



2012

Quarterly Report: January - March



Foundation for
Partnership Initiatives in
the Niger Delta

Acronyms

ADVANCE	Advocacy, Awareness and Civic Empowerment
ATED	Appropriate Technology Enabled Development
AT	Appropriate Technology
CAPABLE	Capacity Building for Local Empowerment
CEFE	Competency-based training through the Formation of Enterprises
CSO	Civil Society Organization
DAI	Development Alternatives Inc.
DFID	UK Department for International Development
EDC	Economic Development Center
EWB	Engineers Without Borders
GFA	Grants, Finance and Administration
GIZ	German International Cooperation
GMOU	Global Memorandum of Understanding
KII	Key Informant Interview
LCBP	Local Capacity Building Program
LGA	Local Government Area
MoNDA	Ministry of Niger Delta Affairs
SME	Small and Medium Enterprises
NDDC	Niger Delta Development Commission
NDPI	Niger Delta Partnership Initiative
NGO	Non Governmental Organization
P4P	Partners for Peace
PMC	Project Management Committee
PSD	Private Sector Development
RDC	Regional Development Councils
RSSDA	Rivers State Sustainable Development Agency
SRGP	Small Research Grant Program
TAG	Technical Assistance Grant
TOR	Terms of Reference
USAID	United States Agency for International Development
VCA	Value Chain Analysis
VC	Value Chain
WASH	Water, Sanitation and Health/Hygiene
WASRAG	Water and Sanitation

Executive Summary

The Foundation for Partnership Initiatives in the Niger Delta (PIND) achieved the following significant milestones during the quarter of January – March 2012:

- ✓ PIND's Economic Development Center (EDC) was 90% complete at the conclusion of the first quarter.
- ✓ Two Value Chain Studies were conducted on fish feed and fingerlings to build a better understanding of the aquaculture market after the Value Chain analysis completed in 2011.
- ✓ PIND and Crown Agents signed an MOU to partner on PIND's Capacity Building for Local Empowerment (CAPABLE) project.
- ✓ Technical Assistance Grants (TAG) were awarded to three Delta-based youth groups as part of PIND's Youth Advocacy Campaign.
- ✓ A data-gathering exercise and analysis workshop was conducted as foundational research for the establishment and development of PIND's Partners for Peace (P4P) Program.
- ✓ PIND concluded the production of its first Year in Review report and video detailing the foundation's 2011 accomplishments and activities.

Cover Page Photo: Women of the Niger Delta, such as the one pictured, struggle to earn a living in the midst of poverty and conflict. PIND's Economic Development and Peacebuilding programs seek to improve opportunities for individuals like her throughout the region.



PIND's Economic Development Center (EDC) will serve as a coordinating hub for development activity throughout the Niger Delta.



In February, PIND and Crown Agents (CA) signed an MOU to partner on PIND's Capacity Building for Local Empowerment (CAPABLE) project.



Participants of the Antof Rural Resource Development Centre (ARRDEC) Forum held in Mbo LGA, Akwa Ibom State.

Economic Development

The economic development program aims to promote opportunities for pro-poor market development and employment generation. During Q1 2012, the Economic Development program recorded the following milestones:


Economic Development Center, Warri

- Substantial progress was made in constructing PIND's Economic Development Center (EDC) into its envisioned purpose as a research, information, and training hub to support PIND's economic development program. At the end of Q1, the EDC was over 90% complete. Various project milestones were reached throughout the quarter, including the finishing of both interior and exterior walls, flooring, windows, and cabling for IT purposes. The center's commencement ceremony is scheduled for May 9th, 2012.



The EDC Vision

The EDC represents PIND's broad vision of using a sustainable, market development approach to alleviate poverty through improved incomes and job creation. The EDC will serve as a resource and coordination center for the growing base of market development actors in the Niger Delta.



Aquaculture Value Chain Analysis

- In March, PIND concluded studies on fish feed and fingerlings to build a better understanding of the aquaculture market after the Value Chain analysis completed in 2011. The original Value Chain analysis identified key market constraints in the aquaculture sector, including the high cost of imported feed, low supply of quality fingerlings, and the poor infrastructural facilities within hatcheries and grow out farms. The fish feed and fingerling studies focus on how to promote the use of affordable, high quality fish feed and resilient, but also affordable fingerlings by fish farmers throughout the Delta region. Moving forward, the TORs for additional studies, including an End Market Analysis and Sample Surveys to better understand farmers' behavior, have been finalized and the sample survey has already commenced.

Cassava Value Chain Analysis

- In 2011, Value Chain Analysis was completed for Nigeria's cassava sector which identified opportunities for growth in the industrial market for cassava products. In the Q1 2012, a consultant worked with PIND's Cassava Value Chain specialist to design and develop the scoping study for a pilot intervention program to target cassava products within specific clusters in the Niger Delta region.

Appropriate Technology Enabled Development (ATED)

- In the recently concluded quarter, PIND's ATED program made significant strides in developing and applying Appropriate Technology (AT) to meet the social and economic needs of communities in the Niger Delta. In March, a study was completed on the technological and economic feasibility of using the chorkor oven dryer, an advanced fish smoking oven, as means of improving fuel efficiency during the fish smoking process. The study specifically targeted communities in the KEFFES RDC following their winning proposal for an AT project. This is just one example of how AT could ultimately lead to an improvement in the economic well-being of community members living within the Niger Delta region.

USADF Partnership Fund for Fish Farmers' Associations

- PIND continued to make progress in partnership with the United States Africa Development Foundation (USADF) on its Aquaculture pilot project to support a revolving fund for fish farmers' associations in Uvwie LGA of Delta State. By the end of March, PIND's criteria for the MOU, along with USADF's criteria for the disbursement of loans, were established and Requests for Proposals (RFPs) had been received from two Micro Finance Institutions (MFIs).



PIND's ATED program is exploring ways of improving fish smoking techniques for those whose livelihoods depend on it.



PIND's Economic Development team continues investigating ways to improve opportunities in the palm oil sector which an estimated 2 million people in Nigeria rely upon for their livelihoods.



"Fish mummies" selling fresh fish in the markets. PIND's aquaculture value chain project is exploring a variety of ways to generate new opportunities for poor people throughout the value chain.

Capacity Building

The overall focus of the capacity building program is to build the service delivery and engagement capacity of government, civil society and communities.

Capacity Building for Local Empowerment (CAPABLE) Project

- In February, PIND and Crown Agents (CA) signed an MOU to partner on PIND's Capacity Building for Local Empowerment (CAPABLE) project. Mr. Terence Jagger, Chief Executive of Crown Agents, signed on behalf of the Crown Agents Foundation while Mr. Dennis Flemming, PIND's Project Director, signed for PIND. Through this partnership, CA and PIND will offer training and mentoring to 60 participants drawn from 30 civil society organizations (CSOs) throughout the year in areas of project and financial management, budgeting procedures and information and communication technology. Modules for the courses were developed throughout this quarter.

Small Grants Program for Civil Society Organizations (ADVANCE Project)

- In partnership with USAID and PACT, PIND's Advocacy, Awareness and Civic Empowerment (ADVANCE) program partners carried out several interventions during the first quarter to increase community participation in local governance, improve opportunities for income generation and promote effective service delivery. Antof Rural Resource Development Centre (ARRDEC) used its subgrant to improve rural community members' access to the World Bank's Fadama Development grant in five Local Government Authorities (LGAs) of Akwa Ibom State. Another subgrantee, the Community Initiative for Enhanced Peace and Development (CIEPD) organized civic education forums for 15 communities in three LGAs of Port Harcourt

City, Oyigbo and Abua/Odual in Rivers State. Participants gained vital skills in community improvement including how to better engage and hold policy makers accountable, as well as how to influence fellow community members to participate in community service projects.

- The Bayelsa Non-Governmental Forum (BANGOF), another subgrant recipient, used its ADVANCE program funding for advocacy purposes to promote transparency at the state-level, including visits to the House of Assembly for the passage of the State's Transparency Bill; which seeks to institute principles of transparency into State administration by making open to the public, the State's income, expenditures, and all financial transactions. BANGOF advocated on behalf of this bill, which was passed in March, 2012. In addition, the BANGOF-facilitated Community Budget Watch Groups in Ogbia, Sagbama and Yenagoa continued to provide important platforms for communities to participate in budgetary processes and development at the local level throughout the quarter.

Leadership, Empowerment, Advocacy and Development (LEAD Project)

- As a result of the partnership between PIND and USAID, a needs assessment was conducted to determine the feasibility of expanding the Leadership, Empowerment, Advocacy and Development (LEAD) program into Delta State. The LEAD program's main objective is to strengthen the capacity of local governments, civil society, community groups and the private sector for improved socio-economic service delivery at the local government level. LEAD is currently implemented for USAID in both Bauchi and Sokoto States by Research Triangle Institute (RTI International), a US-based, nonprofit research and development organization. The seven-member assessment team was led by RTI's Country Director in Nigeria Don Suefort and included two local consultants engaged

by PIND as well as PIND's Capacity Building Officer. During the assessment, interactions with a diverse range of stakeholders provided the team with valuable insights into program prospects, challenges and risk factors.

Local Capacity Building Program (LCBP)

- The Local Capacity Building Project, implemented by PIND's partner, Accord for Community Development, worked with Ideato North LGA in Imo state and its communities to establish a project management committee in preparation for accessing a N30 million fund for infrastructural development projects from the Niger Delta Development Commission (NDDC). The joint committee, comprising LGA officials and community representatives, held a series of consultations throughout the quarter to select infrastructural projects for the fund. The highest ranked priorities included the development of community markets with improved sanitation facilities and portable water systems. Ideato LGA's Chairman has already appointed a desk officer for this activity and expressed commitment in providing the required 50 percent matching resources from Ideato LGA once the NDDC fund is released.



A subgrantee of the ADVANCE program, the Community Initiative for Enhanced Peace and Development (CIEPD), organized 15 education forums such as the one pictured above.



Ideato North local government area Chairman, Hon. Henry Ike and community representatives making commitment to work collaboratively for infrastructural development.

ADVANCE: Promoting Community Advocacy

After taking part in the PIND-funded Community Initiative for Enhanced Peace and Development (CIEPD) civic education forums, many participants decided not to let their advocacy training stop there. Instead, they took what they learned and applied it to improve the living conditions within their own communities. One participant, Madam Nene Gudi from Abuloma, initiated her own fundraising effort to help her fellow women community members procure material and financial commitments from both the Government and private sector.

Another participant, Friday Okpere from the Obedum Committee, engaged his local policy makers and community leaders to help resuscitate an abandoned six blocks of classrooms built by the State which had fallen into disrepair after years of abandonment. Following the CIEPD workshop training, Mr. Okpere was determined to make the school operational once again. To do this, he put the skills he had learned at the CIEPD training into practice by meeting with and engaging various LGA officials and community leaders. In the end, the entire community agreed to renovate the school compound and in just four days the complex was cleared. "I was able to convince the community because of the advocacy skills I acquired" explained Okpere, showing that with the right understanding of the proper advocacy tools, methods, and procedures, individual efforts can generate benefits for entire communities.

Analysis and Advocacy

The goal of the analysis and advocacy program is to improve analysis and understanding of systemic constraints to growth in the Niger Delta region.

Small Research Grant Program

- Aries Concept Nigeria Limited, a sub-grantee working on *"Identification and Analysis of traditional gender norms and its impacts on generating equitable socioeconomic development in Akwa Ibom, Bayelsa and Ondo States,"* completed its field missions and has submitted a draft report which is currently under review. Plans are under way for Aries Concept Nigeria Limited to make a formal presentation of the research findings to the PIND team in its Abuja office during the month of May 2012.

2012 Youth Advocacy Campaign (YOUTH)

- PIND identified five Delta-based youth groups that are making a positive impact on their communities as agents of change. These groups were showcased in PIND's 2012 calendar and through a series of short videos, all of which are available on the PIND website (www.pindfoundation.org). The youth groups were selected based on the collective initiative they demonstrated in coming together to support themselves and help their families break out of poverty. In addition, PIND awarded Technical Assistance Grants (TAG) to three of the groups to provide equipment and support their activities. The five groups showcased are:
 1. Wordful Farms Cooperative Society, based in Edo State. The group is made up of seven young male university graduates who operate a fish farm in Benin City. They hatch and grow catfish, provide consultancy services and construct ponds for other fish farmers. They sourced their initial start-up capital from family



Pictured above is a member of the Umuokanne Youth Transport Association. The association is a self-help group in Imo State and recipient of PIND's Technical Assistant Grants (TAG).



A member of the Dynamic Ladies Association, an all female charity youth group that received a Technical Assistant Grant (TAG) in the Q1 to expand their micro finance scheme.



A member of the Wordful Farm Cooperative Society, a recipient of PIND's Technical Assistance Grant (TAG), feeding catfish fingerlings. The organization used its TAG funding to purchase two storage tanks which now supply fresh water to their aquaculture operations.

members and friends, but now sustain themselves through the income generated by their fish farming business. This group received a TAG for supplies and machinery.

2. Dynamic Ladies Association, an all female social and charity group youth group bases in Uyo, Akwa Ibom State. The association currently has over 50 registered members and they empower their members through monthly contributions which provide seed funding to help their members start businesses. They also undertake fund raising activities to support and give hope to children in local orphanages. This group received a TAG to expand their micro-finance revolving loan scheme.
3. Umuokanne Youth Transport Association is a self-help group in Imo state. They raise funds among themselves and from philanthropists in their community to acquire motorcycles for their members through a revolving fund. They also assist with the security of their community. This group received a TAG to purchase four new motorcycles and four safety helmets.
4. Deghele Fishing Association, based in a creek of Delta state, is comprised of ten young men who use local canoes and fishing equipment/accessories through their self-help effort to fish.
5. Clear Farmers Cooperative Society, based on the outskirts of Benin City in Edo state, is a group of young men who own a pineapple farm and has plans to expand production so they can target sales to Pineapple Juice Industries in Benin City.

Peace Building

The objective of the peace building program is to strengthen conflict resolution mechanisms for enabling integrated peace and economic development.

Partners for Peace (P4P)

- Partners for Peace (P4P) is a unique approach to peace building that seeks to enable people, businesses and civil society organizations (CSOs) to collectively advance their cause for a peaceable livelihood free from violence and conflict. The P4P program is comprised of three components: the **Voices** component, designed to identify and recognize existing building blocks for peace building; the **Action** component, which will enable those efforts to flourish and grow; and the **Network** component to generate sustainable, collective action to resolve conflict and promote peaceable livelihoods.
- In the first quarter of 2012, PIND, in collaboration with local partners, conducted a data-gathering exercise consisting of 35 Focus Group Discussions (FGD) and 25 Key Informant Interviews (KII) in seven states across the Niger Delta region. The purpose of this exercise was to understand what local stakeholders perceive as the key issues of conflict, its impact on livelihood generation, and what local peace-building efforts have been attempted. Beginning with a methodology workshop to ensure quality and consistency, PIND engaged local partners throughout the process. The same partners were then tasked with conducting the FGDs and KIIs after which they returned to the PIND office for a participatory analysis workshop where, along with representatives from PIND, USAID and UNDP, they systematically identified key findings, drew conclusions, and proposed recommendations based on the data collected.

- To begin the implementation phase of the P4P program, PIND selected an International Coordinating Partner for the project by completing a competitive process whereby proposals were solicited from three international peacebuilding organizations with experience in the Niger Delta and were ranked accordingly by a selection panel of officers from PIND and NDPI. Fund for Peace, a Washington, DC – based NGO, was ultimately selected to serve as the project’s International Coordinating Partner. Fund for Peace will be tasked with overseeing the design and implementation of the P4P program based, in part, on the findings from the analysis workshop data.

Communications

- PIND concluded the production and distribution of its Year in Review report detailing PIND’s 2011 accomplishments and activities. This annual feature is designed to complement and highlight the key achievements covered more in-depth in PIND’s Annual Report due out later this year. Copies of the Year in Review can be found online at www.pindfoundation.net.
- In addition, PIND also produced a Year in Review video to accompany the print version. Development of the video began in February and finished in March with the assistance of PIND’s production hub team led by Jolyon Hoff.



PIND staff and local partners collaborating during the P4P analysis workshop to identify key findings and propose recommendations following the FGD and KII data gathering exercise.



Various demographics of local community members, including women, youth, and ex-militants, were interviewed as part of the P4P data gathering exercises conducted to better understand conflict within the region.



In PIND’s Year in Review video, Dr. Evelyn Urhobo, President of Morgan Smart Development Foundation, elaborated on Morgan Smart’s partnership with PIND and the progress that resulted throughout 2011.

Stakeholder Engagement

Economic Development

- In February, a presentation was made by Dara Akala, PIND's Economic Development Center (EDC) Manager to the Delta State Economic Advisory Committee (DSEAC) and the State Governor on PIND's Aquaculture value chain progress. The presentation promoted discussion between State Government officials and PIND on how best to collaborate and create alignment on aquaculture-based economic development projects going forward.

Capacity Building

- PIND signed an MOU with UNDP in February 2011 to join a multi-donor partnership for the design of the Niger Delta Social Sector Investment framework coordinated by UNDP and the Ministry of Niger Delta Affairs (MNDA). The project made significant progress this quarter when Coffey International Development Limited and its team of consultants, tasked with designing the project, held a series of pre-briefing sessions with the MNDA, development partners, and other stakeholders before setting out to the field.

Analysis and Advocacy

- PIND's Analysis and Advocacy program officer followed up with several of the youth organizations which were highlighted in the 2012 Youth Advocacy Calendar. PIND continues to explore opportunities to provide technical assistance to these and other similar organizations throughout the Niger Delta.

Organizational Management and Development

- PIND has enlisted the support of Crown Agents, a UK-based service provider to development organizations to review, improve, and document existing NDPI and PIND organizational systems.
- Crown Agents will support PIND in implementing structures and systems to more efficiently manage the organization's increasing project workload.
 - Systems that will be focused on are project budgeting, accounting, and expenditure reporting, procurement and contract management grant administration, project design and development, project planning, monitoring, and evaluation, knowledge management and compliance.
- Throughout the first quarter, PIND made significant strides in getting new projects underway and developing existing partnerships. In order to support this increase in portfolio size, PIND has brought onboard individuals in various capacities to serve as support for the foundation and its projects. Those individuals are as follows:
 - Alice Arogundade *EDC Finance and Admin Supervisor*
 - Andrew Adu *ATED Coordinator*
 - Nancy Gilbert *ATED Manager*
 - Jeremy Haken *PIND Program Analyst*
 - Andrea Kuch *PIND Program Analyst*

Special Feature

Introducing PIND's Partners for Peace (P4P) Program

"By telling the untold stories of common people who take charge of their livelihoods in a conflict era, we bring a new perspective to peace building in the Niger Delta region" – Robinson Ariyo, Peace Building Program Officer

Great strides have been made in recent years to bring peace to the Niger Delta region. The Federal Government's amnesty program is in full swing and although the region is still restive, communities are beginning to reap some of the benefits of the ceasefire. However, like any movement for widespread change, the challenge always remains in long term sustainability. It is for this reason that the Foundation for Partnership Initiatives in the Niger Delta (PIND) has established the Partners 4 Peace (P4P) program which is now being initiated.

Following the approval of the P4P program in the last quarter of 2011, PIND began its multi-party, participatory approach in designing the program by soliciting input from various key stakeholders in selected parts of the Niger Delta region. Through this collaborative process, PIND was able to understand the expectations and interests of a wide range of Civil Society Organizations (CSOs), NGOs, and donor partners to better integrate their ideas into the overall program design. This collaboration also promoted the building of a network between these individuals and organizations to help protect their communities' right to peaceable livelihoods.

The P4P program is set to be the foundation's flagship peace building project in the region. P4P is divided into three components:

1. **Voices component** – This is designed to recognize the interests of communities in promoting peace in the region. It will seek to identify pre-existing initiatives for building peace which show promising results.
2. **Action component** – This will allow the identified peace building efforts to be capitalized and improved upon. It will incorporate a small grants program and assist local organizations in using conflict resolution tools. In doing this, PIND hopes to increase the impact of target initiatives by strengthening and replicating such initiatives in appropriate situations.
3. **Network component** – This component will bring together a broad range of individuals and organizations to build and nurture collective efforts to prevent and resolve conflicts which will provide a platform for experience sharing and best practice learning.

Early Warning, Early Prevention

In December 2011, PIND organized a workshop in Warri, Delta State, designed to harness a number of formal Early Warning Systems already used in the region: Universal Network of Local Knowledge (UNLOCK), Academic Associates Peace Works (AAPW), the USAID/IFESH Conflict Abatement Through Local Mitigation (CALM) as well as a number of other EWS proponents and practitioners were also involved in the workshop.

The primary objective of the workshop was to glean as much information from the operators of the various EWS systems in the hope of enabling them to learn from each others' efforts and identify where

and how they can collaborate more. Lessons learned from this workshop will also guide the activities of the proposed Conflict Resolution Unit which is intended to be housed within the EDC.

Learning from Stakeholders

With the findings from the EWS workshop firmly in place, the next step in the preparation of the P4P program was to engage stakeholders. In January 2012, five research organizations were enlisted to conduct focus group discussions and key informant interviews. The shortlisted organizations were:

- Leadership Centre for Peace, Integrity and Transformation/Niger Delta Professionals for Development
- Aries Concept Nigeria Ltd
- Development Support Care & Empowerment Foundation
- Global Peace Development
- Center for Peace and Development Action

The research organizations each had different states of focus: Akwa Ibom/Cross River, Bayelsa, Delta, Ondo/Edo and Rivers states.

In February, PIND convened the researchers for a methodology workshop in Abuja during which they formulated the field work strategy. During this planning workshop it was concluded that the targeted respondents would range from traditional and militant leaders to peace building experts and government officials.

Once the data was gathered from the Key Informant Interviews (KIIs) and Focus Group Discussions (FGDs) it was examined during an analysis workshop held at the end of March. The purpose of this workshop was to analyze the information collected from a broad range of stakeholders' perspectives by focusing on what the data showed in regards to the causes and impact of conflict, experience of militants, and the outcomes of various approaches to peace building. This workshop provided an opportunity for PIND and its partners to examine the raw data gathered from the research and distil it into key recommendations.

The final conclusions made during this workshop were documented as they related to the P4P program components. Key recommendations for the Voices component included: using local languages as a medium for sending messages of peace, telling real life stories of people with violent pasts whose lives have been turned around and promoting local people as peace champions. It was further recommended that the media strategy, whilst designed to be multi-pronged, must retain a strong traditional element.

The Network component's recommendations focused on identifying early warning systems and best practices in peace building efforts throughout the region. It was noted that the P4P network must account for the multi-stakeholder nature of each community, and recognize any existing peace building network. Within this network it was recommended that a series of working groups be organized to develop strategies, small grant proposals and other components to P4P's peace building approach.

The recommendations of the Action component were geared towards establishing a viable small grants system that would build the technical and administrative capacity of existing peace building efforts. It

was also suggested that the small grants seek to reach all categories of stakeholder groups within a community to support projects that promote peace within and between stakeholder groups.

Following the analysis workshop, Robinson Ariyo, the Peace Building Program Officer at PIND, remarked that he was pleasantly surprised by some of the findings. "For me one of the most noteworthy things was the finding that the town crier is still one of the most effective means of communicating information in communities," Ariyo said.

Further areas of research were also identified from the workshop that will be used to supplement the work plan going forward.

A Peaceful Outlook

After a lot of groundwork, the P4P program is now moving forward. By the end of May, there will be a workable action plan based on all the recommendations and raw data gathered to date. A film is scheduled for production which will highlight the interests and activities of people in the region towards generating peace and help galvanize interest in the P4P program and network.

Sustained regional harmony will not be an overnight achievement. However, with the P4P program in place, it is hoped that peace is a cause that unites communities throughout the Niger Delta.

Financial Commitments

The \$50 million fund endowed to the Niger Delta Partnership Initiatives (NDPI) is managed by the PIND Foundation. NDPI has committed a total of \$39,770,000 at the end of the just concluded quarter.

Grant No.	Project Name	Program	Grantee	Project Status	NDPI Grant USD\$
1	PIND Operating Grant	All	PIND	In Progress	7,190,000
2	Economic Development Center at Warri (Establishment Phase)	Economic Development	PIND	In Progress	2,000,000
3	Development of Social Sector Investment Action Plan for the Niger Delta	Capacity Building	PIND/UNDP	In Progress	200,000
4	ADVANCE Extension (Small Grants Program)	Capacity Building	USAID	In Progress	500,000
5	Appropriate Technology Enabled Development (ATED)	Economic Development	PIND/EWB	In Progress	2,000,000
6	Small Research Grants Program	Analysis & Advocacy	PIND	In Progress	100,000
7	Local Capacity Building Program (LCBP)	Capacity Building	ACCORD	In Progress	50,000
8	Economic Development Center at Warri (Operational Phase)	Economic Development	PIND	In Progress	13,200,000
9	Partners for Peace (P4P)	Peace Building	TBD	In Progress	6,000,000
10	Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS 2)	Economic Development	USAID	Being Developed	8,000,000
11	Models of Development & Experiential Learning (MODEL) Program	Analysis & Advocacy	PIND	Being Developed	400,000
12	2012 Youth Advocacy Calendar and Campaign	Analysis & Advocacy	PIND/IYF	In Progress	130,000
Total NDPI Funds Committed					\$39,770,000

Project Details

Name of Project:	Economic Development Center, Warri
Project Description and Objectives	
<p>EDC will be a driver of programming, through its research and design capacity, which will then be piloted in small projects implemented by the EDC or integrated into projects being implemented by its development partners. The center will focus on strengthening market systems while taking a facilitative approach to activity implementation. It will not intervene directly in the markets but will play a short term role working with the market actors and system stakeholders to address the system weaknesses. To achieve the operational objectives, above, the EDC will deliver the following core services to benefit the Niger Delta region:</p> <ol style="list-style-type: none"> 1. Research and analysis into economic development topics 2. Design of systemic oriented solutions from a market perspective with potential implementers 3. Implementation of pilot projects 4. Securing funding for the solutions/activities, larger projects through partnerships with Donors 5. Contracting implementers/supervising project implementation <ol style="list-style-type: none"> a. Capacity building of local implementers 6. Monitoring and Evaluation of programs 	
Project Start up Date:	November 2010
Project Completion Date:	December 2016
Geographic Scope	
Project to be located at Warri, Delta State, but will support training and programs focused on beneficiaries from throughout the Niger Delta region.	
Donors and Contributions	
GIZ	€200,000 – training, market research, project development technical assistance,
Additional Donors and Stakeholder Partners	\$10 million – anticipated partnership contributions from such partners USAID, DFID, Crown Agents etc.
NDPI	\$2 million - capital costs \$13.02 million at an average of \$2million for operating, production hub, pilot intervention costs 2011-2016
Total Project Fund	\$15.3 million
Lead Project Implementer	PIND
Other Implementing Partners	DAI, Rhizome Consulting, NIDPRODEV, MSF
Progress to Date	
<ul style="list-style-type: none"> • Construction of the Economic Development Center was approximately 90% complete by the end of the first quarter and operations commenced from a temporary office at the EDC site. • Preparations were made to receive full EDC staff by April. An orientation/ induction program was developed, preparation of reading materials and logistical arrangements made. • EDC Manager participated in two exploratory partnership meetings with ENABLE and RMRDC. • Ongoing discussions between PIND and CNL's Local Community Content (LCC) team for PIND to fund and undertake a detailed analysis of market systems that impact supplier performance. 	

Name of Project:	Development of Social Sector Investment Action Plan for the Niger Delta	
Project Description and Objectives		
Sponsor consultants to participate in a multi-donor assessment team coordinated by UNDP focused on developing a multi-donor trust fund for the Niger Delta in collaboration with the Nigerian Ministry for Niger Delta Affairs. The objectives of this design project are to design and formulate a detailed action plan that addresses three pillars of intervention: <ul style="list-style-type: none">• Infrastructure/public sector investment plan• Social sector investment plan• Institutional development and capacity building framework for the program		
Project Start up Date:	March 2011	
Project Completion Date:	December 2012	
Geographic Scope		
Project will be based in Abuja, but involve data collection and stakeholder engagement throughout the entire Niger Delta region.		
Donors and Contributions		
United Nations Development Program (UNDP)/European Commission/World Bank/Ministry of Niger Delta Affairs	\$600,000	
NDPI	\$200,000	
Estimated Total Project Fund	\$800,000	
Lead Project Implementer	UNDP	
Progress to Date		
<ul style="list-style-type: none">• Pre-briefing completed by Coffey International Development Limited and its team of consultants engaged in designing the Niger Delta Social Sector Investment framework coordinated by UNDP and the Ministry of Niger Delta Affairs.		

Name of Project:	Advocacy, Awareness & Civic Empowerment (ADVANCE): Small Grants Program for Civil Society Organizations	
Project Description and Objectives		
<p>Five Civil Society Organizations (CSOs) in the Niger Delta states will be selected through an open and competitive process to receive grants for activities that would help achieve the following objectives:</p> <ul style="list-style-type: none">• Promote enabling economic environment and carry out civic education and awareness on peace building, transparency and accountability issues and inclusive community participation in governance and development planning• Build institutional and operational capacity of CSOs in the Niger Delta to partner with PIND in order to achieve NDPI's goal and objectives		
Project Start up Date:	March 2011	
Project Completion Date:	March 2012	
Geographic Scope		
Grant applications can come from any of the nine Niger Delta states.		

Name of Project:	Advocacy, Awareness & Civic Empowerment (ADVANCE): Small Grants Program for Civil Society Organizations
Donors and Contributions	
USAID	\$2,499,296
NDPI	\$500,000 (which will be contributed to USAID and managed in accordance with USAID policies and procedures)
Total Project Fund	\$2,999,296
Lead Project Implementer	Pact International Inc.
Other Implementing Partners	Five successful grantees from applications drawn from civil society organizations in the Niger Delta
Progress to Date	
<ul style="list-style-type: none"> Sub grantee, Antof Rural Resource Development Centre (ARRDEC) who received sub grant to improve rural community members' access to World Bank Fadama grant in five Local Government Authorities (LGAs) of Akwa Ibom State and to advocate for prompt payment of counterpart contributions by the LGAs, made strides in helping to organize farmers into Fadama Users Group and Farmers Community Associations (FCA) and facilitating advocacy visits to LGA officials. These efforts led to timely and consistent disbursement of funds to the FCAs. Sub grantee, the Community Initiative for Enhanced Peace and Development (CIEPD), organized civic education forums for 15 communities in three LGAs of Port Harcourt City, Oyigbo and Abua/Odual in Rivers State. Sub grantee, the Bayelsa Non-Governmental Forum (BANGOF) was involved in advocacy visits to the house of assembly for the passage of the State's Transparency bill. The bill seeks to institute principles of transparency into public administration in the state by making open to the public, the state's income and expenditure and all financial transactions. BANGOF's advocacy contributed to the passage of the law in March. 	

Name of Project:	Appropriate Technology Enabled Development (ATED)
Project Description and Objectives	
<p>Establish Appropriate Technology (AT) Center at Warri to identify and research technologies suited to development needs and opportunities in the Niger Delta (including those identified by RDCs within GMOU communities). The project will draw upon Engineers Without Borders (EWB)'s network of chapters and partners to develop technologies that meet community needs and generate social entrepreneurship.</p> <p>Objectives</p> <ul style="list-style-type: none"> To increase awareness and understanding of the development and application of ATs for socio-economic development in the Niger Delta To increase the availability, usability and quality of community infrastructure in the Niger Delta. To enable organizations, institutions and individuals with a common interest in AT to share ideas, opportunities and learning in ways which improve their capacity for applying AT concepts in their work 	
Project Start up Date:	March 2011

Name of Project:	Appropriate Technology Enabled Development (ATED)
Project Completion Date:	December 2014
Geographic Scope	
Project to be located at Warri, Delta State, but will support community infrastructure and social entrepreneurship projects throughout the Niger Delta region.	
Rotary International	Projected up to \$5 million in community project funding
NDPI	\$2 million - capital costs, staffing, capacity building and networking
Total Project Fund	\$7 million
Lead Project Implementer	Engineers without Borders USA
Other Implementing Partners	Engineers without Borders International/Nigeria, Water and Sanitation Rotary Action Group (WASRAG), Chevron Energy Technology Company (ETC), Rotary Nigeria
Progress to Date	
<ul style="list-style-type: none"> • Study completed on the chorkor oven dryer as potential means of improving the economic well-being of the women in the Niger Delta for the Keffes RDC communities. • Partnership with Schlumberger Nigeria Ltd. was finalized. • RFPs have been sent out to secondary schools in the Niger Delta region in support of the ATED projects. • Engagement of the Dodo River, Idama and EGCDC RDCs on WASH intervention • Discussions are ongoing for introduction of the Urine Diversion and Dehydration Toilets (UDDTS) EcoSan project in the Ubeji grammar school. 	

Name of Project:	Small Research Grants Program (SRGP)
Project Description and Objectives	
<p>The project is intended to provide small grants to support various research oriented programs by civil society organizations, think tanks, researchers or academic institutions. These stakeholders will be encouraged to form research networks for jointly addressing socio-economic needs in the Niger Delta.</p> <p>Objectives</p> <ul style="list-style-type: none"> • Mainstream research findings into program development, design and implementation • Identify and communicate socio-economic needs to stakeholders in the Niger Delta • Identify, foster and build a network for jointly addressing socio-economic needs and exchanges of field experiences within the Niger Delta • Promote innovative demand-driven research that improves services and economic opportunities • Promote research partnerships, leverage research resources and develop research capacities • Identify relevant socioeconomic policies that require advocacy for policy reform or development • Facilitate the participation of development institutions in PND's activities 	
Geographic Scope	
Project will be coordinated in Abuja but will be implemented in the nine states of the Niger Delta by implementers	
Project Start-up Date:	April 2011
Project Completion Date:	July 2012

Name of Project:	Small Research Grants Program (SRGP)
Donors and Contributions	
NDPI	US\$100,000 (4 grants of \$25,000 each)
Cash or In-kind Contributions identified from grant applicants	US\$100,000
Total Project Fund	US\$200,000
Lead Project Administrator	PIND
Progress to Date	
<ul style="list-style-type: none"> Aries Concept Nigeria Limited field work complete, draft report under review, formal presentation to PIND scheduled for May 2012. 	

Name of Project:	Local Capacity Building Project (LCBP)
Project Description and Objectives	
<p>The project will support five Local Government Areas (LGAs) to strengthen government and community capacity to identify and implement infrastructural projects which enhance economic development opportunities for communities.</p> <p>The objectives of the LCBP project are to:</p> <p>Facilitate the process of project idea generation and analyses for an NDDC initiative through the use of participatory planning and project appraisal techniques in order to ensure that projects eventually selected have the most feasibility and viability in adding value to economic facilities and income generating potentials of communities.</p> <ol style="list-style-type: none"> 1. Build capacity of local government officials and other government agencies to use public resources in boosting access of the poor to markets infrastructure and income generating services 2. Improve socio-economic engagement capacity of traditional institutions and community based organizations including women and youth organizations 3. Promote peaceful environment for socio-economic development 4. Develop partnership with NDDC and other development partners for effective socio-economic service delivery in Niger-Delta communities 	
Project Start up Date:	May 2011
Project Completion Date:	May 2012
Geographic Scope	
Project will be implemented in five LGAs across three Niger Delta states – Akwa Ibom, Imo and Rivers.	
Beneficiaries	
Five LGAs across Akwa Ibom, Imo and Rivers States. Communities in these LGAs are populated by poor men, women and unemployed youth.	
Donors and Contributions	
NDDC	\$1 million
Five LGAs in Niger Delta (counterpart funding)	\$500,000
The LGAs in-kind contribution towards consultative forums - venue, security, logistics	\$14,000

Name of Project:	Local Capacity Building Project (LCBP)	
The German Protestant Agency for International		\$75,000
NDPI		\$50,000
Total Project Fund		\$1,639,000
Lead Project Implementer		Accord for Community Development
Progress to Date		
<ul style="list-style-type: none"> The Local Capacity Building Project implemented by Accord for Community Development worked with Ideato North LGA in Imo state and its communities to set up a project management committee preparatory to LGAs accessing the NDDC N30 million funds for infrastructural development projects. 		

Name of Project:	Partners for Peace (P4P)	
Project Description		
<p>P4P is a project designed to enable ordinary citizens, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from violence and conflict. It seeks to identify, establish and build a network of organizations and individuals committed to protecting and asserting these rights. This will be achieved by identifying and recognizing promising initiatives of local organizations to promote peace and reduce conflict in the Niger Delta. Those efforts will then be strengthened to scale up impacts and replicate successful models. As new initiatives, organizations and individuals are identified, the project will help them build a network amongst themselves to promote peace building and conflict resolution in a unified, strategic and sustainable manner.</p> <p>The P4P program is comprised of 3 components: the Voices component, designed to identify and recognize existing building blocks for peace building; the Action component, which will enable those efforts to flourish and grow; and the Network component to generate sustainable, collective action to resolve conflict and promote peaceable livelihoods. These components are outlined on the diagram below.</p>		
Objectives		
<ul style="list-style-type: none">• Enable people, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from conflict.• Recognize and share experiences and efforts at addressing conflict in the Niger Delta Region• Support, strengthen and replicate successful efforts at promoting peace in communities in the Niger Delta Region• Facilitate the development and growth of a multi-stakeholder network of people who can learn from each other and generate collective action for resolving conflict and promoting peaceable livelihoods• Increase awareness of the impact of conflict on the livelihoods of vulnerable components of the society like women and youths.		
Project Start up Date:		4 th quarter 2011
Project Completion Date:		4 th quarter 2014
Geographic Scope		
<p>The geographic focus of the P4P project is the entire nine states of the Niger Delta. While PIND cannot realistically reach all local government areas in each state with the resources allocated to P4P, it will use an opportunistic approach to identifying potential locations for support driven by the following factors:</p> <ul style="list-style-type: none">• Where promising local peace-building efforts within the Niger Delta region are identified as having		

Name of Project:	Partners for Peace (P4P)
<p>the potential for scaling up for larger impact and broader benefit.</p> <ul style="list-style-type: none"> • Where PIND has other projects and activities within its economic development, capacity building or analysis & advocacy programs. • Where PIND's donor partners have programs or a strategic focus. • Regardless of where the P4P program activities are initially located, membership to the P4P network will be open to individuals, organizations and businesses throughout the region working to address region-wide conflict issues. 	
Beneficiaries:	
Communities, peace building organizations, peace activists.	
Donors and Contributions	
NDPI	\$6,000,000
PIND (In-kind support from EDC: office space and media production hub support)	\$2,000,000
International aid organizations and Corporate donor partners	\$6,000,000
Small Grant Awardees	Matching Contributions in In-kind \$200,000
Total Project Fund	\$14,200,000 (estimate)
Lead Project Implementer	Fund for Peace
Other Implementing Partners	Local Civil Society Organizations in the Niger Delta
Progress to Date	
<ul style="list-style-type: none"> • Stakeholder input was collected by local organizations in 5 states across the Niger Delta using Key Informant Interviews (KIIs) and Focus Group Discussions (FGDs). • Raw data was systematically analyzed during an Analysis Workshop with donor partners to identify how conflict has impacted livelihoods in the Niger Delta which will help shape the P4P implementation plan. • To begin the implementation phase of the P4P program, PIND selected an International Coordinating Partner for the project by completing a competitive process whereby proposals were solicited from three international peacebuilding organizations with experience in the Niger Delta and were ranked accordingly by a selection panel of officers from PIND and NDPI. Fund for Peace, a Washington, DC – based NGO, was ultimately selected to serve as the project's International Coordinating Partner. • The International Coordinating Partner from the Fund for Peace conducted a preliminary visit to Nigeria to participate in the P4P Analysis Workshop and to begin work on the P4P implementation plan. 	

Name of Project:	Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS 2)
Project Description and Objectives	
<p>MARKETS 2 is the successor to MARKETS project, a USAID/Nigeria activity that proved successful in building productive commercially sustainable agricultural commodity value chains. MARKETS 2 will deepen and extend the MARKETS model with the aim to improve the performance of Nigerian poor rural farmers or smallholders, their incomes and nutrition through proven private sector demand driven market interventions thereby attaining food security and reducing poverty. A Bridge to</p>	

Name of Project:	Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS 2)	
MARKETS 2 activity, focusing on constraints in the agricultural value chain, is on-going to allow for a smooth transition between the two projects and ensure continued provision of services to beneficiaries. Specifically, the objectives of MARKETS 2 are to:		
<ul style="list-style-type: none">• Build on the success of its predecessor MARKETS project in addressing constraints along the agricultural commodity value chain• Work with farmers to increase production and the quality of produce through improved post-harvest handling• Provide linkages between farmers and agro-processors• Provide incentives to adopt improved technology along the value chain and produce value-added products• Identify new markets to catalyze demand for increased farm production		
Project Start up Date:	January 2012	
Project Completion Date:	December 2017	
Geographic Scope		
Project headquarters will be located at Abuja, FCT while project activities will be carried out in USAID/Nigeria focus states of Bauchi and Sokoto, one or two states in the Niger Delta and additional states to reach a maximum of ten. NDPI/PIND's funds along with USAID/Nigeria's matching funds will be applied to the Niger Delta portion of the project. The possibility exists to include additional states if the value chains in those states are potentially viable and the state governments are willing to provide the required extension services needed to adequately support the development of the value chains.		
Donors and Contributions		
USAID	\$52.5 million	
NDPI	\$12.5 million (\$8 million in funding support, \$4.5 million in-kind support from the EDC)	
Total Project Fund	\$65 million	
Lead Project Implementer	Chemonics	
Other Implementing Partners	Local PIND Partners currently involved in value chain activities	
Progress to Date		
<ul style="list-style-type: none">• Strategic partnership between PIND and USAID/Nigeria mission signed in February 2011.• Request for Proposals (RFP) SOL-620-11-000001 issued on August 3, 2011 by USAID/Nigeria mission inviting interested service providers to bid for project implementation.• Announced on April 3rd 2012 that Chemonics was selected as MARKETS 2 lead project implementer.		

Name of Project:	Models of Development and Experiential Learning (MODEL)
Project Description and Objectives	
The MODEL project aims at promoting research that provides analysis, understanding, awareness, and advocacy regarding economic, institutional, and peace-building constraints in economic development, peace building, capacity building and advocacy programs in the Niger Delta. It also seeks to establish a network of institutions and individuals engaged in relevant studies to foster the exchange of learning and	

Name of Project:	Models of Development and Experiential Learning (MODEL)
broaden the scope of analysis with a long term view of increasing equitable pro-poor economic growth, income and employment generation in the Niger Delta.	
Objectives <ol style="list-style-type: none"> 1. To identify, understand, document and share development models that addresses a broad range of development constraints (pro-poor market development, service delivery and conflict resolution mechanism) through the application of experiential learning approach. 2. To inform development practitioners and current practices in socio-economic development programs/projects and interventions about various models that could be adopted within a defined context. 3. To strengthen PIND's advocacy program component. 4. To develop a database and a compendium of development models that can be replicated and scaled up by other development organizations, donors and corporate social responsibility initiative promoters 5. To promote the practice of knowledge management, experiential learning and operations research in all development programs/projects 	
Project start up date:	January 2012
Project Completion date:	December 2012
Geographic Scope	
Nine Niger Delta states	
Donors and Contributions	
NDPI	\$400,000
Estimated Total Project Fund	\$400,000
Lead Project Implementer	The Brookings Institute, WDC, USA
Progress to Date	
<ul style="list-style-type: none"> • The concept frame for the project developed and presented to NDPI Board of Directors for funding approval at the October 6th 2011 meeting. Subsequently, project implementation approval obtained from PIND Board of Trustees • The initial approved concept frame has been revised and a close out phase has been included. • Developed a NDPI - Brookings Institution – NISER partnership proposal for discussion and negotiation with the Brookings Institution. 	

Name of Project:	2012 Youth Advocacy Calendar and Campaign
Project Description and Objectives	
In partnership with the International Youth Foundation, the 2012 Youth Advocacy campaign calendar showcases images and stories of youth groups engaged in positive socio-economic activities in the Niger Delta. The products are intended to highlight the many Niger Delta youth who are contributing positively to their communities and region, both socially and economically.	
Objectives <ol style="list-style-type: none"> 1. Contribute to reducing negative public perception of youths by focusing their attention on the positive role they can play in the Niger Delta Region 2. Inform and influence policy and decision makers in the Delta region in designing, supporting and/or leveraging on programs or initiatives that creates better opportunities for youths 	

Name of Project:	2012 Youth Advocacy Calendar and Campaign	
<div>3. Identify and celebrate youths and youth groups that are impacting positively in their communities as agents of change for other youths</div> <div>4. Identify and showcase positive images of young men and women</div> <div>5. Contribute to changing the negative mindset, attitude and behavior of youths in the Niger Delta</div>		
Project start up date:	September 2011	
Project Completion date:	December 2012	
Geographic Scope		
Youth stories were sourced from six Niger Delta states. Distribution will cover the 9 Niger Delta states, Nigeria and the International development community.		
Donors and Contributions		
NDPI	\$11,333.33	
PIND	\$116,036.67	
IYF	\$20,000	
Total Project Fund	\$147,370	
Lead Project Implementer	PIND	
Progress to Date		
<div><div></div><div>Developed concept paper, budget and execution plan for the project and shared with IYF.</div></div> <div><div></div><div>Developed Terms of Reference for supporting implementing partners.</div></div> <div><div></div><div>Communication materials, including calendars and videos, have been distributed to target audiences.</div></div>		



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