA) in Port Harcourt. The workshop was an opportunity to share knowledge to help those involved make more informed decisions when planning interventions in the palm oil sector. PIND was also asked to share its knowledge on palm oil at a United Nations Industrial Development Organization (UNIDO) organized agribusiness fair in Songhai Porto-Novo, Benin Republic.

### Engaging to Promote Gender Equality

Representatives of PIND's Capacity Building Office (CBO) attended the inaugural meeting of the National Working Group (NWG) on Gender Statistics convened by Nigeria's National Bureau of Statistics. Comprised of development, public, and private sector actors, the NWG's mandate is to compile and analyze gender statistics that will serve as a basis for guiding policy creation and reform that promotes a greater degree of gender equality in national legislation.

### LEAD Project Consortium Meeting

PIND's Capacity Building officer also attended USAID's Leadership, Empowerment, Advocacy, and Development (LEAD) project work plan meeting in Abuja as an observer. The meeting brought the LEAD consortium organizations - RTI, Pact and CEDPA - together to develop the year four (2013) work plan for the LEAD project implemented in Bauchi and Sokoto states. Though PIND is not currently a partner on the LEAD project, the meeting provided an opportunity for PIND to learn about the project's impacts and future plans.

## CAPABLE Training: Improving Skills, Enabling Development

Capacity building is essential for enhancing the skills and resources needed to create an enabling environment conducive for development. Government agencies, civil society institutions, and community and development organizations are dependent on the organizational strength of their institutions and the skills of the individuals running them to achieve success. By building the capacity of those individuals - their skills, knowledge, and understanding - and the internal processes and structure of the organizations they work for, PIND seeks to improve the ability of such organizations and agencies to achieve their objectives of advancing development within the Niger Delta.

In February, PIND and Crown Agents (CA) signed a MoU to partner on the Capacity Building for Local Empowerment (CAPABLE) program to build the skills of individuals working for such organizations in the region. Beginning in June, PIND and CA launched the program which, after the completion of its pilot phase, will have trained and mentored 60 participants drawn from 30 Civil Society Organizations (CSOs) on a variety of subjects including project and financial management, budgeting procedures and information and communication technology.

By the end of the third quarter, the first class of 20 participants representing 10 CSOs throughout the region had completed the three-module course. Following the course, participants returned to their respective organizations with new skills and advanced understanding on business and development concepts that have helped them in their jobs and improved their institutions' operations.

Two participants from the organization Development Support Care & Empowerment Foundation (DSCAEF), Kingsley Akeni, Executive Director and Ajulisan Akumagba, Project Director, attended the CAPABLE course. Both participants said that following the training DSCAEF recognized the need to conduct a comprehensive review of their financial operations and processes. External auditors were employed to evaluate DSCAEF's entire financial system, enabling the organization to begin putting in place financial structures to improve accountability. Since the evaluation, processes and procedures have been developed for the organization's internal controls, financial policies, as well as financial reporting that the DSCAEF staff is currently being trained on how to use.

*Using the skills gained at the CAPABLE training, DSCAEF submitted a project proposal, which seeks to support free, fair, and transparent elections in the upcoming Delta State Government elections, which has been approved for funding.*

In addition to highlighting the need for a comprehensive financial system, Mr. Akumagba also acknowledged that the CAPABLE training helped develop the proposal writing skills of their staff which has in turn improved their organization's ability to engage with donor groups. "Our proposals to donors are now technically proficient with clear business cases," said Akumagba. The impact of improving this capacity has been immense. Using the skills gained at the CAPABLE training, DSCAEF submitted a project proposal that they had originally drafted during one of the CAPABLE training exercises. The proposal, which seeks to support free, fair, and transparent elections in the upcoming Delta State Government elections, was approved. The DSCAEF is now preparing to work with a coalition of local civil society organizations to implement the grant.

Another CAPABLE participant, Racheal Misan, Executive Director for Development Initiative for Community, took a variety of the skills she was exposed to during the training and has also applied them within her organization. Similar to DSCAEF, the area of financial management needed particular improvement within Development Initiative for Community. Following the training Misan and her fellow colleagues recognized the importance of tracking payments and have since implemented a system for doing so. "Before the first CAPABLE training, we were not using payment vouchers," said Misan, "But now we raise a payment voucher for every payment irrespective of the amount involved." The organization now also properly documents all financial transactions with the proper accounting titles, helping to ensure the organization has a more organized and accountable financial management system.

Oladimeji Olutimehin, Executive Director of Engineers without Borders Nigeria (EWBN), noted that the CAPABLE training helped him see what opportunities there were for improvement within EWBN. "The training revealed to me what our organization lacked," he said. EWBN has also begun implementing a more comprehensive financial management system and creating a financial policy for the organization. "We have developed our financial policy ready for approval by the Board," said Oladimeji, going on to add that, "We also got a chartered accountant to serve on the Board as a treasurer and an accountant who comes into the office and checks our books every week. Hopefully soon we will employ a resident accountant and admin officer."



Members of PIND's Media Production team interviewed CAPABLE workshop trainers for a film that will inform and educate others about the CAPABLE program.

In addition, following the training EWBN began strengthening the organization's Technical Advisory Committee (TAC) to have a more structured approach for designing and implementing projects. The organization has also begun publishing a quarterly newsletter which has raised the level of interest among EWBN's stakeholders and potential donors, with Oladimeji noting that the newsletter "has opened doors for EWBN with corporate organizations, universities, and NGOs."

Representatives from the Center for Development Support Initiatives (CEDSI) also completed the CAPABLE training. They reported that CEDSI is now replicating the type of step-down training taught during the course to build the capacity of individuals in CEDSI's offices throughout the Niger Delta and for the organization's partners as well. The CEDSI graduates of the CAPABLE course also said that the skills gained during the training have enabled the organization to thoroughly review and begin improving upon CEDSI's financial management policy.

By enhancing the institutional and technical capacity of these organizations and empowering the individuals that support them, the CAPABLE program has already begun helping to enable CSOs to achieve their development objectives and mandates. "There is a critical need to boost the capacities of Niger Delta Civil Society Organizations," said PIND's Deputy Project Director Mr. Sam Daibo during the CAPABLE program's official launch, acknowledging that "socioeconomic development within this region cannot be realized without their engagement and assistance."

## Financial Commitments

The \$50 million fund endowed to the Niger Delta Partnership Initiatives (NDPI) is managed by the PIND Foundation. NDPI has committed a total of \$40,840,000 at the end of the just concluded quarter.

Grant No.	Project Name	Program	Grantee	Project Status	NDPI Grant USD\$
1	PIND Operating Grant	All	PIND	In Progress	7,190,000
2	Economic Development Center at Warri (Establishment Phase)	Economic Development	PIND	In Progress	2,000,000
3	Development of a Social Sector Investment Action Plan for the Niger Delta	Capacity Building	PIND/UNDP	In Progress	200,000
4	ADVANCE Extension (Small Grants Program)	Capacity Building	USAID	Completed	500,000
5	Appropriate Technology Enabled Development (ATED)	Economic Development	PIND/EWB	In Progress	2,000,000
6	Small Research Grants Program	Analysis & Advocacy	PIND	In Progress	100,000
7	Local Capacity Building Project (LCBP)	Capacity Building	ACCORD	Completed	50,000
8	Economic Development Center at Warri (Operational Phase)	Economic Development	PIND	In Progress	13,200,000
9	Partners for Peace (P4P)	Peace Building	TBD	In Progress	6,000,000
10	Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS II)	Economic Development	USAID	In Progress	8,000,000
11	Models of Development & Experiential Learning (MODEL) Program	Analysis & Advocacy	PIND	In Progress	400,000
12	2012 Youth Advocacy Calendar and Campaign	Analysis & Advocacy	PIND/IYF	In Progress	130,000
13	ADVANCE Extension II (Small Grants Program)	Capacity Building	PIND/USAID	In Progress	300,000
14	Capacity Building for Local Empowerment (CAPABLE)	Capacity Building	PIND/Crown Agents	In Progress	650,000
15	Niger Delta Development Forum 2012	Analysis & Advocacy	PIND	In Progress	120,000
<b>Total NDPI Funds Committed</b>					<b>\$40,840,000</b>

## Project Details

<b>Name of Project:</b>	<b>Economic Development Center, Warri</b>	
<b>Project Description and Objectives</b>		
<p>Conceived as a coordination hub for regional development activity throughout the Niger Delta, PIND's Economic Development Center (EDC) will work with other donors and local implementing partners in a participatory manner to introduce and implement systemic development programs to achieve equitable economic growth within the region. It will be both a driver of programs, through its research and design, and implementer of pilot projects to promote opportunities for pro-poor market development.</p> <p>All EDC activities will be rooted in PIND's overarching goal of developing strategic partnerships and building local partner capacity by promoting focused, integrated and collaborative efforts. The EDC is envisioned as a place for development professionals to gather and collaborate. It will bring together representatives of local, national, and international partners, including multi-lateral donors, corporate and private foundations, bilateral agencies, and non-governmental organizations. The EDC is where PIND will begin the lifecycle of its development projects starting with research and analysis of pilot projects, through design, development, implementation, and finally, active monitoring and evaluation.</p> <p>The EDC will deliver the following core development support services to benefit the Niger Delta region:</p> <ol style="list-style-type: none"> <li>1. Research and analysis regarding economic development topics</li> <li>2. Designing of solutions for systemic constraints to growth within the region's market systems</li> <li>3. Implementation of pilot projects</li> <li>4. Securing funding for the solutions/activities, larger projects through partnerships with Donors</li> <li>5. Capacity building of local implementers</li> <li>6. Monitoring and Evaluation of programs</li> </ol>		
<b>Project Start up Date:</b>	November 2010	
<b>Project Completion Date:</b>	December 2016	
<b>Geographic Scope</b>		
The EDC is located in Warri, Delta State, but will support training and programs for beneficiaries throughout the Niger Delta.		
<b>Donors and Contributions</b>		
GIZ	€200,000 – for training, market research, project development technical assistance	
Additional Donors and Stakeholder Partners	\$10 million – anticipated partnership contributions from such partners USAID, DFID, Crown Agents etc.	
NDPI	\$2 million - capital costs \$13.02 million at an average of \$2million for operating, production hub, pilot intervention costs 2011-2016	
<b>Total Project Fund</b>	\$15.3 million	
<b>Lead Project Implementer</b>	PIND	
<b>Other Implementing Partners</b>	DAI, Rhizome Consulting, NIDPRODEV, MSF, Forward Africa, SHERDO	
<b>Progress to Date</b>		

<b>Name of Project:</b>	<b>Economic Development Center, Warri</b>
<ul style="list-style-type: none"> <li>• The EDC was commissioned on May 9th, 2012.</li> <li>• Seven full time staff members in administrative and development specialist roles now operate from the Center.</li> <li>• PIND and the Rivers State Sustainable Development Agency (RSSDA) signed a Memorandum of Understanding (MOU) to partner on establishing a new Economic Development Center in Port Harcourt and to link efforts on a number of value chain projects and capacity building efforts.</li> <li>• In regards to PIND's Aquaculture Value Chain pilot project, members of the Economic Development team met with fish feed companies to discuss possible partnerships for a catfish demonstration pond intervention. The demonstration pond will show farmers how to improve their fish farming practices by sharing knowledge about the usage of feed, fingerlings and other production techniques.</li> <li>• The scoping study for the Palm Oil Value Chain pilot project was finalized. The study led to the identification of major constraints to growth in the Palm Oil Value Chain.</li> <li>• PIND presented findings from its Palm Oil Value Chain pilot project scoping study during a United Nations Development Program (UNDP) and Rivers State Sustainable Development Agency (RSSDA) workshop in Port Harcourt. The presentation was an opportunity to showcase PIND's market development approach and share information on Nigeria's Palm Oil sector.</li> <li>• The scoping study for the Cassava Value Chain pilot project was finalized. Two strategic intervention areas, increasing High Quality Cassava Flour (HQCF) production and increasing Cassava Starch production through partnerships with private sector companies, were identified.</li> <li>• Members of the EDC team visited two cassava Small, Medium, Enterprises (SMEs), Macron in Owerri and Ego Farms in Port Harcourt, to discuss partnering on increasing HQCF production. The meetings showed a high potential for possible partnership with Ego Farms.</li> <li>• Preliminary analysis was completed of Nigeria's marine and catering sectors for PIND's Local Community Content (LCC) project. The project seeks to develop a stronger local supply base to enhance CNL's ability in identifying and procuring higher quality, lower cost products and services from local businesses. Initial findings from the analysis suggest poultry and boat fabrication are potential areas to target for further value chain analysis.</li> </ul>	

<b>Name of Project:</b>	<b>Development of a Social Sector Investment Action Plan for the Niger Delta</b>
<b>Project Description and Objectives</b>	
<p>Sponsor consultants to participate in a multi-donor assessment team coordinated by UNDP focused on developing a multi-donor trust fund for the Niger Delta in collaboration with the Nigerian Ministry for Niger Delta Affairs. The objectives of this design project are to design and formulate a detailed action plan that addresses three pillars of intervention:</p> <ul style="list-style-type: none"> <li>• Infrastructure/public sector investment plan</li> <li>• Social sector investment plan</li> <li>• Institutional development and capacity building framework for the program</li> </ul>	
<b>Project Start up Date:</b>	March 2011
<b>Project Completion Date:</b>	December 2012
<b>Geographic Scope</b>	
The project will be based in Abuja, but will involve data collection and stakeholder engagement throughout the Niger Delta region.	

<b>Name of Project:</b>	<b>Development of a Social Sector Investment Action Plan for the Niger Delta</b>	
<b>Donors and Contributions</b>		
United Nations Development Program (UNDP)/European Commission/World Bank/Ministry of Niger Delta Affairs		\$600,000
NDPI		\$200,000
<b>Total Project Fund</b>		\$800,000
<b>Lead Project Implementer</b>		UNDP
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• Pre-briefing completed by Coffey International Development Limited and its team of consultants engaged in designing the Niger Delta Social Sector Investment framework coordinated by UNDP and the Ministry of Niger Delta Affairs.</li> <li>• Participated in the MNDA/UNDP-led Niger Delta Social Sector Framework design activity debrief by team of Coffey International consultants.</li> <li>• Joined other development partners (the World Bank, the EU and UNDP) and MNDA to review the draft Niger Delta Social Sector Framework design developed by team of Coffey International consultants.</li> </ul>		

<b>Name of Project:</b>	<b>Advocacy, Awareness &amp; Civic Empowerment (ADVANCE) Extension: Small Grants Program for Civil Society Organizations</b>	
<b>Project Description and Objectives</b>		
<p>In February 2011, USAID and PIND signed a partnership agreement on the previously established ADVANCE project. The project is intended to help build the institutional and operational capacity of Civil Society Organizations (CSOs) in the Niger Delta. Training will be provided to representatives from various CSOs to strengthen their skills and abilities to promote civic education, awareness of peace-building and transparency issues, and inclusive community participation in governance and development planning. The Civil Society Organizations (CSOs) will be selected through an open and competitive process to receive grants for activities that would help achieve those objectives.</p>		
<b>Project Start up Date:</b>	March 2011	
<b>Project Completion Date:</b>	March 2012	
<b>Geographic Scope</b>		
Grant applications can be selected from any of the nine Niger Delta states.		
<b>Donors and Contributions</b>		
USAID		\$2,499,296
NDPI		\$500,000 (which will be contributed to USAID and managed in accordance with USAID policies and procedures)
<b>Total Project Fund</b>		\$2,999,296
<b>Lead Project Implementer</b>		Pact International Inc.
<b>Other Implementing Partners</b>		Five successful grantees from applications drawn from

<b>Name of Project:</b>	<b>Advocacy, Awareness &amp; Civic Empowerment (ADVANCE) Extension: Small Grants Program for Civil Society Organizations</b>
	civil society organizations in the Niger Delta
<b>Progress to Date</b>	
<ul style="list-style-type: none"> <li>• Antof Rural Resource Development Centre (ARRDEC), an organization that received an ADVANCE grant, continued working to improve rural community members' access to the World Bank Fadama grant in five Local Government Authorities (LGAs) of Akwa Ibom State to improve the livelihoods of community members within those areas.</li> <li>• The Community Initiative for Enhanced Peace and Development (CIEPD), ADVANCE grantee, organized civic education forums for 15 communities in three Local Government Areas (LGAs) in Rivers State.</li> <li>• Bayelsa Non-Governmental Forum (BANGOF), another organization that received an ADVANCE grant, was involved in advocacy visits to the house of assembly for the passage of the State's Transparency bill. The bill seeks to institute principles of transparency into public administration in the state by making open to the public, the state's income and expenditure and all financial transactions. BANGOF's advocacy contributed to the passage of the law in March.</li> <li>• Eyulor Farmers Community Associations (FCA), one of the groups organized through ADVANCE support received the first tranche of 4.4 million from the N20 million grant awarded to the association.</li> </ul>	

<b>Name of Project:</b>	<b>Appropriate Technology Enabled Development (ATED)</b>
<b>Project Description and Objectives</b>	
<p>Sustainability is a guiding principle and included in all components of PIND's Appropriate Technology Enabled Development (ATED) program. The program seeks to meet basic human needs throughout the Niger Delta by developing and applying Appropriate Technologies (ATs) that take into consideration the unique social and economic needs of communities and entrepreneurs. PIND partners with Engineers without Borders (EWB) to design, manage, and implement the ATED program. The program seeks to:</p> <ul style="list-style-type: none"> <li>• Increase awareness and understanding of the development and application of AT for socio-economic development in the Niger Delta</li> <li>• Increase the availability, usability and quality of community infrastructure in the Niger Delta</li> <li>• Enable organizations, institutions and individuals with a common interest in AT to share ideas, opportunities and learning to improve their capacity to apply AT concepts in their work</li> </ul>	
<b>Project Start up Date:</b>	March 2011
<b>Project Completion Date:</b>	December 2014
<b>Geographic Scope</b>	
Project to be located at Warri, Delta State, but will support community infrastructure and social entrepreneurship projects throughout the Niger Delta region.	
Rotary International	Projected up to \$5 million in community project funding
NDPI	\$2 million - capital costs, staffing, capacity building and networking
<b>Total Project Fund</b>	\$7 million
<b>Lead Project Implementer</b>	Engineers without Borders USA
<b>Other Implementing Partners</b>	Engineers without Borders International/Nigeria, Water & Sanitation

<b>Name of Project:</b>	<b>Appropriate Technology Enabled Development (ATED)</b>
	Rotarian Action Group (WASRAG), Chevron Energy Technology Company (ETC), Rotary Clubs in Nigeria
<b>Progress to Date</b>	
<ul style="list-style-type: none"> <li>Partnership with Schlumberger Nigeria Ltd. was finalized.</li> <li>RFPs have been sent out to secondary schools in the Niger Delta region in support of the ATED projects.</li> <li>Continued engagement of the Dodo River, Idama and EGCDC RDCs on WASH intervention.</li> <li>Discussions are ongoing for developing an innovative and collaborative WASH program with Rotary Clubs.</li> <li>Members of PIND's Appropriate Technology Enabled Development (ATED) program engaged with community leadership and women's groups within four Niger Delta communities to prepare for the implementation of the Chorkor oven, an advanced fish smoking technology designed to help community members improve fuel efficiency during the fish smoking process.</li> <li>Pilot bio-sand filters were introduced into the Amatu II communities to improve access to clean drinking water. The ATED team is continuing to monitor and evaluate the pilot project's progress.</li> <li>Research into ATs has been undertaken in preparation for the design of the ATED Centre.</li> <li>PIND was invited to participate on the team working on a national sanitation policy for Nigeria for the Ministry of the Environment and ICD.</li> <li>Networking and collaboration with other organizations working in the AT field continued, including with RMRDC (Raw Materials Research and Development Council), Youth for Technology, Lawrence Berkley National Laboratory Institute for Globally Transformative Technologies, NEWSAN (network of WASH organizations in Nigeria), MIND (Media Information and Narrative Development), Bayelsa State Rural Water &amp; Sanitation Department, ICD (Institute for Community Development; UN Foundation and Global Alliance for Clean Cookstoves), CAWST (Centre for Affordable Water and Sanitation Technologies), and Aqua Clara.</li> </ul>	

<b>Name of Project:</b>	<b>Small Research Grants Program (SRGP)</b>
<b>Project Description and Objectives</b>	
<p>The Small Research Grants Program (SRGP) is designed to engage policymakers, civil society, think tanks, researchers, academia, and students in the promotion of strategic research and publications. These stakeholders form an advocacy and research network to address socioeconomic needs in the Niger Delta. The program seeks to:</p> <ul style="list-style-type: none"> <li>Mainstream research findings into program development, design and implementation</li> <li>Identify and communicate socio-economic needs to stakeholders in the Niger Delta</li> <li>Identify, foster and build a network for jointly addressing socio-economic needs and exchanges of field experiences within the Niger Delta</li> <li>Promote innovative demand-driven research that improves services and economic opportunities</li> <li>Promote research partnerships, leverage research resources and develop research capacities</li> <li>Identify relevant socioeconomic policies that require advocacy for policy reform or development</li> <li>Facilitate the participation of development institutions in PND's activities</li> </ul>	
<b>Geographic Scope</b>	
Project will be coordinated in Abuja but will be implemented in the nine states of the Niger Delta by implementers	

<b>Name of Project:</b>	<b>Small Research Grants Program (SRGP)</b>	
<b>Project Start-up Date:</b>	April 2011	
<b>Project Completion Date:</b>	July 2012	
<b>Donors and Contributions</b>		
NDPI	US\$100,000 (4 grants of \$25,000 each)	
Cash or In-kind Contributions identified from grant applicants	US\$100,000	
<b>Total Project Fund</b>	US\$200,000	
<b>Lead Project Administrator</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• Both Small Research Grant recipients, Aries Concept Nigeria Limited and the National Centre for Technology Management (NACETEM), completed their research and presented their findings to PIND staff.</li> <li>• Research conducted by Aries Concept Nigeria Limited examined the "Identification and analysis of traditional gender norms and their impacts on generating equitable socioeconomic development in Akwa Ibom, Bayelsa and Ondo states."</li> <li>• Research conducted by NACETEM examined "Technical skills mapping for socioeconomic development in the Niger Delta."</li> </ul>		

<b>Name of Project:</b>	<b>Local Capacity Building Project (LCBP)</b>	
<b>Project Description and Objectives</b>		
<p>In March 2011, the Nigerian government allocated N1.35 billion to fund the Niger Delta Development Commission (NDDC) special infrastructure development program. The Local Capacity Building Project (LCBP) was established to help build the capacity of five Local Government Area (LGA) officials to strengthen their skills and knowledge to better select and implement NDDC-funded sustainable community development projects. The LCBP project seeks to help the LGA officials gain a better understanding of which projects would be sustainable, feasible, and provide the most economic benefits for the most number of community members. The objectives of the LCBP project are to:</p> <ul style="list-style-type: none"> <li>• Build the capacity of local government officials and other government agencies to use public resources to boost access of the poor to market infrastructure and income generating services</li> <li>• Improve socio-economic engagement capacity of traditional institutions and community based organizations including women and youth organizations</li> <li>• Promote a peaceful environment for socio-economic development</li> <li>• Develop a partnership with the NDDC and other development partners for effective socio-economic service delivery in Niger-Delta communities</li> </ul>		
<b>Project Start up Date:</b>	May 2011	
<b>Project Completion Date:</b>	May 2012	
<b>Geographic Scope</b>		
The project is being implemented in five LGAs across three Niger Delta states – Akwa Ibom, Imo and Rivers.		
<b>Beneficiaries</b>		
Five LGAs across Akwa Ibom, Imo and Rivers States. Communities in these LGAs are populated by poor men, women and unemployed youth.		

<b>Name of Project:</b>	<b>Local Capacity Building Project (LCBP)</b>
<b>Donors and Contributions</b>	
NDDC	\$1 million
Five LGAs in Niger Delta (counterpart funding)	\$500,000
The LGAs in-kind contribution towards consultative forums - venue, security, logistics	\$14,000
The German Protestant Agency for International	\$75,000
NDPI	\$50,000
<b>Total Project Fund</b>	<b>\$1,639,000</b>
<b>Lead Project Implementer</b>	Accord for Community Development
<b>Progress to Date</b>	
<ul style="list-style-type: none"> <li>The Local Capacity Building Project implemented by Accord for Community Development worked with Ideato North LGA in Imo state and its communities to set up a project management committee preparatory to LGAs accessing the NDDC N30 million funds for infrastructural development projects.</li> <li>The LCBP was completed in September 2012. Under the project, 43 government officials, including 13 women and 30 men, were trained on how to select sustainable development projects, helping them to understand tools and strategies for designing and managing projects for community improvement.</li> <li>A team comprised of representatives from PIND and Accord for Community Development visited various LGAs to evaluate the LCBP's impact from community members' perspectives.</li> </ul>	

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>
<b>Project Description</b>	
<p>P4P is a project designed to enable ordinary citizens, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from violence and conflict. It seeks to identify, establish and build a network of organizations and individuals committed to protecting and asserting these rights. The P4P program is comprised of 3 components: the <b>Voices</b> component, designed to identify and recognize existing building blocks for peace building; the <b>Action</b> component, which will enable those efforts to flourish and grow; and the <b>Network</b> component to generate sustainable, collective action to resolve conflict and promote peaceable livelihoods. The project seeks to:</p> <ul style="list-style-type: none"> <li>Enable people, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from conflict.</li> <li>Recognize and share experiences and efforts at addressing conflict in the Niger Delta Region</li> <li>Support, strengthen and replicate successful efforts at promoting peace in communities in the Niger Delta Region</li> <li>Facilitate the development and growth of a multi-stakeholder network of people who can learn from each other and generate collective action for resolving conflict and promoting peaceable livelihoods</li> <li>Increase awareness of the impact of conflict on the livelihoods of vulnerable components of the society like women and youths.</li> </ul>	
<b>Project Start up Date:</b>	4 <sup>th</sup> quarter 2011
<b>Project Completion Date:</b>	4 <sup>th</sup> quarter 2014

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>
<b>Geographic Scope</b>	
<p>The geographic focus of the P4P project is the entire nine states of the Niger Delta. While PIND cannot realistically reach all local government areas in each state with the resources allocated to P4P, it will use an opportunistic approach to identifying potential locations for support driven by the following factors:</p> <ul style="list-style-type: none"> <li>• Where promising local peace-building efforts within the Niger Delta region are identified as having the potential for scaling up for larger impact and broader benefit.</li> <li>• Where PIND has other projects and activities within its economic development, capacity building or analysis &amp; advocacy programs.</li> <li>• Where PIND's donor partners have programs or a strategic focus.</li> <li>• Regardless of where the P4P program activities are initially located, membership to the P4P network will be open to individuals, organizations and businesses throughout the region working to address region-wide conflict issues.</li> </ul>	
<b>Beneficiaries:</b>	
Communities, peace building organizations, peace activists.	
<b>Donors and Contributions</b>	
NDPI	\$6,000,000
PIND (In-kind support from EDC: office space and media production hub support)	\$2,000,000
International aid organizations and Corporate donor partners	\$6,000,000
Small Grant Awardees	Matching Contributions in In-kind \$200,000
<b>Total Project Fund</b>	\$14,200,000 (estimate)
<b>Lead Project Implementer</b>	Fund for Peace
<b>Other Implementing Partners</b>	Local Civil Society Organizations in the Niger Delta
<b>Progress to Date</b>	
<ul style="list-style-type: none"> <li>• Stakeholder input was collected by local organizations in 5 states across the Niger Delta using Key Informant Interviews (KIIs) and Focus Group Discussions (FGDs).</li> <li>• Raw data was systematically analyzed during an Analysis Workshop with donor partners to identify how conflict has impacted livelihoods in the Niger Delta which will help shape the P4P implementation plan.</li> <li>• To begin the implementation phase of the P4P program, PIND selected Fund for Peace as the program's International Coordinating Partner.</li> <li>• As part of P4P's sustainability strategy, the P4P Network was officially incorporated as an association under Nigerian Law.</li> <li>• A P4P Project Manager has been engaged.</li> <li>• In September, the first mockup of P4P's website was completed and work commenced on the interactive Webmap that will be housed within the website.</li> <li>• The report <i>Analyzing Conflict to Promote Effective Peace Building in the Niger Delta</i> was finalized which addresses the key issues and drivers of conflict within the Niger Delta. Findings from this analysis serve as baseline research that have and will continue to inform the P4P program.</li> <li>• P4P's facebook page has garnered 200 "fans," doubling its fan base in the Q3 alone.</li> <li>• Informal partnerships have been established with two working groups of peacebuilding experts, the Council on Foreign Relations' Nigeria Security Tracker based in Nigeria and UNLock in Washington,</li> </ul>	

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>
D.C. The P4P program will engage both groups to regularly review the most recent conflict data and analysis P4P is compiling.	

<b>Name of Project:</b>	<b>Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS II)</b>	
<b>Project Description and Objectives</b>		
<p>MARKETS II is the successor to MARKETS project, a USAID/Nigeria activity that proved successful in building productive commercially sustainable agricultural commodity value chains. MARKETS II will deepen and extend the MARKETS model with the aim to improve the performance of Nigerian poor rural farmers or smallholders, their incomes and nutrition through proven private sector demand driven market interventions thereby attaining food security and reducing poverty. A Bridge to MARKETS II activity, focusing on constraints in the agricultural value chain, is on-going to allow for a smooth transition between the two projects and ensure continued provision of services to beneficiaries. Specifically, the objectives of MARKETS II are to:</p> <ul style="list-style-type: none"> <li>• Build on the success of its predecessor MARKETS project in addressing constraints along the agricultural commodity value chain</li> <li>• Work with farmers to increase production and the quality of produce through improved post-harvest handling</li> <li>• Provide linkages between farmers and agro-processors</li> <li>• Provide incentives to adopt improved technology along the value chain and produce value-added products</li> <li>• Identify new markets to catalyze demand for increased farm production</li> </ul>		
<b>Project Start up Date:</b>	January 2012	
<b>Project Completion Date:</b>	December 2017	
<b>Geographic Scope</b>		
<p>Project headquarters will be located at Abuja, FCT while project activities will be carried out in USAID/Nigeria focus states of Bauchi and Sokoto, one or two states in the Niger Delta and additional states to reach a maximum of ten. NDPI/PIND's funds along with USAID/Nigeria's matching funds will be applied to the Niger Delta portion of the project. The possibility exists to include additional states if the value chains in those states are potentially viable and the state governments are willing to provide the required extension services needed to adequately support the development of the value chains.</p>		
<b>Donors and Contributions</b>		
USAID	\$52.5 million	
NDPI	\$12.5 million (\$8 million in funding support, \$4.5 million in-kind support from the EDC)	
<b>Total Project Fund</b>	\$65 million	
<b>Lead Project Implementer</b>	Chemonics	
<b>Other Implementing Partners</b>	Local PIND Partners currently involved in value chain activities	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• The Chemonics project implementation team for MARKETS II was mobilized during the quarter and their initial workplan developed for USAID review.</li> </ul>		

<b>Name of Project:</b>	<b>Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS II)</b>
<ul style="list-style-type: none"> <li>• Several meetings were held between PIND and Chemonics at the strategic and operational level to discuss the issue of collaboration in the implementation of the Niger Delta component of MARKETS II.</li> <li>• Progress has been made in developing a catfish production demonstration pond as an intervention project to improve the technical and managerial skills of fish farmers in Warri.</li> <li>• PIND and Chemonics have agreed to assess Business Membership Organizations (BMOs) within the Aquaculture sector in three Niger Delta states and to conduct an end market analysis for catfish.</li> </ul>	

<b>Name of Project:</b>	<b>Models of Development and Experiential Learning (MODEL)</b>	
<b>Project Description and Objectives</b>		
<p>The MODEL project aims at promoting research that provides analysis, understanding, awareness, and advocacy regarding economic, institutional, and peace-building constraints in economic development, peace building, capacity building and advocacy programs in the Niger Delta. It also seeks to establish a network of institutions and individuals engaged in relevant studies to foster the exchange of learning and broaden the scope of analysis with a long term view of increasing equitable pro-poor economic growth, income and employment generation in the Niger Delta. The objectives of the project are to:</p> <ul style="list-style-type: none"> <li>• Identify, understand, document and share development models that addresses a broad range of development constraints (pro-poor market development, service delivery and conflict resolution mechanism) through the application of experiential learning approach.</li> <li>• Inform development practitioners and current practices in socio-economic development programs/projects and interventions about various models that could be adopted within a defined context.</li> <li>• Strengthen PIND's advocacy program component.</li> <li>• Develop a database and a compendium of development models that can be replicated and scaled up by other development organizations, donors and corporate social responsibility initiative promoters</li> <li>• Promote the practice of knowledge management, experiential learning and operations research in all development programs/projects</li> </ul>		
<b>Project start up date:</b>	January 2012	
<b>Project Completion date:</b>	December 2012	
<b>Geographic Scope</b>		
Nine Niger Delta states		
<b>Donors and Contributions</b>		
NDPI	\$400,000	
<b>Estimated Total Project Fund</b>	\$400,000	
<b>Lead Project Implementer</b>	The Brookings Institute, WDC, USA	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• The concept frame for the project developed and presented to NDPI Board of Directors for funding approval at the October 6th 2011 meeting. Subsequently, project implementation approval obtained from PIND Board of Trustees.</li> <li>• A Memorandum of Understanding (MOU) was signed between PIND and the Brookings Institution to partner on the MODEL project.</li> </ul>		

<b>Name of Project:</b>	<b>Models of Development and Experiential Learning (MODEL)</b>
<ul style="list-style-type: none"> <li>A year-long work plan was developed during a commencement workshop in July between PIND, the Brookings Institution's Africa Growth Initiative (AGI), and the Nigerian Institute of Social and Economic Research (NISER).</li> </ul>	

<b>Name of Project:</b>	<b>2012 Youth Advocacy Calendar and Campaign</b>	
<b>Project Description and Objectives</b>		
<p>In partnership with the International Youth Foundation, the 2012 Youth Advocacy campaign calendar showcases images and stories of youth groups engaged in positive socio-economic activities in the Niger Delta. The products are intended to highlight the many Niger Delta youth who are contributing positively to their communities and region, both socially and economically.</p> <p><b>Objectives</b></p> <ul style="list-style-type: none"> <li>Contribute to reducing negative public perception of youths by focusing their attention on the positive role they can play in the Niger Delta Region</li> <li>Inform and influence policy and decision makers in the Delta region in designing, supporting and/or leveraging on programs or initiatives that creates better opportunities for youths</li> <li>Identify and celebrate youths and youth groups that are impacting positively in their communities as agents of change for other youths</li> <li>Identify and showcase positive images of young men and women</li> <li>Contribute to changing the negative mindset, attitude and behavior of youths in the Niger Delta</li> </ul>		
<b>Project start up date:</b>	September 2011	
<b>Project Completion date:</b>	December 2012	
<b>Geographic Scope</b>		
Youth stories were sourced from six Niger Delta states. Distribution will cover the 9 Niger Delta states, Nigeria and the International development community.		
<b>Donors and Contributions</b>		
NDPI	\$11,333.33	
PIND	\$116,036.67	
IYF	\$20,000	
<b>Total Project Fund</b>	<b>\$147,370</b>	
<b>Lead Project Implementer</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>Communication materials, including calendars and videos, have been distributed to target audiences.</li> <li>Technical Assistance Grants were awarded to the five youth groups, identified from various parts of the region, that were highlighted in PIND's 2012 calendar as part of the Youth Advocacy Campaign.</li> <li>Monitoring of Technical Assistance Grants is ongoing.</li> </ul>		

<b>Name of Project:</b>	<b>Capacity Building for Local Empowerment (CAPABLE)</b>	
<b>Project Description and Objectives</b>		
<p>In partnership with the Crown Agents Foundation, the CAPABLE project is designed to help development organizations overcome the challenge of having a lack of organizational and programmatic capacity to fully pursue their development objectives and qualify for funding grants. The project seeks to advance the</p>		

<b>Name of Project:</b>	<b>Capacity Building for Local Empowerment (CAPABLE)</b>	
<p>institutional and technical capacities of CSOs throughout the Niger Delta by equipping their officers with skills to improve their organizations' ability in achieving their development mandates, in turn making their organizations' contributions more impactful for the region's development. Under one of the project activities, 60 individuals from 30 CSOs will take a three-module course in the areas of project management, budget and financial management and information and communication technology. The CAPABLE project is intended to achieve the following objectives:</p> <ul style="list-style-type: none"> <li>• Build and enhance institutional and technical capacity of Niger Delta civil society organizations for effective organizational performance and program management</li> <li>• Build capacity of service providers in the Niger Delta to make available and accessible, facilities and resources for building capacities of growing organizations in the region's development sector</li> <li>• Build the financial and program management capacity of Niger Delta organizations in order to increase financial and program accountability, endear local organizations to development partners and foster partnership prospects and competitiveness of local organizations</li> <li>• Provide in-house training and capacity assessment support to PIND staff, programs and partners</li> <li>• Facilitate a process of individual and organizational change and management that will enable organizations, groups and individuals to achieve their development objectives and mandate</li> </ul>		
<b>Project Start Up Date:</b>	Q2 2012	
<b>Project Completion Date:</b>	2015	
<b>Geographic Scope</b>		
Selected participants will be from all nine Niger Delta states.		
<b>Donors and Contributions</b>		
NDPI	\$650,000	
Crown Agents	\$132,000	
Estimated funds from other projects	\$200,000	
<b>Total Project Fund</b>	<b>\$982,000</b>	
<b>Lead Project Implementer</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• Three modules of the CAPABLE training course for 20 CSOs were completed. Participants were presented with certificates jointly signed by PIND and Crown Agents. The 20 participants, representing 10 civil society organizations (CSOs), received training in a variety of areas including grant application development, understanding donor guidelines and expectations, project life cycles, stakeholders analysis, project risk analysis, and team composition for project management.</li> </ul>		

<b>Name of Project:</b>	<b>Niger Delta Development Forum 2012</b>	
<b>Project Description and Objectives</b>		
<p>The Niger Delta Development Forum 2012 seeks to generate analysis, understanding, awareness, and advocacy on socioeconomic issues and opportunities in the Niger Delta. The forum will create opportunities for a wide range of stakeholders in development, Government, private sector, and civil society to collaborate and learn together on how best to address systemic constraints to economic growth in the Niger Delta. Through this sharing, participants will create new networks of development practitioners that can be relied upon for tools, resources, and possible partnership following the forum's conclusion. The objectives of the Niger Delta Development Forum 2012 are to:</p> <ul style="list-style-type: none"> <li>• To inform and influence policy and practice that support income generation and employment in</li> </ul>		

<b>Name of Project:</b>	<b>Niger Delta Development Forum 2012</b>	
	<p>the Niger Delta through the sharing and dissemination of PIND's research, analysis and studies.</p> <ul style="list-style-type: none"> <li>• To generate analysis, understanding, awareness and advocacy regarding systemic constraints to socio-economic development of the Niger Delta region.</li> <li>• To promote a culture of learning, information sharing, innovation and partnerships in addressing systemic constraints to economic growth.</li> <li>• To create opportunities for analysis, reflection and debates among stakeholders and networks in the Niger Delta.</li> <li>• To establish a network of development practitioners and community of practice to foster the exchange of learning.</li> </ul>	
<b>Project Start up Date:</b>	May 2012	
<b>Project Completion Date:</b>	December 2012	
<b>Geographic Scope</b>		
Selected participants will be from all nine Niger Delta states.		
<b>Donors and Contributions</b>		
<b>Total Project Fund</b>	\$120,000	
<b>Lead Project Implementer</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• A project concept for the forum was prepared.</li> <li>• Paper presenters for the forum have been identified.</li> <li>• An Event Manager, Daniel Phritnol Nigeria Limited, was engaged to coordinate the forum's logistics.</li> <li>• The initial budget scope was approved.</li> </ul>		



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