



2012

Quarterly Report: April - June



Foundation for  
Partnership Initiatives in  
the Niger Delta

## Acronyms

<b>ADVANCE</b>	Advocacy, Awareness and Civic Empowerment
<b>ATED</b>	Appropriate Technology Enabled Development
<b>AT</b>	Appropriate Technology
<b>AQVC</b>	Aquaculture Value Chain
<b>CAPABLE</b>	Capacity Building for Local Empowerment
<b>CEFE</b>	Competency-based training through the Formation of Enterprises
<b>CSO</b>	Civil Society Organization
<b>CVC</b>	Cassava Value Chain
<b>DAI</b>	Development Alternatives Inc.
<b>DFID</b>	UK Department for International Development
<b>EDC</b>	Economic Development Center
<b>EWB</b>	Engineers Without Borders
<b>GFA</b>	Grants, Finance and Administration
<b>GIZ</b>	German International Cooperation
<b>GMOU</b>	Global Memorandum of Understanding
<b>KII</b>	Key Informant Interview
<b>LCBP</b>	Local Capacity Building Project
<b>LGA</b>	Local Government Area
<b>LGC</b>	Local Government Council
<b>MoNDA</b>	Ministry of Niger Delta Affairs
<b>SME</b>	Small and Medium Enterprises
<b>NACETEM</b>	National Centre for Technology Management
<b>NDDC</b>	Niger Delta Development Commission
<b>NDPI</b>	Niger Delta Partnership Initiative
<b>NGO</b>	Non Governmental Organization
<b>P4P</b>	Partners for Peace
<b>PMC</b>	Project Management Committee
<b>PSD</b>	Private Sector Development
<b>RDC</b>	Regional Development Councils
<b>RSSDA</b>	Rivers State Sustainable Development Agency
<b>SRGP</b>	Small Research Grant Program
<b>TAG</b>	Technical Assistance Grant
<b>TOR</b>	Terms of Reference
<b>USAID</b>	United States Agency for International Development
<b>VCA</b>	Value Chain Analysis
<b>VC</b>	Value Chain
<b>WASH</b>	Water, Sanitation, and Hygiene
<b>WASRAG</b>	Water and Sanitation Rotarian Action Group

## Executive Summary

The Foundation for Partnership Initiatives in the Niger Delta (PIND) achieved the following significant milestones during the quarter of April – June 2012:

- ✓ PIND's Economic Development Center (EDC) was officially commissioned in May 2012.
- ✓ In partnership with the Crown Agents Foundation, PIND's Capacity Building for Local Empowerment (CAPABLE) project completed its first training course with 20 participants.
- ✓ PIND's Media Production Hub began operating out of the EDC with five, full-time local staff.
- ✓ PIND signed an MOU with the DFID-funded Enhancing Nigerian Advocacy for a Better Business Environment (ENABLE) project to build and strengthen the advocacy and organizational capacity of regional Business Management Organizations (BMOs).
- ✓ One of PIND's Small Research Grants Program grantees, Aries Concept Nigeria Limited, completed and presented its research on the analysis of traditional gender norms and their impact on socioeconomic development in Akwa Ibom, Bayelsa, and Ondo states.
- ✓ An official Partners for Peace (P4P) Facebook page was established to enable a network of individuals and organizations committed to promoting a more peaceful Niger Delta to remain connected.
- ✓ PIND's Deputy Project Director participated at the Nigeria Agriculture Investment Forum in Washington, DC to present PIND's investment strategy in the Niger Delta based on value chain analysis and a market development approach.

Cover Page Photo: PIND's Economic Development Center, commissioned in May 2012, will serve as a coordinating hub for development activity throughout the Niger Delta region.



An array of guests from the development, government, and private sectors attended the EDC's official commissioning ceremony on May 9<sup>th</sup>, 2012.



In partnership with the Crown Agents Foundation, PIND officially launched the first session of its CAPABLE training course in June. The project seeks to improve the skills of CBOs across the region.



Members of the Deghele Fishing Association receive a Technical Assistance Grant (TAG) to improve their association's ability to catch fish which they rely upon for their livelihoods.

## Economic Development

The economic development program aims to promote opportunities for pro-poor market development and employment generation.

### Economic Development Center, Warri

The doors of PIND's Economic Development Center (EDC) were officially opened during a commissioning ceremony held on May 9<sup>th</sup>, 2012. State and local government officials, as well as members from the private sector, civil society organizations, and development agencies attended the landmark event. The EDC will be a cornerstone of PIND's Economic Development Program by serving as the coordinating hub for development activity within the Niger Delta, helping to develop strategic partnerships and deploy projects that build local partner capacity.

### Aquaculture Value Chain Analysis

PIND made significant progress throughout the Q2 within the aquaculture value chain by identifying opportunities for pilot project interventions to increase productivity, efficiency, and growth of the aquaculture sector. Field data was collected by surveying a random sampling of fish farmers to better understand the practices and economics of fish farming operations in Uvwie LGA. Further analyses on fish farmers' practices and their impact on productivity are currently ongoing. PIND's Aquaculture Value Chain (AQVC) team also conducted a site visit to the already implemented USAID MARKETS project sites to identify potential implementing partners for PIND's pilot project aquaculture activities which include the holding of a stakeholders' workshop, establishing aquaculture demonstration ponds to showcase fish farming best practices, and instituting means to improve fish farmers' access to finance.

### Nigeria Agricultural Enterprise Curriculum (NAEC) Training

In collaboration with members from USAID's MARKETS II project, fish farmer associations, and development specialists, PIND held a Nigeria Agricultural Enterprise Curriculum (NAEC) training at the EDC to teach small holder fish farmers business skills based on a teaching curriculum originally developed for a variety of agricultural commodities for the MARKETS project. During the workshop, participants and NAEC trainers worked together to draft a revised curriculum based on the aquaculture value chain. This new draft material was then forwarded to Making Cents International, the US-based curriculum developer. Finalization of the new curriculum is expected in July.

### Cassava Value Chain Analysis

In April 2012, PIND completed a scoping study for the Cassava Value Chain (CVC) pilot intervention project. The CVC team engaged various actors in the cassava market and conducted site visits with stakeholders to gather essential data throughout the value chain. The study concluded in May and was followed by a presentation to PIND staff to decide on the strategic framework for CVC interventions. The identification and selection of these market-based solutions to address the systemic constraints found within the cassava sector are currently underway.

### Palm Oil Value Chain Analysis

A scoping study for the palm oil value chain also commenced in the Q2 as a work plan, budget and methodology were developed to prepare for field investigations. In June, the scoping study team analyzed aspects of the palm oil sector throughout the value chain and examined various end market users. The data from this research was compiled to better understand the Nigerian palm oil market. Using this information, clusters of millers were then mapped that could be used as targets for pilot project interventions. The potential environmental impacts and issues of pilot project interventions in the palm oil sector were also examined during the scoping study. A proposed mitigation strategy was produced for each potential impact to ensure any

intervention selected would be environmentally conscious and sustainable.

### Appropriate Technology Enabled Development (ATED) Program

In the Q2, ATED’s Water and Sanitation program team met with key stakeholders in various communities to form Water, Sanitation, and Hygiene (WASH) committees. Two Appropriate Technology (AT) options currently under review for possible implementation are biosand filters and Ecosan toilets. Following the completion of the Chorkor oven economic assessment report in the Q2, site visits were conducted to four communities to continue planning for the implementation of the oven technologies to improve efficiency during the fish smoking process.

### Production Hub

Housed within the EDC is PIND’s Media Production Hub, a video and audio production facility that is enabling PIND to better communicate, advocate, and tell its story. Throughout the Q2, five new full time Production Hub staff members received ongoing mentoring and training to improve their film production skills and techniques. The team has been in the pre-production phases of producing film for use during PIND’s value chain analysis training. The film will provide an in depth look at value chain analysis and how it can be applied to advance sustainable economic growth.

### NDLink: Linking Development Actors

In collaboration with Devex, PIND is progressing on developing the online portal “NDLink” that will be a one-stop-shop for Niger Delta development information as well as details of development projects and organizations. Preliminary market research is being planned to understand how NDLink can best meet the needs of the development community. Following analysis of the research findings, the design and implementation phase of the web-based portal will begin.



Pictured above are one of the consultations PIND’s Economic Development team conducted as part of the cassava value chain scoping study.



Joseph Edafe, Secretary of the UUFFA (first from the left) at the NAEC training as part of the institutional capacity building for the association.



Members of the Media Production Hub team preparing to shoot footage at a fish farm as part of the value chain films that will promote understanding of the Niger Delta’s aquaculture value chain.

## Capacity Building

The focus of the capacity building program is to build the service delivery and engagement capacity of government, civil society and communities.

### Capacity Building of the United Ufuoma Fish Farmers' Association (UUFFA)

A key actor in PIND's aquaculture pilot project is the United Ufuoma Fish Farmers' Association (UUFFA), a Business Membership Organization (BMO) located in Delta state. A key recommendation that was concluded following a capacity assessment facilitated by PIND in 2011 was the need for UUFFA to have a strategic sustainability plan to guide the association in prioritizing its programs and activities to better serve the needs of its members. PIND commenced the process for developing the plan in the Q2 by facilitating a 3-day planning workshop in April and a series of subsequent validation activities.

### Enhancing Nigerian Advocacy for a Better Business Environment (ENABLE) Project

In May, PIND signed an MOU with the DFID-Funded Enhancing Nigerian Advocacy for a Better Business Environment (ENABLE) project to build the advocacy and governance capacity of PIND value chain BMO partners in the Niger Delta including the UUFFA. Following the MOU signing, a consultant from ENABLE completed consultations with UUFFA's management, board, and members to collect additional information that will guide the design of the ENABLE intervention.

### Capacity Building for Local Empowerment (CAPABLE) Project

In partnership with the Crown Agents (CA) Foundation, the Capacity Building for Local Empowerment (CAPABLE) training course commenced during the second quarter. The CAPABLE project seeks to advance the capacity of local Civil Society Organizations (CSOs) by equipping

their officers with skills to improve their organizations' ability in achieving their development objectives and mandates, in turn making their organizations' contributions more impactful for the region's development. Under the CAPABLE project, 60 senior program and finance staff from 30 CSOs will take a three-module course covering grant application development, computer skills for a business environment, budget development, and financial management in three one-week sessions. The first five day workshop exposed participants to a variety of grant development and project planning topics such as understanding donor guidelines and expectations, stakeholder and risk analysis, proposal development, and project development, implementation, management, and monitoring.

Following the CAPABLE training, one participant from Development Initiative Community, Racheal Misan, revised and resubmitted a previously rejected project proposal using the skills she learned during the training. The proposal was approved, to which Misan credits the tools and techniques taught during the course for enabling her to make the necessary revisions. *"After the training, I resent the same proposal again, this time adding the logical framework and I made sure to do things sequentially – the way we were taught."* –Rachael Misan

### Leadership, Empowerment, and Advocacy Development (LEAD) Project

PIND continued revising the LEAD project strategy as a result of a March needs assessment to ensure the necessary transparent, democratic governance structures are in place prior to state selection for

project implementation. Going forward, objective criteria will be developed to select the Niger Delta state most feasible for the LEAD project.

### **Advocacy, Awareness, and Civic Empowerment (ADVANCE) Program**

During the quarter, the USAID, PIND, and PACT ADVANCE capacity building program successfully improved access of rural community members in Akwa Ibom state to the World Bank initiated Fadama grant. Eyulor Farmers Community Association (EFCA), one of the groups organized through ADVANCE support, received the first tranche of N4.4 million from the N20 million grant awarded to the association. Effiong Etim Otu a member of Nka Ima Progressive Farmers, a fish farmers' group under the EFCA, said the money received will help build their association's capital base. Andy Jackson, a member of the Nka Uwam Group comprised of cassava farmers, said the Fadama grant will enable the group of 25 members to expand into piggery to support their livelihoods.



The first session of PIND's CAPABLE training focused on grant application and development with 20 participants from 10 CSOs representing five Niger Delta states.



Members of the UUFFA following the April strategic planning workshop that focused on building their internal capacity and developing a sustainability plan to guide their association's activities.



PIND Project Director Dennis Flemming and Mr. Bayo Akindeinde, ENABLE's Programme Manager, sign an MOU to partner on building the capacity of local organizations throughout the Niger Delta.

## Analysis and Advocacy

The goal of the analysis and advocacy program is to improve understanding of systemic constraints to growth in the Niger Delta region.

### Youth Advocacy Campaign (YOUTH)

In 2011, PIND and its partners looked for inspiring examples of youth groups taking the initiative to generate their livelihoods in a peaceable manner. Five youth groups, identified from various parts of the region, were highlighted in PIND's 2012 calendar as part of the organization's Youth Advocacy Campaign. To support these youth – led initiatives PIND provided Technical Assistance Grants (TAGs) to each group, with the last being presented in the Q2 2012 to the Deghele Fishing Association. One of the previously awarded organizations, the Umuokanne Youth group, acquires and uses motorcycles as means for income generation through their commercial transportation service. During a Q2 evaluation, it was noted that the revenue generated from PIND's TAG award had helped expand their business and further improve the association's cash flow.

### 2012 Niger Delta Development Forum

To generate analysis, understanding, awareness, and advocacy on socioeconomic issues and opportunities in the Niger Delta, PIND is convening a mid-November development forum in Port Harcourt to foster new ways of thinking about generating economic growth through partnerships in the Niger Delta. Through the forum, PIND seeks to create opportunities for a wide range of stakeholders in development, Government, private sector, and civil society to collaborate and learn together on how best to address systemic constraints to increasing income and employment generation in the Niger Delta. Throughout the Q2, progress was made in developing and finalizing plans for the forum's agenda.

## Small Research Grant Program

PIND's small research grants program was established to analyze key development needs and issues in the Niger Delta. Under the program, in 2011, grants of \$25,000 each were provided to two local organizations, NACETEM and Aries Concept Nigeria Limited. The grants supported the organizations' research on "Technical skills mapping for socioeconomic development in the Niger Delta" and the "Identification and analysis of traditional gender norms and their impacts on generating equitable socioeconomic development in Akwa Ibom, Bayelsa and Ondo states." In the Q2, a second tranche of funding was granted to NACETEM to enable the organization to complete the data collection and analysis. Having already completed its study, Aries Concept Nigeria Limited presented their findings to PIND staff in June.

### Aries Concept Nigeria Limited

*"Identification and analysis of traditional gender norms and their impacts on generating equitable socio-economic development in Akwa Ibom, Bayelsa and Ondo states"*

#### Purpose

As one of PIND's Small Research Grant recipients, Aries Concept Nigeria Limited conducted its study within the Niger Delta on identifying:

- Traditional gender norms in the Niger Delta and categorizing them based on commonalities and differences in the selected study locations.
- Socio-economic activities that are traditionally defined and ascribed for men and women.
- Potential socio-economic and income generating activities that traditional norms inhibit the participation of men and women.
- Gender norms and how they impact equitable socio-economic development.

#### Methodology

A random sampling method was used to select respondents and study locations across the three

states and nine communities where the research was conducted. A combination of focus group discussions, key informant interviews, and community analysis sessions were used to elicit and collect relevant data.

### Findings

In relation to the research questions developed, some of the following preliminary findings from the study are listed below:

- Women struggle for equal opportunities in regards to accessing finance and decent employment.
- Access over land particularly in cultures where land inheritance rights are deeply rooted in patrilineal ethnic groups discriminate against women. This traditional norm hinders women from achieving their full economic potential.
- Fear of insecurity, loss of leadership, and stigmatization among peers and friends are possible reasons why some men are aggressive toward their wives, particularly if the women are more financially successful than them.
- There is limited opportunity for women to influence decisions that may affect the allocation of financial resources which constrains women economically.

*“If any woman is vocal at a meeting, she will be warned serious and reported to her husband. Women do not respond to town hall meetings. They will always say that whatever their husbands say is final or that their husbands should speak for them.” – Community Gender Specialist*



As part of their data collection, Aries Concept Nigeria Limited discussed with women from Ikot Akwa Ebom community in Akwa Ibom state the role of gender and how it impacts those living in the Niger Delta.



Discussion with men in Ntak Inyang community in Akwa Ibom state as part of the male Community Analysis session.



Aries Concept Nigeria Limited sharing their research with members of PIND. Analysis produced by the study will be used to continue mainstreaming gender issues into the design and implementation of PIND projects.

## Peace Building

The objective of the peace building program is to strengthen conflict resolution mechanisms for enabling integrated peace and economic development.

### Partners for Peace (P4P)

The Partners for Peace (P4P) project is designed to identify, establish, and build a network of organizations and individuals committed to promoting peace and reducing conflict in the Niger Delta. PIND seeks to support these efforts through the P4P program by identifying networks used for peace building within the region and then supporting those efforts to flourish and grow.

### Voices

The voices component of P4P seeks to broadcast and exemplify the individuals in the Niger Delta that engage in constructive, peaceable livelihoods. In the Q2, significant progress was made in developing P4P's social marketing plan that will enable the perspectives and stories of community members to be heard, particularly as they relate to the effect of conflict on livelihoods.

- **Film Series:** In collaboration with the Production Hub team, a concept paper was developed for a short film series showcasing conflict within the region and how it impacts the lives of community members. The films will be used in public screenings and focus groups to promote public dialogue about the drivers of conflict and peace building efforts within the region. Women will be of particular focus in the films, highlighting their role in the peace building process, as well as raising awareness of the impact violence has on women. Implementation for the fieldwork phase of the project is underway. Filming is currently scheduled for August.
- **Website:** P4P is building a highly interactive website where individuals across all the key stakeholder groups in the Niger Delta can exchange information and collaborate on peace building initiatives. The website will provide a

virtual forum for individuals and organizations to meet, exchange information, and organize their peace building efforts. There is also work being done on a web-map that will present data on conflict drivers and incidents of violence spatial-temporally which will be embedded in the website. Data from all relevant Conflict Early Warning Early Response (CEWER) projects is being compiled which will be uploaded to the map.

### Network

The Network component of P4P is about establishing a network of stakeholders from civil society, community based organizations, the private sector, and general public to promote peaceable livelihoods in the Niger Delta. This network can help spur the development of wider regional peace efforts and help PIND identify potential communities that would benefit from other PIND programs and activities.

- **Facebook:** A key accomplishment during Q2 was the establishment of an official P4P Facebook page that will enable a network of individuals and organizations committed to promoting a more peaceful Niger Delta to be connected. For more information and to join the P4P Facebook network please visit [www.facebook.com /partners4peace](http://www.facebook.com/partners4peace).
- **Logo:** Also in the Q2, a distinctive and thematically appropriate P4P logo was designed in line with the program's mission of promoting peaceable livelihoods and cooperation in peace building. To depict these characteristics, the logo contains the image of a canoe which is symbolic of the Niger Delta riverine communities. The logo has three passengers, one for each of the three components of the project. The color green represents ecology, growth, and openness. Following the logo's creation, an informal survey was conducted on the P4P facebook page to gauge its effectiveness.

### Action

The action component of P4P is meant to leverage the network of self-identified promoters of peace through small grants, training, and facilitation. In

the Q2, preparations were made to develop a plan for the small grants program that will award funding through a competitive process to local organizations to grow their peace building efforts.

### Mainstreaming Peace Building

PIND seeks to mainstream peace building into all programs and activities to ensure potential areas of conflict are assessed throughout project design and implementation. In the Q2, key conflict issues were identified and assessed within the aquaculture value chain project to promote smoother interaction among market actors. Key conflict issues were also examined in the cassava scoping study and ATED concept papers.

PIND's peace building program is providing conflict analysis, conflict resolution training, and peace-oriented social marketing programming to manage conflict in vulnerable communities. This approach fosters stability which in turn will create an enabling environment for market-led development across the Niger Delta region.



The new Partners for Peace (P4P) logo symbolizes the Niger Delta riverine communities and has three canoeing passengers to represent P4P's three project components.



The P4P Facebook page will play an important role in the program's communication strategy by engaging P4P network participants, promoting P4P activities and themes, and expanding the P4P network.



The findings and recommendations made from the P4P Analysis workshop continue to guide the program's strategy and portfolio of activities.

## Stakeholder Engagement

### Economic Development

During the Q2, PIND's Project Director Dennis Flemming presented at a roundtable discussion on Public-Private Partnerships hosted by the Millennium Challenge Corporation and Initiative for Global Development in Washington, D.C. on April 26th 2012. He presented PIND as an innovative approach for development by using multi-stakeholder partnerships as means to increasing economic growth in the Niger Delta.

PIND's Deputy Project Director, Sam Daibo, spoke on a panel at the Nigeria Agriculture Investment Forum in Washington, DC on April 10th presenting PIND's investment strategy in the Niger Delta based on value chain analysis and a market development approach.



PIND's Deputy Project Director Sam Daibo speaking at the Nigeria Agriculture Investment Forum. Joining Mr. Daibo on the panel was Governor Rotimi Amaechi of Rivers State and Governor Patrick Ibrahim Yakowa of Kaduna State.

PIND Management also actively engaged with the Rivers State Sustainable Development Agency (RSSDA) during Q2 to explore partnership opportunities with the Rivers State government in Port Harcourt and others areas of the state.

### Capacity Building

PIND's Capacity Building Officer attended a two-day Stakeholders' Review Meeting (SRM) of the Advocacy, Awareness, and Civic Empowerment

(ADVANCE) program organized by Pact, the implementing partner for ADVANCE. The meeting was an annual forum for learning and sharing lessons on achievements, challenges and opportunities in the implementation of the ADVANCE program. Technical sessions at the SRM deliberated upon the theory of change; coalitions and partnerships; media and communication; key outstanding issues/questions; and working with donors. All five PIND ADVANCE partners participated at the SRM held in Abuja.

### Analysis and Advocacy

In May, PIND's Analysis and Advocacy program officer attended a Niger Delta Roundtable discussion convened by the Federal Government of Nigeria's Niger Delta Amnesty Program on "Partnering towards Economic Reintegration and Community Healing." The Special Adviser to the President on Niger Delta Affairs assembled the meeting to create a strategic framework for supporting the reintegration of ex-militants who took part in the Amnesty reintegration back into society program. Following the workshop, PIND was asked by the Amnesty Program office to support the strategic framework's creation by providing technical expertise in the following areas:

- Community Health – developing and implementing a community based reintegration program; and
- Post Amnesty Employment Creation

### Peace Building

In May, PIND co-sponsored the New Media and Governance Conference: Tools and Trends at the Musa Yar'Adua Center, Abuja. A number of individuals in the P4P network were invited to attend. As a result of the conference these individuals increased their use of social media for advocacy and peace building. The conference also helped to reinforce the significance of building capacity among Niger Delta civil society in the use of social media as an important tool that can be used to amplify the voices of positive actors in the region.

## Staff Profiles: New Additions to the PIND Team

### Precious Chidi Agbunno

Precious is the Market Development Officer in charge of Business Linkages/Local Community Content Development at PIND's Economic Development Center. He holds a Bachelor of Science degree in Accountancy from the University of Nigeria and a Masters Distinction in International Finance and Economic Policy from the University of Glasgow, Scotland.

### Linda Yemi Ajagbawa

Linda Omire (Nee Ajagbawa) is a 2009 graduate of the University of Port Harcourt, Rivers State with a first degree in Sociology. Following graduation, Linda completed her National Youth Service Corps programme from 2010 – 2011 in the office of then First Lady of Ogun State Yeye Olufunke. Prior to joining PIND, Linda had an array of experiences working in the administrative field.

### Emmanuel Braimoh

Emmanuel has worked in various sound production areas and is also skilled in the maintenance of computers and electronic equipment. Before joining PIND as the Media Production Hub's Sound Recorder and Technician, Emmanuel worked in several international organizations and NGOs as a researcher, script editor, producer, assistant producer, director and sound engineer.

### James Elekwachi

As current Deputy Manager of PIND's Economic Development Center, James holds an MSc in International Development (Development Finance) from the University of Manchester. Before joining PIND, James worked as Programme Manager of the DFID Growth & Employment in the States (GEMS1) project and as a Catalytic Intervention Manager at the DFID PrOpCom project.



Precious Chidi Agbunno  
Market Development Officer



Linda Yemi Ajagbawa  
EDC Front Desk Officer



Emmanuel Braimoh  
Sound Recorder and Technician



James Elekwachi  
EDC Deputy Manager

### **Abdulghaniyyu Garba**

Before joining PIND, Abdul earned a B.sc in Accounting from Usmanu Danfodiyo University, Sokoto, a National Diploma in Accountancy from Abdu Gusau Polytechnic in Zamfara state, and completed his examination with the Institute of Chartered Accountants of Nigeria. Abdul previously worked at the Baltic Air & Maritime Congo Services Ltd. as a Revenue officer and Account officer. He also took part in the Millennium Development Goals Advocacy Program and NYSC Anti-HIV/AIDS Sensitization Campaign Program as a service volunteer.



Abdulghaniyyu Garba  
Bookkeeper

### **Maureen Ifeoma Ikoko**

With experience from The Film & Broadcast academy, Maureen joins PIND Media Production Hub as a videographer. She holds a Diploma in Religion from the University of Nigeria Nsukka and is currently in progress of obtaining her BSc in peace studies and conflict resolution from the National Open University of Nigeria.



Maureen Ifeoma Ikoko  
Camera Operator

### **Charles Iyangbe**

Before joining PIND as an Agriculture Value Chain Specialist, Charles spent more than 12 years of his career in agribusiness. During that time, Charles successfully implemented several projects on wealth and livelihood creation, entrepreneurship and agro-enterprise development with an emphasis in market development. He served as a Business Advisor and Agro-enterprise Specialist with Enterprise for Development International (EfDI) Lagos.



Charles Iyangbe  
Agriculture Value Chain Specialist

### **Emmanuel Toochukwu Nwala**

With an interest in Project Management and development work, Emmanuel Toochukwu Nwala comes to PIND as the EDC's Media Production Hub Coordinator. He holds a Bachelor degree in Engineering from the Federal University of Technology, Owerri. He also holds a Diploma Certificate in Project Management, ALISON Education Center, Ireland.



Emmanuel Toochukwu Nwala  
Production Coordinator

### **Odjeni Oteheri**

Before becoming the EDC's Media Production Hub producer, Odjeni worked on media projects with Girl Hub Nigeria and Bridge to Markets2 as well as in the development sector as a volunteer counselor with Africare Nigeria focusing on HIV/AIDS and tuberculosis. Odjeni is a graduate of Biochemistry from the University of Port Harcourt.

### **Bright Oseruowhoemu Peter**

Currently the IT system administrator for PIND's EDC, Bright is a BSC holder in Electronics/Computer Engineering with over 15 years of experience in the Information Technology industry. Bright also has a variety of other certifications in Information and Communication Technology.

### **Misan Edema-Sillo**

As one of PIND's Market Development Officers, Misan has experience in marketing and business development in the banking and financial services industry in various positions of increasing responsibility. He has also been involved in community development initiatives working with various nonprofit organizations. Misan holds a second class upper degree in philosophy and a Masters of Business Administration from the University of Benin.

### **Matthew Smart**

As a previous student of the University of Abuja with a BSc in physics, Matthew comes to PIND after being involved in the production of various development documentaries such as "Better Schools, Better Nigeria." Matthew has experience in editing, cinematography, sound recording, production management, stagecraft and stage management.



Odjeni Oteheri  
Producer



Bright Oseruowhoemu Peter  
IT Administrator



Misan Edema-Sillo  
Market Development Officer



Matthew Smart  
Editor

## PIND's EDC: A Center of Excellence for Development Research and Coordination in the Niger Delta

On the morning of May 9th 2012, nearly 300 individuals from the public, private, civil society, and development sectors converged in Warri, Delta state to mark a special event – the debut of PIND's Economic Development Center (EDC), the first of its kind in the Niger Delta. The day marked the birth of PIND's vision for an EDC where sustainable market development approaches can be used to create a more peaceful and prosperous region by improving the livelihoods and job opportunities for the over 70% of Niger Delta people currently living in poverty.

### The Start of the EDC Vision

Driven by the philosophy that working in collaborative, multi-stakeholder partnerships can untangle the chronic challenges in the Niger Delta, PIND has actively sought and engaged with a broad range of local, national and international partners from its inception.

“The more we engaged with other donors and corporations, the more it became apparent that there is a dearth of effective development planning and implementation capacity within

the Niger Delta, especially in using market driven approaches,” recounted Sam Ogbemi Daibo, PIND Deputy Project Director, adding that “Because of the generally risky operating conditions in the Niger Delta, most donors have been, and remain, largely absent.”

This reality has resulted in most donors implementing development programs from a distance using local implementing partners with limited capacity in driving sustainable economic growth. “Despite this deficiency, we observed there was a strong interest and demand for the missing services as potential funders want to take advantage of the improved environment in the region emanating from the amnesty program,” said Sam Daibo. PIND resolved to fill those gaps by constructing a physical and intellectual hub for social and economic development in the Niger Delta.

### The EDC as a Physical Hub

The Economic Development Center is a nonprofit center comprised of offices, meeting rooms, and a conference center. The large conference room provides an ideal venue for forums, dialogues, multi-media and advocacy events. The facility also serves as an operational base for PIND and its partners. Specifically, the EDC houses the PIND staff in the Niger Delta and provides work space for the personnel of partners collaborating with PIND to undertake development programs in the Niger Delta.

In addition, a fully equipped media production hub facility is located in the EDC where films to support and promote development efforts in the Niger Delta are currently being produced.



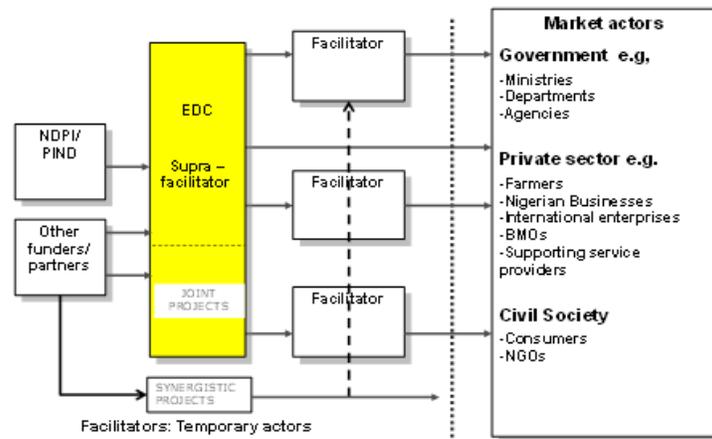
Guests gather during the EDC's official commissioning ceremony.

### The EDC as an Intellectual Hub

“As an intellectual hub, the EDC aims to fill the research gap needed for effective development planning and implementation of projects in the Niger Delta” explained Dr. Dara Akala, EDC Manager. “The EDC is envisioned to be a Center of Excellence where experts from different organizations, sectors, and projects come together to research, analyze, discover and pilot the best approaches to economic development for the region,” he added. Through the

research and analysis, the EDC staff in collaboration with personnel from partner organizations, will identify priority development opportunities in the Niger Delta, and design, pilot, implement and assess interventions to capitalize on those opportunities. Dr. Akala emphasized that, “Lesson learning is vital to the EDC because it is by reporting and disseminating the learning that development practice in the Niger Delta can be influenced and good solutions replicated.”

EDC Facilitation Approach



### The EDC as a Supra Market Facilitator

The key role of the EDC is to ensure the supply of good facilitators who will operate at the local level and work with other market actors to address market failures and systemic issues. Bill Grant, Economic Development Strategic Adviser from Development Alternatives Inc. supports PIND’s economic development program and has been at the fore-front of the EDC evolution. He explained that, “As a supra facilitator, the EDC will only rarely handle the direct implementation and facilitation function but will rely on local implementing partners to play the role of market facilitators.”

Grant continued by explaining how local partners would play this role, noting that, “The partners will not become market actors themselves but will identify the local actors and market players who should be carrying out the functions, determine why they are not doing so, and seek to incentivize them to take on the functions or tackle the reasons why they are not performing those activities.”

This facilitative approach prioritizes the local market actors to own and drive the development process, motivated by the benefits they perceive from those activities. Grant clarified this point by adding, “The supra facilitator role of the EDC makes it an imperative for it to develop the capacity of local partners across a broad range of technical skills in order for them to be in the front line of driving future market development approaches.”

### The EDC Launch

PIND opened the doors of the Economic Development Center (EDC) on May 9th, 2012, marking the beginning of a new chapter for PIND as it expands out of the design and planning phase, which was conducted primarily from the Abuja office, into the much-anticipated project implementation phase with the EDC serving as the launching point and base of operations.

Speaking at the event, PIND Project Director, Dennis Flemming said, "The biggest of PIND's programs is economic development. This is why the commissioning of the EDC is such an exciting step in focusing on the economic development opportunities that we have been analyzing and developing over the last year and a half."

### **Early Steps toward the EDC Mission**

In the few months since the commissioning, PIND's EDC has made quick progress in its mission of helping to reduce poverty in the Niger Delta by improving incomes and promoting job creation.

The EDC's fulltime staff have already hit the ground running. "The technical staff are development professionals who provide a wealth of experience to drive sound development planning" said Dara Akala, "while the media production staff use their technical capacity to produce film and radio which support and promote PIND's development efforts." Building on the in-depth analyses of the cassava, aquaculture and palm oil value chain sectors, the EDC staff have also commenced further scoping of the sectors in order to develop and pilot programs to support pro-poor growth in the sectors.

In addition, the EDC has already started unfolding as a center that will bring together a diverse range of development actors to collaborate on innovative solutions for tackling the development challenges in the Niger Delta. Maximizing Agricultural Revenue and Key Enterprise in Targeted States (MARKETS II), a USAID/Nigeria funded agriculture project has extended its intervention to the region through a strategic partnership with PIND and uses the EDC as its field base. According to Kayode Faleti, Senior Program Manager and Head of the Southern Regional Office of MARKETS II, "PIND and the EDC have created a good platform for the entrance of the MARKETS II project into the core Niger Delta," adding that, "PIND's EDC has created awareness of MARKETS activities among the stakeholders, and has provided logistical support to the MARKETS II project."

Another early achievement for the EDC was the commencement of the PIND and Crown Agent (CA) Foundation's Capacity Building for Local Empowerment (CAPABLE) project as 20 participants from 10 local civil society organizations participated in the first training on grant application and development in early June. "We were honored to be one of the first partners to use the Center for delivery of a civil society capacity building program, which is still ongoing" said Stuart Ponder, Crown Agent UK's Project Director for CAPABLE, adding that "The facilities are excellent, and the team at the centre provided a friendly and relaxed professional working environment."

### **The EDC Vision of the Future**

The EDC vision has been conceived, launched and is now taking steps toward achieving its long term mission. Dennis Flemming, PIND's Project Director, summarized the vision of the EDC by stating "Through its role and activities, the EDC will continue working towards a future where entire portions of the Niger Delta population break down the barriers restraining them economically to pursue opportunities which will improve their lives."

## Financial Commitments

The \$50 million fund endowed to the Niger Delta Partnership Initiatives (NDPI) is managed by the PIND Foundation. NDPI has committed a total of \$40,840,000 at the end of the just concluded quarter.

Grant No.	Project Name	Program	Grantee	Project Status	NDPI Grant USD\$
1	PIND Operating Grant	All	PIND	In Progress	7,190,000
2	Economic Development Center at Warri (Establishment Phase)	Economic Development	PIND	In Progress	2,000,000
3	Development of Social Sector Investment Action Plan for the Niger Delta	Capacity Building	PIND/UNDP	In Progress	200,000
4	ADVANCE Extension (Small Grants Program)	Capacity Building	USAID	Completed	500,000
5	Appropriate Technology Enabled Development (ATED)	Economic Development	PIND/EWB	In Progress	2,000,000
6	Small Research Grants Program	Analysis & Advocacy	PIND	In Progress	100,000
7	Local Capacity Building Project (LCBP)	Capacity Building	ACCORD	In Progress	50,000
8	Economic Development Center at Warri (Operational Phase)	Economic Development	PIND	In Progress	13,200,000
9	Partners for Peace (P4P)	Peace Building	TBD	In Progress	6,000,000
10	Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS 2)	Economic Development	USAID	Being Developed	8,000,000
11	Models of Development & Experiential Learning (MODEL) Program	Analysis & Advocacy	PIND	In Progress	400,000
12	2012 Youth Advocacy Calendar and Campaign	Analysis & Advocacy	PIND/IYF	In Progress	130,000
13	ADVANCE Extension II (Small Grants Program)	Capacity Building	PIND/USAID	In Progress	300,000
14	Capacity Building for Local Empowerment (CAPABLE)	Capacity Building	PIND/Crown Agents	In Progress	650,000
15	Niger Delta Development Forum 2012	Analysis & Advocacy	PIND	In Progress	120,000
<b>Total NDPI Funds Committed</b>					<b>\$40,840,000</b>

## Project Details

<b>Name of Project:</b>	<b>Economic Development Center, Warri</b>	
<b>Project Description and Objectives</b>		
<p>Conceived as a coordination hub for regional development activity throughout the Niger Delta, PIND's Economic Development Center (EDC) will work with other donors and local implementing partners in a participatory manner to introduce and implement systemic development programs to achieve equitable economic growth within the region. It will be both a driver of programs, through its research and design, and implementer of pilot projects to promote opportunities for pro-poor market development.</p> <p>All EDC activities will be rooted in PIND's overarching goal of developing strategic partnerships and building local partner capacity by promoting focused, integrated and collaborative efforts. The EDC is envisioned as a place for development professionals to gather and collaborate. It will bring together representatives of local, national, and international partners, including multi-lateral donors, corporate and private foundations, bilateral agencies, and non-governmental organizations. The EDC is where PIND will begin the lifecycle of its development projects starting with research and analysis of pilot projects, through design, development, implementation, and finally, active monitoring and evaluation.</p> <p>The EDC will deliver the following core development support services to benefit the Niger Delta region:</p> <ol style="list-style-type: none"> <li>1. Research and analysis regarding economic development topics</li> <li>2. Designing of solutions for systemic constraints to growth within the region's market systems</li> <li>3. Implementation of pilot projects</li> <li>4. Securing funding for the solutions/activities, larger projects through partnerships with Donors</li> <li>5. Capacity building of local implementers</li> <li>6. Monitoring and Evaluation of programs</li> </ol>		
<b>Project Start up Date:</b>	November 2010	
<b>Project Completion Date:</b>	December 2016	
<b>Geographic Scope</b>		
The EDC is located in Warri, Delta State, but will support training and programs for beneficiaries throughout the Niger Delta.		
<b>Donors and Contributions</b>		
GIZ	€200,000 – for training, market research, project development technical assistance	
Additional Donors and Stakeholder Partners	\$10 million – anticipated partnership contributions from such partners USAID, DFID, Crown Agents etc.	
NDPI	\$2 million - capital costs \$13.02 million at an average of \$2million for operating, production hub, pilot intervention costs 2011-2016	
<b>Total Project Fund</b>	\$15.3 million	
<b>Lead Project Implementer</b>	PIND	
<b>Other Implementing Partners</b>	DAI, Rhizome Consulting, NIDPRODEV, MSF, Forward Africa, SHERDO	
<b>Progress to Date</b>		

<b>Name of Project:</b>	<b>Economic Development Center, Warri</b>	
	<ul style="list-style-type: none"> <li>The EDC was officially commissioned during a ceremony on May 9<sup>th</sup>, 2012 with seven full time staff members in administrative and development specialist roles now operating from the center.</li> <li>A number of meetings have been held between PIND and Chemonics both in Abuja and Warri to explore collaboration between MARKETS II and PIND's Economic Development program.</li> </ul>	
<b>Name of Project:</b>	<b>Development of Social Sector Investment Action Plan for the Niger Delta</b>	
<b>Project Description and Objectives</b>		
<p>Sponsor consultants to participate in a multi-donor assessment team coordinated by UNDP focused on developing a multi-donor trust fund for the Niger Delta in collaboration with the Nigerian Ministry for Niger Delta Affairs. The objectives of this design project are to design and formulate a detailed action plan that addresses three pillars of intervention:</p> <ul style="list-style-type: none"> <li>Infrastructure/public sector investment plan</li> <li>Social sector investment plan</li> <li>Institutional development and capacity building framework for the program</li> </ul>		
<b>Project Start up Date:</b>	March 2011	
<b>Project Completion Date:</b>	December 2012	
<b>Geographic Scope</b>		
Project will be based in Abuja, but involve data collection and stakeholder engagement throughout the entire Niger Delta region.		
<b>Donors and Contributions</b>		
United Nations Development Program (UNDP)/European Commission/World Bank/Ministry of Niger Delta Affairs	\$600,000	
NDPI	\$200,000	
<b>Estimated Total Project Fund</b>	<b>\$800,000</b>	
<b>Lead Project Implementer</b>	UNDP	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>Pre-briefing completed by Coffey International Development Limited and its team of consultants engaged in designing the Niger Delta Social Sector Investment framework coordinated by UNDP and the Ministry of Niger Delta Affairs.</li> <li>Participated in the MNDA/UNDP-led Niger Delta Social Sector Framework design activity debrief by team of Coffey International consultants.</li> <li>Joined other development partners (the World Bank, the EU and UNDP) and MNDA to review the draft Niger Delta Social Sector Framework design developed by team of Coffey International consultants.</li> </ul>		

<b>Name of Project:</b>		<b>Advocacy, Awareness &amp; Civic Empowerment (ADVANCE) Extension: Small Grants Program for Civil Society Organizations</b>
<b>Project Description and Objectives</b>		
<p>In February 2011, USAID and PIND signed a partnership agreement on the previously established ADVANCE project. The project is intended to help build the institutional and operational capacity of Civil Society Organizations (CSOs) in the Niger Delta. Training will be provided to representatives from various CSOs to strengthen their skills and abilities to promote civic education, awareness of peace-building and transparency issues, and inclusive community participation in governance and development planning. The Civil Society Organizations (CSOs) will be selected through an open and competitive process to receive grants for activities that would help achieve those objectives.</p>		
<b>Project Start up Date:</b>	March 2011	
<b>Project Completion Date:</b>	March 2012	
<b>Geographic Scope</b>		
Grant applications can be selected from any of the nine Niger Delta states.		
<b>Donors and Contributions</b>		
USAID	\$2,499,296	
NDPI	\$500,000 (which will be contributed to USAID and managed in accordance with USAID policies and procedures)	
<b>Total Project Fund</b>	<b>\$2,999,296</b>	
<b>Lead Project Implementer</b>	Pact International Inc.	
<b>Other Implementing Partners</b>	Five successful grantees from applications drawn from civil society organizations in the Niger Delta	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• Sub grantee, Antof Rural Resource Development Centre (ARRDEC) who received sub grant to improve rural community members' access to World Bank Fadama grant in five Local Government Authorities (LGAs) of Akwa Ibom State and to advocate for prompt payment of counterpart contributions by the LGAs, made strides in helping to organize farmers into Fadama Users Group and Farmers Community Associations (FCA) and facilitating advocacy visits to LGA officials. These efforts led to timely and consistent disbursement of funds to the FCAs.</li> <li>• Sub grantee, the Community Initiative for Enhanced Peace and Development (CIEPD), organized civic education forums for 15 communities in three LGAs of Port Harcourt City, Oyigbo and Abua/Odual in Rivers State.</li> <li>• Sub grantee, the Bayelsa Non-Governmental Forum (BANGOF) was involved in advocacy visits to the house of assembly for the passage of the State's Transparency bill. The bill seeks to institute principles of transparency into public administration in the state by making open to the public, the state's income and expenditure and all financial transactions. BANGOF's advocacy contributed to the passage of the law in March.</li> <li>• Eyulor Farmers Community Associations (FCA), one of the groups organized through ADVANCE support received the first tranche of 4.4 million from the N20 million grant awarded to the association.</li> </ul>		

<b>Name of Project:</b>	<b>Appropriate Technology Enabled Development (ATED)</b>
<b>Project Description and Objectives</b>	
<p>Sustainability is a guiding principle and included in all components of PIND's Appropriate Technology Enabled Development (ATED) program. The program seeks to meet basic human needs throughout the Niger Delta by developing and applying Appropriate Technologies (ATs) that take into consideration the unique social and economic needs of communities and entrepreneurs. PIND partners with Engineers without Borders (EWB) to design, manage, and implement the ATED program. The program seeks to:</p> <ul style="list-style-type: none"> <li>• Increase awareness and understanding of the development and application of AT for socio-economic development in the Niger Delta</li> <li>• Increase the availability, usability and quality of community infrastructure in the Niger Delta</li> <li>• Enable organizations, institutions and individuals with a common interest in AT to share ideas, opportunities and learning to improve their capacity to apply AT concepts in their work</li> </ul>	
<b>Project Start up Date:</b>	March 2011
<b>Project Completion Date:</b>	December 2014
<b>Geographic Scope</b>	
Project to be located at Warri, Delta State, but will support community infrastructure and social entrepreneurship projects throughout the Niger Delta region.	
Rotary International	Projected up to \$5 million in community project funding
NDPI	\$2 million - capital costs, staffing, capacity building and networking
<b>Total Project Fund</b>	\$7 million
<b>Lead Project Implementer</b>	Engineers without Borders USA
<b>Other Implementing Partners</b>	Engineers without Borders International/Nigeria, Water and Sanitation Rotary Action Group (WASRAG), Chevron Energy Technology Company (ETC), Rotary Nigeria
<b>Progress to Date</b>	
<ul style="list-style-type: none"> <li>• Partnership with Schlumberger Nigeria Ltd. was finalized.</li> <li>• RFPs have been sent out to secondary schools in the Niger Delta region in support of the ATED projects.</li> <li>• Continued engagement of the Dodo River, Idama and EGCDC RDCs on WASH intervention.</li> <li>• Discussions are ongoing for introduction of the Urine Diversion and Dehydration Toilets (UDDTS) EcoSan project in the Ubeji grammar school.</li> <li>• Continued engagement for implementation of the chorkor over as potential means of improving economic well being of women in four Keffes RDC communities.</li> </ul>	

<b>Name of Project:</b>	<b>Small Research Grants Program (SRGP)</b>
<b>Project Description and Objectives</b>	
<p>The Small Research Grants Program (SRGP) is designed to engage policymakers, civil society, think tanks, researchers, academia, and students in the promotion of strategic research and publications. These stakeholders form an advocacy and research network to address socioeconomic needs in the Niger Delta. The program seeks to:</p> <ul style="list-style-type: none"> <li>• Mainstream research findings into program development, design and implementation</li> <li>• Identify and communicate socio-economic needs to stakeholders in the Niger Delta</li> </ul>	

<b>Name of Project:</b>	<b>Small Research Grants Program (SRGP)</b>	
	<ul style="list-style-type: none"> <li>Identify, foster and build a network for jointly addressing socio-economic needs and exchanges of field experiences within the Niger Delta</li> <li>Promote innovative demand-driven research that improves services and economic opportunities</li> <li>Promote research partnerships, leverage research resources and develop research capacities</li> <li>Identify relevant socioeconomic policies that require advocacy for policy reform or development</li> <li>Facilitate the participation of development institutions in PND's activities</li> </ul>	
<b>Geographic Scope</b>		
Project will be coordinated in Abuja but will be implemented in the nine states of the Niger Delta by implementers		
<b>Project Start-up Date:</b>	April 2011	
<b>Project Completion Date:</b>	July 2012	
<b>Donors and Contributions</b>		
NDPI	US\$100,000 (4 grants of \$25,000 each)	
Cash or In-kind Contributions identified from grant applicants	US\$100,000	
<b>Total Project Fund</b>	US\$200,000	
<b>Lead Project Administrator</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>NACETEM received the second tranche of its grant to enable them to complete primary data collection and the writing up a draft report for presentation to PIND staff.</li> <li>Aries Concept Nigeria Limited presented its research findings to PIND staff.</li> </ul>		

<b>Name of Project:</b>	<b>Local Capacity Building Project (LCBP)</b>	
<b>Project Description and Objectives</b>		
<p>In March 2011, the Nigerian government allocated N1.35 billion to fund the Niger Delta Development Commission (NDDC) special infrastructure development program. The Local Capacity Building Project (LCBP) was established to help build the capacity of five Local Government Area (LGA) officials to strengthen their skills and knowledge to better select and implement NDDC-funded sustainable community development projects. The LCBP project seeks to help the LGA officials gain a better understanding of which projects would be sustainable, feasible, and provide the most economic benefits for the most number of community members. The objectives of the LCBP project are to:</p> <ul style="list-style-type: none"> <li>Build the capacity of local government officials and other government agencies to use public resources to boost access of the poor to market infrastructure and income generating services</li> <li>Improve socio-economic engagement capacity of traditional institutions and community based organizations including women and youth organizations</li> <li>Promote a peaceful environment for socio-economic development</li> <li>Develop a partnership with the NDDC and other development partners for effective socio-economic service delivery in Niger-Delta communities</li> </ul>		
<b>Project Start up Date:</b>	May 2011	
<b>Project Completion Date:</b>	May 2012	
<b>Geographic Scope</b>		

<b>Name of Project:</b>	<b>Local Capacity Building Project (LCBP)</b>	
The project is being implemented in five LGAs across three Niger Delta states – Akwa Ibom, Imo and Rivers.		
<b>Beneficiaries</b>		
Five LGAs across Akwa Ibom, Imo and Rivers States. Communities in these LGAs are populated by poor men, women and unemployed youth.		
<b>Donors and Contributions</b>		
NDDC		\$1 million
Five LGAs in Niger Delta (counterpart funding)		\$500,000
The LGAs in-kind contribution towards consultative forums - venue, security, logistics		\$14,000
The German Protestant Agency for International		\$75,000
NDPI		\$50,000
<b>Total Project Fund</b>		<b>\$1,639,000</b>
<b>Lead Project Implementer</b>	Accord for Community Development	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>The Local Capacity Building Project implemented by Accord for Community Development worked with Ideato North LGA in Imo state and its communities to set up a project management committee preparatory to LGAs accessing the NDDC N30 million funds for infrastructural development projects.</li> </ul>		

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>	
<b>Project Description</b>		
<p>P4P is a project designed to enable ordinary citizens, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from violence and conflict. It seeks to identify, establish and build a network of organizations and individuals committed to protecting and asserting these rights. This will be achieved by identifying and recognizing promising initiatives of local organizations to promote peace and reduce conflict in the Niger Delta. Those efforts will then be strengthened to scale up impacts and replicate successful models. As new initiatives, organizations and individuals are identified, the project will help them build a network amongst themselves to promote peace building and conflict resolution in a unified, strategic and sustainable manner.</p> <p>The P4P program is comprised of 3 components: the <b>Voices</b> component, designed to identify and recognize existing building blocks for peace building; the <b>Action</b> component, which will enable those efforts to flourish and grow; and the <b>Network</b> component to generate sustainable, collective action to resolve conflict and promote peaceable livelihoods. The project seeks to:</p> <ul style="list-style-type: none"> <li>Enable people, businesses and civil society organizations (CSOs) to collectively assert their rights to a peaceable livelihood free from conflict.</li> <li>Recognize and share experiences and efforts at addressing conflict in the Niger Delta Region</li> <li>Support, strengthen and replicate successful efforts at promoting peace in communities in the Niger Delta Region</li> <li>Facilitate the development and growth of a multi-stakeholder network of people who can learn from each other and generate collective action for resolving conflict and promoting peaceable livelihoods</li> </ul>		

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>	
	<ul style="list-style-type: none"> <li>Increase awareness of the impact of conflict on the livelihoods of vulnerable components of the society like women and youths.</li> </ul>	
<b>Project Start up Date:</b>	4 <sup>th</sup> quarter 2011	
<b>Project Completion Date:</b>	4 <sup>th</sup> quarter 2014	
<b>Geographic Scope</b>		
<p>The geographic focus of the P4P project is the entire nine states of the Niger Delta. While PIND cannot realistically reach all local government areas in each state with the resources allocated to P4P, it will use an opportunistic approach to identifying potential locations for support driven by the following factors:</p> <ul style="list-style-type: none"> <li>Where promising local peace-building efforts within the Niger Delta region are identified as having the potential for scaling up for larger impact and broader benefit.</li> <li>Where PIND has other projects and activities within its economic development, capacity building or analysis &amp; advocacy programs.</li> <li>Where PIND's donor partners have programs or a strategic focus.</li> <li>Regardless of where the P4P program activities are initially located, membership to the P4P network will be open to individuals, organizations and businesses throughout the region working to address region-wide conflict issues.</li> </ul>		
<b>Beneficiaries:</b>		
Communities, peace building organizations, peace activists.		
<b>Donors and Contributions</b>		
NDPI	\$6,000,000	
PIND (In-kind support from EDC: office space and media production hub support)	\$2,000,000	
International aid organizations and Corporate donor partners	\$6,000,000	
Small Grant Awardees	Matching Contributions in In-kind \$200,000	
<b>Total Project Fund</b>	<b>\$14,200,000 (estimate)</b>	
<b>Lead Project Implementer</b>	Fund for Peace	
<b>Other Implementing Partners</b>	Local Civil Society Organizations in the Niger Delta	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>Stakeholder input was collected by local organizations in 5 states across the Niger Delta using Key Informant Interviews (KIIs) and Focus Group Discussions (FGDs).</li> <li>Raw data was systematically analyzed during an Analysis Workshop with donor partners to identify how conflict has impacted livelihoods in the Niger Delta which will help shape the P4P implementation plan.</li> <li>To begin the implementation phase of the P4P program, PIND selected an International Coordinating Partner for the project by completing a competitive process whereby proposals were solicited from three international peacebuilding organizations with experience in the Niger Delta and were ranked accordingly by a selection panel of officers from PIND and NDPI. Fund for Peace, a Washington, DC – based NGO, was ultimately selected to serve as the project's International Coordinating Partner.</li> <li>Various communication products and tools such as a facebook page and logo have been developed for the P4P project. The P4P facebook has "fans" from the wider peacebuilding community, about half of which are based in Nigeria. It is being used to promote conflict mitigation initiatives as well</li> </ul>		

<b>Name of Project:</b>	<b>Partners for Peace (P4P)</b>
<p>as to post reports and other information.</p> <ul style="list-style-type: none"> <li>• P4P has developed plans to shoot a series of short films promoting the voices of positive actors in Niger Delta communities. These will be filmed in August, after which a series of focus groups and screenings will take place.</li> </ul>	

<b>Name of Project:</b>	<b>Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS II)</b>	
<b>Project Description and Objectives</b>		
<p>MARKETS II is the successor to MARKETS project, a USAID/Nigeria activity that proved successful in building productive commercially sustainable agricultural commodity value chains. MARKETS II will deepen and extend the MARKETS model with the aim to improve the performance of Nigerian poor rural farmers or smallholders, their incomes and nutrition through proven private sector demand driven market interventions thereby attaining food security and reducing poverty. A Bridge to MARKETS II activity, focusing on constraints in the agricultural value chain, is on-going to allow for a smooth transition between the two projects and ensure continued provision of services to beneficiaries. Specifically, the objectives of MARKETS 2 are to:</p> <ul style="list-style-type: none"> <li>• Build on the success of its predecessor MARKETS project in addressing constraints along the agricultural commodity value chain</li> <li>• Work with farmers to increase production and the quality of produce through improved post-harvest handling</li> <li>• Provide linkages between farmers and agro-processors</li> <li>• Provide incentives to adopt improved technology along the value chain and produce value-added products</li> <li>• Identify new markets to catalyze demand for increased farm production</li> </ul>		
<b>Project Start up Date:</b>	January 2012	
<b>Project Completion Date:</b>	December 2017	
<b>Geographic Scope</b>		
<p>Project headquarters will be located at Abuja, FCT while project activities will be carried out in USAID/Nigeria focus states of Bauchi and Sokoto, one or two states in the Niger Delta and additional states to reach a maximum of ten. NDPI/PIND's funds along with USAID/Nigeria's matching funds will be applied to the Niger Delta portion of the project. The possibility exists to include additional states if the value chains in those states are potentially viable and the state governments are willing to provide the required extension services needed to adequately support the development of the value chains.</p>		
<b>Donors and Contributions</b>		
USAID	\$52.5 million	
NDPI	\$12.5 million (\$8 million in funding support, \$4.5 million in-kind support from the EDC)	
<b>Total Project Fund</b>	<b>\$65 million</b>	
<b>Lead Project Implementer</b>	Chemonics	
<b>Other Implementing Partners</b>	Local PIND Partners currently involved in value chain activities	
<b>Progress to Date</b>		

<b>Name of Project:</b>	<b>Maximizing Agricultural Revenue and Key Enterprise in Targeted Sectors (MARKETS II)</b>
<ul style="list-style-type: none"> <li>• The Chemonics project implementation team for MARKETS II was mobilized during the quarter and their initial workplan developed for USAID review.</li> <li>• Several meetings held between PIND and Chemonics at the strategic and operational level to discuss the issue of collaboration in the implementation of Niger Delta component of MARKETS II.</li> <li>• An Aquaculture Stakeholders workshop is scheduled to be held in conjunction with MARKETS II at the EDC in early July.</li> </ul>	

<b>Name of Project:</b>	<b>Models of Development and Experiential Learning (MODEL)</b>	
<b>Project Description and Objectives</b>		
<p>The MODEL project aims at promoting research that provides analysis, understanding, awareness, and advocacy regarding economic, institutional, and peace-building constraints in economic development, peace building, capacity building and advocacy programs in the Niger Delta. It also seeks to establish a network of institutions and individuals engaged in relevant studies to foster the exchange of learning and broaden the scope of analysis with a long term view of increasing equitable pro-poor economic growth, income and employment generation in the Niger Delta.</p>		
<b>Objectives</b>		
<ol style="list-style-type: none"> <li>1. To identify, understand, document and share development models that addresses a broad range of development constraints (pro-poor market development, service delivery and conflict resolution mechanism) through the application of experiential learning approach.</li> <li>2. To inform development practitioners and current practices in socio-economic development programs/projects and interventions about various models that could be adopted within a defined context.</li> <li>3. To strengthen PIND's advocacy program component.</li> <li>4. To develop a database and a compendium of development models that can be replicated and scaled up by other development organizations, donors and corporate social responsibility initiative promoters</li> <li>5. To promote the practice of knowledge management, experiential learning and operations research in all development programs/projects</li> </ol>		
<b>Project start up date:</b>	January 2012	
<b>Project Completion date:</b>	December 2012	
<b>Geographic Scope</b>		
Nine Niger Delta states		
<b>Donors and Contributions</b>		
NDPI	\$400,000	
<b>Estimated Total Project Fund</b>	\$400,000	
<b>Lead Project Implementer</b>	The Brookings Institute, WDC, USA	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• The concept frame for the project developed and presented to NDPI Board of Directors for funding approval at the October 6<sup>th</sup> 2011 meeting. Subsequently, project implementation approval obtained from PIND Board of Trustees.</li> <li>• Developed a NDPI - Brookings Institution – NISER partnership proposal for discussion and</li> </ul>		

<b>Name of Project:</b>	<b>Models of Development and Experiential Learning (MODEL)</b>
negotiation with the Brookings Institution. <ul style="list-style-type: none"> <li>• A Memorandum of Understanding (MOU) between NDPI and Brookings Institution was developed.</li> <li>• Collaboration discussions with NISER were initiated.</li> <li>• Plans for project launch workshop commenced.</li> </ul>	

<b>Name of Project:</b>	<b>2012 Youth Advocacy Calendar and Campaign</b>	
<b>Project Description and Objectives</b>		
In partnership with the International Youth Foundation, the 2012 Youth Advocacy campaign calendar showcases images and stories of youth groups engaged in positive socio-economic activities in the Niger Delta. The products are intended to highlight the many Niger Delta youth who are contributing positively to their communities and region, both socially and economically.		
<b>Objectives</b>		
<ol style="list-style-type: none"> <li>1. Contribute to reducing negative public perception of youths by focusing their attention on the positive role they can play in the Niger Delta Region</li> <li>2. Inform and influence policy and decision makers in the Delta region in designing, supporting and/or leveraging on programs or initiatives that creates better opportunities for youths</li> <li>3. Identify and celebrate youths and youth groups that are impacting positively in their communities as agents of change for other youths</li> <li>4. Identify and showcase positive images of young men and women</li> <li>5. Contribute to changing the negative mindset, attitude and behavior of youths in the Niger Delta</li> </ol>		
<b>Project start up date:</b>	September 2011	
<b>Project Completion date:</b>	December 2012	
<b>Geographic Scope</b>		
Youth stories were sourced from six Niger Delta states. Distribution will cover the 9 Niger Delta states, Nigeria and the International development community.		
<b>Donors and Contributions</b>		
NDPI	\$11,333.33	
PIND	\$116,036.67	
IYF	\$20,000	
<b>Total Project Fund</b>	<b>\$147,370</b>	
<b>Lead Project Implementer</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• Developed concept paper, budget and execution plan for the project and shared with IYF.</li> <li>• Developed Terms of Reference for supporting implementing partners.</li> <li>• Communication materials, including calendars and videos, have been distributed to target audiences.</li> <li>• Technical Assistance Grants awarded to Youth Groups.</li> <li>• Monitoring of Technical Assistance Grants is ongoing.</li> </ul>		

<b>Name of Project:</b>	<b>Niger Delta Development Forum 2012</b>	
<b>Project Description and Objectives</b>		
The Niger Delta Development Forum 2012 seeks to generate analysis, understanding, awareness, and		

<b>Name of Project:</b>	<b>Niger Delta Development Forum 2012</b>	
<p>advocacy on socioeconomic issues and opportunities in the Niger Delta. The forum will create opportunities for a wide range of stakeholders in development, Government, private sector, and civil society to collaborate and learn together on how best to address systemic constraints to economic growth in the Niger Delta. Through this sharing, participants will create new networks of development practitioners that can be relied upon for tools, resources, and possible partnership following the forum's conclusion. The objectives of the Niger Delta Development Forum 2012 are to:</p> <ul style="list-style-type: none"> <li>• To inform and influence policy and practice that support income generation and employment in the Niger Delta through the sharing and dissemination of PIND's research, analysis and studies.</li> <li>• To generate analysis, understanding, awareness and advocacy regarding systemic constraints to socio-economic development of the Niger Delta region.</li> <li>• To promote a culture of learning, information sharing, innovation and partnerships in addressing systemic constraints to economic growth.</li> <li>• To create opportunities for analysis, reflection and debates among stakeholders and networks in the Niger Delta.</li> <li>• To establish a network of development practitioners and community of practice to foster the exchange of learning.</li> </ul>		
<b>Project Start up Date:</b>	May 2012	
<b>Project Completion Date:</b>	December 2012	
<b>Geographic Scope</b>		
Selected participants will be from all nine Niger Delta states.		
<b>Donors and Contributions</b>		
<b>Total Project Fund</b>	\$120,000	
<b>Lead Project Implementer</b>	PIND	
<b>Progress to Date</b>		
<ul style="list-style-type: none"> <li>• A Project Concept frame for the forum was prepared.</li> <li>• Funding and implementation approval was received by the NDPI and PIND Board of Directors.</li> <li>• Preliminary paper presenters for the forum have been identified.</li> <li>• Event manager for logistics management has been identified.</li> </ul>		



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